ABSTRACT OF THESIS

A PLAN OF IMPLEMENTATION FOR THE DENVER OCCUPATIONAL ADJUSTMENT SERVICE

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In partial fulfillment of the requirements for the Degree of Master of Science Colorado State College

of

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S-1-08A-18-01-094

August, 1941



References to grouphs charts should be

378.788 HO 1941

ABSTRACT

An occupational education tour for school superintendents (16:10) was conducted in 1937, under the auspices of the National Occupational Conference, to study strengths and limitations of comprehensive programs of vocational education. They reported (16:10) that occupational adjustment is a continuous activity carried on by individuals who earned their own living. They also indicated that making occupational adjustments is a difficult task. It was recommended that city schools systems organize occupational adjustment services. having a three-fold function. The first function was that of counseling with individuals in the making of occupational choices, the second was to educate them for competence and effectiveness in the pursuit of their chosen occupations, and the third was to help them find employment in the fields of their choices. These three aspects of occupational adjustment are neither chronologically nor psychologically separate or sequential. Guidance does not cease when instruction begins, nor does initial placement write finis to the whole process. On the contrary, vocational instruction is in itself a powerful influence for guidance, and guidance very often

leans heavily on instruction, whereas placement is many times but a prelude to the recognition to the need for further guidance and instruction.

The report by the superintendent was the first scientific attempt to define the problem of occupational adjustment and assign to the public school the responsibility for organizing and operating such a service.

Numerous requests for assistance in solving occupational adjustment problems were received by officials in the Denver Public Schools during 1937. These local requests indicated that there was a need for the type of service that was recommended by the superintendents. About the same time, Essert and Hinderman (7:18-26) presented recommendations that an Occupational Adjustment Service be organized in Denver. A similar recommendation was made in the report on the youth problem in Denver (1:8). On January 1, 1938, four vocational coordinators were appointed to develop plans for an Occupational Adjustment Service. According to official records, the Denver Occupational Adjustment Service was inaugurated in January, 1939, at the Opportunity School. under the joint sponsorships of the Denver Public Schools, the Colorado State Employment Service, and the National Youth Administration of Colorado. The stated purpose was to provide a coordinated program of guidance, training, and placement.

During the period from February, 1939, to

June, 1940, it became apparent that satisfactory working relationships with the high schools and Denver employees were very much needed, but were not in effect. After a thorough discussion by school authorities, it was concluded that a plan of implementation for the Denver Occupational Service should be devised by means of research. This research study received its direction from an analysis of the problem:

- A. How many pupils over 16 years of age have dropped out of the Denver Public Senior High Schools annually from June 1, 1938, through June, 1940?

 B. How many high school graduates have entered the labor market annually from June 1, 1938, through June 1, 1940?
- C. What are the vocational plans of the drop-outs and graduates, and what assistance do they need to enter the labor market in 1940-1941?
- D. What personnel is available in the high schools to coordinate the occupational adjustment activities of the high school drop-outs and graduates who enter the labor market?
- E. What assistance is given to high school dropouts and graduates who enter the labor market?
- F. What organization, plan of procedure and devices can be inaugurated to assist high school graduates and drop-outs in making use of the Occupational Adjustment Service?

- G. Who are the employers in the community who can be served?
- H. What personnel of the Emily Griffith Opportunity school should make the initial interview?
- I. What tentative system of circuits for making industrial and business interviews should be established to provide information on vocational guidance and vocational training and placement needs?
- J. What procedures should be followed by the interviews in securing the following information:
 - (a) Technical changes.
 - (b) Trends in employment.
 - (c) Needs for workers.
 - (d) Present source of workers.
 - (e) Employee training needs.
 - (f) Age requirements.
- K. What should be the schedule for interviewers?
- L. What permanent system of circuits for making interviews should be established and what personnel should do the interviewing?
- M. What recommendations should be made?

The sources of data, needed in this study were records of the Census and Attendance Department of the Denver Public Schools, records of the superintendent's office, the Denver telephone directory, and officials of business and industrial firms in Denver.

Two methods were used in gathering data.

Transcriptions were made of records, and industrial and business officials were interviewed. The evidence was gathered and summarized with the aid of forms that were prepared for this purpose.

The information that was gathered and the pertinent findings from other researches was assembled in two classifications. The information pertaining to the establishment of a working relationship between the Occupational Adjustment Service, and the high schools constituted one group of data, and the information pertaining to the establishment of a working relationship with the Occupational Adjustment Service and the business and industrial concerns constituted the second group of data. This grouping made it possible to summarize in four steps all pertinent data for both parts of the new plan of implementation.

The first step was to describe specific needs and difficulties to be met. The second step was to scrutinize implementation procedures that were in effect. The third step was to devise, through cooperative means, new implementation procedures. The fourth step was to evaluate the effectiveness of these new procedures.

The specific problem surround the establishment of a working relationship between the Occupational Adjustment Service and the schools had to do with the adjustment difficulties of drop-outs and graduates.

Table , shows that there were 5,166 withdrawals during

the school year 1940-1941. Nine hundred and forty-three planned to enter college, while 4,223 planned to enter the labor market. McNally (15:36-38) found that Denver youth in the labor market did not have specific vocational plans, definite vocational preparation or work experience. These three difficulties proved to be serious handicaps to getting jobs and making progress in them.

An examination of the services that were being provided for this group, revealed that coordinators in the Occupational Adjustment Services and teachers in the schools were attempting to help young people meet these problems. However, it was found that they had developed no definite plan of action. As a result, the high school pupils received little or no assistance. This is shown in the composite graphs in Figure , page , for the year 1939-40.

Because of this need, the vocational guidance phase of the general education program in the high school, page , was developed on a cooperative basis. It included self-analysis, job analysis, methods of matching job requirements with individuals abilities, methods of developing work histories, and a plan of presenting current local occupational information. A full-time coordinator was provided at South High School for the second semester. Full-time coordinators were provided for the other high schools for the last two months of 1940-41. These persons, under the direction

of the acting principal of the Opportunity School, and with the assistance of personnel from the Occupational Adjustment Service operate the new plan.

An appraisal of the effectiveness of the new program shows:

- 1. That a definite plan of occupational adjustment had been adopted by all Denver High Schools and incorporated in their programs of general education.
- 2. That each high school had at work a coordinator.
- made the most extensive use of the Occupational Adjustment Service, with the students of East High School were second, and the students from other high schools third. (See Figure 1, page , Figure 2, page , Figure 3, page . This tends to show the effectiveness of the high school coordinators.)
- 4. That in June, 1940, two hundred graduates registered with the Occupational Adjustment Service, whereas a year later 428 registered.
- 5. That a similar trend is shown by graphs in Figure 2, page , for high school grad-uates and drop-outs who enrolled for

- training at the Opportunity School.
- 6. That during March, April and May, 1940,
 60 jobs were secured for high school graduates and drop-outs, by the Occupational
 Adjustment Service, whereas, for the same
 months of 1941, when the new plan of implementation was in effect, 224 jobs were
 secured for withdrawals. (See Figure ,
 page .)

This evidence, the trends shown in the figures just designated, indicates that the plan of implementation designed to establish a working relationship between the high schools and the Occupational Adjustment Service has real merit. It is reasonable to expect that when the high school coordinators gain greater skill in performing their duties, the successful operation of this phase of the program will be assured, and a majority of the pupils' needs for assistance in entering the labor market will be fulfilled.

The foregoing information provides answers to subordinate questions relating to implementing procedures designed to establish effective working relationships between the Occupational Adjustment Service and the high school drop-outs and graduates, and on the basis of the findings it is recommended that this plan of implementation be extended and continued.

The specific problem surrounding the establishment of a working relationship between the Occupational Adjustment Service and the business and industrial firms of Denver had to do with meeting the training needs of employers and employees.

Persistent requests from employers for modifications in courses to bring them up to date established
the need for implementation. McNally (15:16) showed
that only 5.2 per cent of Denver youth who had been in
the labor market from 1 to 9 years had made use of public placement facilities of any kind in securing jobs.
This demonstrates the need for securing job placement
information and job placement services. A continuous
series of requests from high school principals and
counselors revealed the need for current local guidance
information.

An examination of the services that were being provided for employees and persons seeking employment revealed that detailed occupational surveys were planned and started with the purpose of gathering placement curriculum modification and guidance information. These surveys were carried on by means of a contact program with industry. Counseling was provided for students at the Opportunity School. This beginning program was made possible by the appointment of four vocational coordinators to the Occupational Adjustment Service staff in January, 1938.

The relative effectiveness of this beginning program was low, because the survey procedures were so detailed that only one survey was completed. The lack of effectiveness was also caused by the fact that the coordinators spent too much time in counseling activities. The relative effectiveness of this preliminary program is shown in Figures and Tables

Because of the ineffectiveness of the beginning plan of establishing working relationships between
the Occupational Adjustment Service and business and
industrial concerns, a new plan of action was developed
on a cooperative basis. The first step was to group
employers listed in the telephone directory according to
the official list of courses offered by the Opportunity
School. Each coordinator was assigned a district. A
new contact form was organized, and ten firms in each
district were contacted on a trial basis. After a review of the strength and shortcomings of this procedure,
a revision of the contact plan was made.

Denver employers for whom the Opportunity
School could provide training were regrouped according
to two criteria. By applying the first criterion, employers were classified according to the following divisions: Trade and industrial, distributive occupations,
service occupations, and clerical occupations. By
applying the second criterion, employers were grouped
homogeneously, on the basis according to the number of

their employees, their importance in the community, and needs for training. They were assigned to four groups. The first group was made up of employers who should be contacted every three months; the second group consisted of those who should be contacted every six months; the third group of those who should be contacted once a year; and the fourth group of those to be contacted only when they asked for assistance. This plan of classification is flexible in that changes may be made at any time on the basis of mutual consent on the part of both parties. The code of a given employer is designated by the first letters in the name of the classification, followed by a dash, and a number. An example for an employer in the trade and industries group would be TI -1. These codes may be found on the lists of employers, and their addresses given in Chapter IV. After the employers cards were coded, they were placed in a "tickler" file.

The Acting Principal of the Opportunity School, in consultation with the coordinators, devised the following procedures to be used in making industrial contacts: interviewers were to visit all employers on their circuits and secure the information indicated on Form 3. The same day an interview was made the information was to be summarized on Form 4, for guidance; Form 5 for curriculum modification and supervision; and Form 6 for placement. On the day of the visit, all placement information and job orders were to be given to the Supervisor

of the Junior Placement Service. Curriculum information was to be given to the Acting Principal of the Opportunity School, and the cards bearing guidance information were to be given to the editor of the Guidance Bulletin. Guidance information was to be summarized and presented in three guidance bulletins, the first of which was to be issued in December. (3)

The next step in the plan was to have vocational teachers make industrial contacts under the supervision of the coordinator to whom they were responsible.

Meetings of these teachers, coordinators, and the acting principal, were held to instruct the teachers in methods of making the contacts. Arrangements were made to relieve each instructor from his teaching duties one afternoon each week. This was made possible by providing related instructors for their students on that day. In addition to the school time allowed, teachers were expected to make additional calls on their own time as a partial fulfillment of the provisions of Colorado State Board for Vocational Education.

An appraisal of the effectiveness of the new program shows:

1. That three guidance bulletins were issued.

Requests were received for 250 copies of
the first one, 500 copies of the second,
and 1000 copies of the third.

- 2. That, as a result of the information that was secured from employers and employees, numerous existing courses were modified and new courses were introduced.
- 3. That during 1937-38 the division of distribution education was added and the enrollment figures rose from 9,404 for the previous year to 11,806.
- 4. That during 1939-40, when the beginning progress faltered, the enrollment dropped from 13,026 to 12,548.
- 5. That during 1940-41, when the new plan of implementation was in effect, enrollment reached an all-time high of 14,546. In addition to the 14,546 students enrolled in the regular program of the Opportunity School, 1,516 students were enrolled in defense training classes, operated by the Opportunity School.
- 6. That the changes in enrollment since 193738 tend to show the working relationships
 with the high school and the employers
 increased the number of persons who made
 use of the facilities of the Occupational
 Adjustment Service.
- 7. That there were more day school students in average attendance every month during

the school year of 1940-1941 than for the corresponding months of the previous year.

- 8. That during 1939-40 the average monthly attendance for day students in June was 757, which is 52.9 per cent of the average attendance of September, 1939, of 1,432. The average attendance in June, 1941, was 1,193, which is 71.8 per cent of the average attendance in September 1940 of 1,660. See Figure , page .
- 9. That average monthly attendance figures for evening school students show an increase in the use of occupational adjustment service facilities comparable to those reported for day school students. (See Figure 1, page
 .)
- 10. That for 1939-40 the average attendance of evening school students in June was 772, which is 40.2 per cent of the average attendance in September, 1939, of 1,929. The average in June, 1941, was 1,227, which is 64.0 per cent of the average attendance in September 1940 which was 1,917 students.

The comparison of average monthly attendance data for the night school program in the years 1939-40 and 1940-41 reveals the same trend that was indicated by a comparison of average monthly attendance data for

the day program for the same years. Both comparisons tend to show that the program of implementation that was developed on a cooperative basis gives promise of meeting the training needs of employers and the many of the labor market adjustment problems of employees.

The foregoing information provides answers to subordinate questions relating to implementing procedures designed, on the basis of the finding, to establish effective working relationships between the Occupational Adjustment Service and the employers. It is recommended that this plan of implementation be extended and continued.

It is recommended that investigations be made of the following subjects as problems for further study:

- Ways and means of improving the effectiveness of the personal interview procedure.
- Methods of effecting curriculum modifications more rapidly and effectively.
- Methods and devices for increasing the effectiveness of vocational counseling.

THESIS

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In partial fulfillment of the requirements
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of

Agriculture and Mechanic Arts
Fort Collins, Colorado

August, 1941

COLORADO STATE COLLEGE

OF

AGRICULTURE AND MECHANIC ARTS

AUGUST 4 194
I HEREBY RECOMMEND THAT THE THESIS PREPARED UNDER MY
SUPERVISION BY GRAHAM R. MILLER
ENTITLED A PLAN OF IMPLEMENTATION FOR THE DENVER
OCCUPATIONAL ADJUSTMENT SERVICE
BE ACCEPTED AS FULFILLING THIS PART OF THE REQUIREMENTS FOR THE
DEGREE OF MASTER OF SCIENCE
MAJORING IN TRADE AND INDUSTRIAL EDUCATION
CREDITS 5 In Charge of Thesis
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Permission to publish this thesis or any part of it must be obtained from the Dean of the Graduate School.

ACKNOWLEDGMENT

The writer wishes to express his appreciation to Dr. R. A. Hinderman, Director of Educational Research in Industrial Education at Colorado State College, for his generous assistance with this study. Completion of the report would have been impossible without his help.

He is indebted also to Dr. G. L. Betts, Supervisor of Graduate Research at Colorado State College, and to Mr. Willard Eddy, of the English Department at the same institution, for help with the organization of materials, and to Mr. Kenneth . Ward, Supervisor of the Works Project Administration, and Mr. Harry Simondson, Supervisor of the Writers' Project of the Works Project Administration, for making available valuable assistance.

Valuable aid was contributed by the coordinators who worked with the high schools, and likewise by those who worked with Denver business firms.

CONTENTS

																Page
CHAPTER	I:	INTR	ODUC	TIO	N .		-	-	-	-	-	-	-	-	-	10
CHAPTER	II:	REVI	EW O	F L	IT	ERA	TUE	RE	-	-	-	_	-	-	-	23
CHAPTER	III:	MATE	RIAL	S A	ND	ME	THO	DDS	3-	-	-	-	-	-	-	59
CHAPTER	IV:	FIND	INGS	-	-		-	-	-	-	-	-	-	-	-	71
CHAPTER	V:	DISC	USSI	ON	-		-	-	-	-	-	-	-	-	-	255
CHAPTER	VI:	SUMM	ARY-	-	-		-	-	-	-	-	-	-	-	-	292
APPENDIX				-	-		-	-	-	-	-	-	-	-	-	307
BIBLIOGE	RAPHY			-	-	-	-	-	-	-	-	-	-	-	-	451

LIST OF TABLES

T	able		Page
	A.	Years of school completed by youth, and occupation of fathers	36
	В.	How youth learned of jobs	37
	C.	Special difficulties in finding jobs	38
	D.	Intercity differences in the education, un- employment, and earnings of youth	39
	E.	Graduates reporting, classified by sex	47
	F.	High school graduates entering college	47
	G.	All employed high school graduates (1929, 1933, and 1939) classified according to occupations, as of April 1, 1935	49
	H.	The unemployed groups	50
	1.	Number of high school graduates and drop- outs for the school years 1938-39, 1939-40, and 1940-41	73
	2.	Total registrations in the day and evening classes of the Emily Griffith Opportunity School (1931-1941)	75
	3.	Number of individuals who used the services of the testing and guidance division of the occupational adjustment service	77
	4.	The number of high school graduates and drop-outs that registered for training at the Opportunity School, 1939, 1940, 1941	79
	5.	The number of high school graduates and drop-outs that secured jobs through the occupational adjustment service during 1939, 1940, and 1941	81

Table	9	Page
6.	The number of high school graduates and drop-outs that registered in the occupational adjustment service: 1939, 1940, 1941	83
7.	List of firms and addresses grouped into districts	272
84.	Day students in average monthly attendance in the Emily Griffith Opportunity School for the school year 1939-1941	85
8B.	Day students in average monthly attendance in the Emily Griffith Opportunity School for the school year 1940-1941	85
80.	Evening students in average monthly attendance in the Emily Griffith Opportunity School for the school year 1939-1940	87
8D.	Evening students in average monthly attendance in the Emily Griffith Opportunity School for the school year 1940-1941	87
9.	Names, addresses, and codes of automobile equipment firms	89
10.	Guidance, training, and curriculum information on automobile equipment firms	91
11.	Names, addresses, and codes of automobile service firms	92
12.	Guidance, training, and curriculum information on automobile service firms	97
13.	Names, addresses, and codes of cleaning and dyeing establishments	99
14.	Guidance, training, and curriculum information on cleaning and dyeing establishments	110
15.	Names, addresses, and codes of dressmakers -	112
16.	Guidance, training, and curriculum information on dressmakers	115

Table	ıge
17. Names, addresses, and codes of electrical firms 1	.17
18. Guidance, training, and curriculum information on electrical firms 1	.23
19. Names, addresses, and codes of foundries 1	.25
20. Guidance, training, and curriculum information on foundries 1	27
21. Names, addresses, and codes of furriers 1	.29
22. Guidance, training, and curriculum information on furriers 1	.31
23. Names, addresses, and codes of jewelers 1	.33
24. Guidance, training, and curriculum information on jewelers 1	.37
25. Names, addresses, and codes of machine shop 1	.39
26. Guidance, training, and curriculum information on machine shops 1	41
27. Names, addresses, and codes of optometrists 1	43
28. Guidance, training, and curriculum information on optometrists 1	.45
29. Names, addresses, and codes of radio firms - 1	47
30. Guidance, training, and curriculum information on radio firms 1	.51
31. Names, addresses, and codes of sheet metal establishments 1	.53
32. Guidance, training, and curriculum information on sheet metal establishments 1	.55
33. Names, addresses, and codes of mimeographing and multigraphing firms 1	.57
34. Guidance, training, and curriculum information on mimeographing and multigraphing firms 1	.58

Tabl	e	Page
35.	Names, addresses, and codes of office equipment firms	160
36.	Guidance, training, and curriculum information on office equipment firms	161
37.	Names, addresses, and codes of beauty establishments	163
38.	Guidance, training, and curriculum information on beauty establishments	182
39.	Names, addresses, and codes of chiropractors	185
40.	Guidance, training, and curriculum information on chiropractors	190
41.	Names, addresses, and codes of hospitals	192
42.	Guidance, training, and curriculum information on hospitals	194
43.	Names, addresses, and codes of hotels	196
44.	Guidance, training, and curriculum information on hotels	207
45.	Names, addresses, and codes of laundries	210
46.	Guidance, training, and curriculum information on laundries	212
47.	Names, addresses, and codes of agricultural implement firms	214
48.	Guidance, training, and curriculum information on agricultural implement firms	215
49.	Names, addresses, and codes of insurance firms	21.7
50.	Guidance, training, and curriculum information on insurance firms	231
51.	Names, addresses, and codes of military establishments	234

Tabl	.0	Page
52.	Guidance, training, and curriculum information on millinery establishments	236
53.	Names, addresses, and codes of restaurants -	238
54.	Guidance, training, and curriculum information on restaurants	254

LIST OF FIGURES

Figure	Page
1. High School Graduates and Drop-Outs Registered in Occupational Adjustment Serv	ice 261
2. High School Graduates and Drop-Outs in Training at Opportunity School	262
3. Jobs Secured by Occupational Adjustment Service for High School Graduates and Drop-Outs	- 263
4. Number of Prospective Trainees Who Were Tested and Assigned to Vocational Classes	284
5. Total Registrations in the Day and Evening Classes of the Emily Griffith Opportunity School	- 286
6. Monthly Averages for Day and Evening Attendance During the Years 1939-40 and 1940-41	287
7. Map of Denver Showing the Arrangement of the Five Industrial Contact Districts	271

LIST OF FORMS

Form		Page
1.	Registration card, United States Employ- ment Service	63
2.	Registration card-boys, Denver Opportunity School	64
3.	Continuous contact card, Denver Public Schools coriginal form	66
4.	Occupational adjustment record, Denver Public Schools revised form,	67
5.	Denver high school record of students en- tering labor market	68
6.	Summary record of all Denver senior high school students entering labor market	68
7.	Guidance information, Denver Public Schools record for editor of Guidance Bulletin;	277
8.	Curriculum information, Denver Public Schools record for principal of Oppor- tunity School,	278
9.	Placement information, Denver Public Schools record for Director of Placement Office.	279

A PLAN OF IMPLEMENTATION FOR THE DENVER OCCUPATIONAL ADJUSTMENT SERVICE

Chapter I INTRODUCTION

One of the most significant areas of adjustment in any life is that involving the earning of livelihood. The difficulty of adjustment is accentuated when the labor market is glutted and jobs are hard to get and hold. The interim report (16:10) states:

The responsibilities of the public schools encompass the fullest possible development for vocational competence of the individual. include the orientation of the individual in the world of work, so that he may perceive his relationship to that world and its parts and the relationship of the parts one to another. They embrace the teaching of necessary skills and knowledge, the development of appropriate attitudes and viewpoints and habits, the building of desirable character and personality. They imply that the school is under the obligation -- moral if not legal -- of accepting responsibility for providing an articulated set of experiences through which the pupil may make satisfactory personal and occupational adjustment.

These may be considered the obligations which the schools have toward the individual pupil. But certainly no less pressing are the obligations which the schools have toward the community by which they are supported. This community has set the schools up to serve certain sound purposes. It is important to the

community that its schools produce individuals capable of making the many adjustments which successful living requires, for it is the adjusted individual who is the effective citizen and the efficient worker. The community needs both and it is therefore interested to see that the schools which it supports shall provide learning experiences, through curriculum and counseling, that will aid pupils.

During periods of depression large numbers of youth and adults were unable to secure or keep jobs. The less skilled workers joined the ranks of unemployed youth to make a group, staggering in number, with too much enforced leisure time. As jobs become fewer and the ranks of the unemployed swelled it became apparent that the educational organization which provided a cosmopolitan secondary school, and in many instances, a trade and vocational school, did not offer the needed guidance, placement, and training. A shortcoming led to a number of studies, the first of which was the Occupational Educational Tour For School Superintendents. In 1937, thirteen school superintendents, including Alexander J. Stoddard, superintendent of the Denver Public Schools, recognized the school's function in training for livelihood, in terms of selection of occupation. vocational training, induction into employment, and education for advancement or reemployment. They visited eight school systems in which one or more phases of occupational adjustment were especially well exemplified, and where careful preparation had been made for their coming. They spent two days in Washington in conference

with representatives of the United States Office of Education, the United States Employment Service, and the Federal Committee on Apprenticeship Training. At the conclusion of their conference they prepared a preliminary report, later known as the Interim Report (16). They considered the function of occupational adjustment as three-fold: first, to counsel with the individual in the making of an occupational choice; second, to educate him for competence and effectiveness in the pursuit of his chosen occupation; and third, to help him to find employment in the field of his choice.

These three aspects of occupational adjustment are neither chronologically nor psychologically separate or sequential. Guidance does not cease when instruction begins, nor does initial placement write finis to the whole process. (4:200-1) On the contrary, vocational instruction is in itself a powerful influence in guidance, and guidance very often leans heavily on instruction, whereas placement is many times but a prelude to the recognition of a need for further guidance and instruction.

The interim report represents the first systematic attempt to define or describe the problem of occupational adjustment as a whole. The report declares it is a function of the schools

to see that the individuals who come under their influence are given every opportunity to make wise choices of occupations. If they are to be really wise, these choices must be made in full cognizance, not only of the individual's capacity for achieving competence in his chosen occupation, but equally of his probable opportunities to apply his competence to the earning of a livelihood.

Following the report of the school superintendents, the Denver Board of Education recognized the desirability of providing an occupational adjustment service for Denver. In due time, Essert and Hinderman (7) were commissioned to make a survey of occupational education and adjustment, in a selected group of cities, having a population ranging from 100,000 to 1,000,000.

The purpose of the tour was to gain a firsthand knowledge of the nature and organization of the services, the problems of personnel cooperation and finances involved in operating the services, and the strength and limitations of the services in terms of their applicability to the Denver situation. Following the return of Essert and Hinderman to Denver, some specific recommendations for organizing, administering, and operating a comprehensive adjustment service were made to the board of education. The recommendations included: (1) a reorganization of the guidance programs in the junior high schools, the senior high schools, and the Emily Griffith Opportunity School (henceforth referred to as "the Opportunity School"); (2) the establishment of adequate testing and placement services in the Opportunity School: (3) occupational surveys; (4) enlargement of the senior high school

extended exploration service; (5) organization of a community council to coordinate local activities of organizations providing adjustment services; (6) the extension of the vocational program for girls and women at the Opportunity School; (7) the development of training for the distributive occupations; (8) the development of training for the service occupations; and (9) utilization of occupational surveys to provide guidance information, curriculum information, and placement information.

Essert and Hinderman, the vocational department of the Denver Public Schools, the Adult Education Council, the Bureau of Business and Social Research, the University of Denver, the Opportunity School, the Colorado State Employment Service, the National Youth Administration of Colorado, and the Department of Education and Recreation of the Works Progress Administration, (6:1-8) joined in a cooperative effort to determine the magnitude of the youth problem in Denver. From a survey of youth conducted in the state of Maryland, (4:54-64) the American Council on Education discovered that

more than forty percent of the out-of-school and employable youth in that state had not obtained any full time employment within a year after leaving school. This high incidence of unemployment among our youth, coupled with the inevitable effects of their experiences during these years upon their social attitudes in the future, emphasizes the necessity of developing an effective youth program.

The purposes of the study were: first, to present information concerning the magnitude of the problem in Denver, its chief characteristics, its relative intensity in different sections of the city, and the relations thereto of juvenile delinquency and of dependency history of the family; second, to indicate the distribution of Denver youth according to activity status, pointing out differences in this regard between one section of the city and another; and third, to summarize the educational background of the out-of-school youth, together with the activity status of the different educational achievement groups.

The conclusions which drawn from the study clearly showed the need for a program of occupational adjustment in the fields of guidance, training and placement.

Administrators of the Colorado State Employment Service, the National Youth Administration, and the Denver Public Schools met frequently to devise a cooperative arrangement for a junior placement service for Denver. (14) These plans were in keeping with the report of the superintendents who made the study of occupational adjustment services, and with the subsequent findings of the survey tour made by Essert and Hinderman. On February 1, 1939, the Occupational Adjustment Service was inaugurated at the Opportunity School, under the joint sponsorship of the Denver Public Schools, the

Colorado Employment Service, and the National Youth Administration of Colorado, to provide a coordinated program of guidance, training and placement.

The Opportunity School has provided vocational training services for more than twenty-five years. However, a glance at the courses offered, prior to January 1, 1938, would show that the fields of trade and industry, and commercial work, comprised the greater part of the vocational program.

On January 1, 1938, the board of education, in accordance with the recommendations of Essert and Hinderman, (7) appointed four coordinators to the vocational department of the Opportunity School to develop new vocational courses and to improve the existing courses, in the fields of trade and industrial occupations, distributive occupations, and service occupations. In order to provide reliable basic information relative to employment possibilities in the four major fields (8) -- trades and industries, distribution, service, and clerical and commercial -- and to establish training needs in these fields a number of surveys were started according to plans devised by Essert and Hinderman. The findings of the surveys enabled the administration to organize a few new classes, reorganize some existing ones, and to discontinue one which no longer met the needs of industry; for example, it was found that the field of telegraphy no longer provided jobs for new

workers, because technological changes (5:117-18) had reduced employment for Morse operators. Reliable guidance data were made available to counselors, who for the first time in the history of the school were able to counsel wisely regarding occupational choices in a few fields.

Since the Occupational Adjustment Service is definitely concerned with young people who leave school, it was felt that the service should extend into the senior high schools. To accomplish this, a coordinator for each senior high school was selected to counsel drop-outs and graduates entering the labor market -- to induce them to register for placement at the Occupational Adjustment Service, and to acquaint them with the opportunities made available by the adjustment service. Each coordinator spent three days learning about the use of employment forms, methods of registration, the function of the guidance and testing section, and how tests are used and applied to the total counseling procedure. Field visits were taken with Occupational Adjustment Service counselors in order to gain an idea of the nature of employer visits. The operation of the vocational program, including coordination and its relationship to the large problem of occupational adjustment, was presented by the vocational coordinators and the principal of the Opportunity School.

After a few months it was apparent that the high school coordinator did not have sufficient time to bring about satisfactory working relationship between the Occupational Adjustment Service and the high school.

About November 1, 1939, a vocational adjustment service was established at South High School, under the direction of a person employed by the Adult Education Council. His assignment was to work on a full time basis with the drop-outs and graduates, and to assist all those who anticipated leaving school. The duties of this coordinator were to see that the student was registered at the Occupational Adjustment Service, to assist individuals in making their vocational plans, and to contact community business firms in distributive and service fields, for the purpose of obtaining parttime and exploratory jobs.

A study of all operations over a year disclosed some significant weaknesses in the program. It was apparent that efforts to extend the benefits of the Occupational Adjustment Service to the high school drop-outs and graduates had produced quite unsatisfactory results. The liberation of a teacher in each high school for an hour or two a day for the coordination of the adjustment service with the high school youth did not produce successful results, because it was not possible, in the time provided for the high school teacher, to go out into the community and make

contacts with parents, employers and community agencies.

The efforts of the full time worker, provided by the Adult Education Council to supplement the work of the teacher, were of little avail in bringing about a solution of the problem. This effectiveness in all probability resulted from a lack of a basic understanding of occupational adjustment.

An evaluation of the occupational surveys revealed the advantages of proceeding systematically to provide reliable occupational information; however, the method and data collecting devices in use were not producing satisfactory results. The number of surveys completed could hardly justify the amount of time and personnel required. It was found that to be useful occupational information must be up-to-date. Its reliability decreases in proportion to its age.

The program of occupational adjustment was more satisfactory than the services that had been offered previous to its inauguration. The time and personnel were used to the fullest extent. These good results were obtained by the use of scientific methods, and it was decided that further research was necessary to devise "A Plan of Implementation for the Denver Occupational Adjustment Service." By implementation is meant the investigation and development of devices needed to relate the adjustment service to the Public Senior High Schools on the one hand, and to the indus-

tries and business establishments of Denver on the other. The study is limited to School District No. I of the City and County of Denver, and to businesses in the City of Denver.

The Denver Occupational Service comprises specialized vocational guidance, training, and placement.

A beginning worker is any person, who has not worked at a given occupation, regardless of his age.

However the prevailing age range of the majority of persons for whom the services is intended is from 16 to 25.

Surveys are to be made primarily in the fields for which the Opportunity School has vocational courses organized, and they are planned to obtain guidance, placement, and curriculum revision data.

Previous research contributes little to the solution of the problem which is indicated in this study, and which constitutes a part of the larger problem of social and economic adjustment. The solution of the problem depends upon the answers to the following questions:

- 1. How many pupils over 16 years of age have dropped out of the Denver Public High Schools annually from June 1, 1938, through June, 1940?
- 2. How many high school graduates have entered the labor market annually from June 1, 1938,

through June 1, 1940? 3. What are the vocational plans of the drop-outs and graduates, and what assistance do they need to enter the labor market in 1940-1941? 4. What personnel is available in the high schools to coordinate the occupational adjustment activities of the high school drop-outs and graduates who enter the labor market? 5. What assistance is given to high school drop-outs and graduates who enter the labor market? 6. What organization, plan of procedure, and devices, can be inaugurated to assist high school graduates and drop-outs in making use of the Occupational Adjustment Service? 7. Who are the employers in the community who can be served? 8. What personnel of the Emily Griffith Opportunity School should make the initial interviews? 9. What tentative system of circuits for making industrial and business interviews should be established to provide information on vocational guidance, vocational training, and placement needs? 10. What procedures should be followed by the interviewers in securing the following information: (a) Technical changes (b) Trends in employment (c) Needs for workers

- (d) Present sources of workers
- (e) Employee training needs
- (f) Age requirements

above.

- ll. What should be the schedule for interviewers?
- 12. What permanent system of circuits for making interviews should be established, and what personnel should do the interviewing?
- An investigation of the research literature, reported in the following chapter, has revealed information that is pertinent to the problems presented

13. What recommendations should be made?

Chapter II REVIEW OF LITERATURE

It is an accepted fact that a large majority of people have to earn a living in order to obtain the things they enjoy and need in life. This fact emphasizes the need for assisting individuals in making adequate adjustments to conditions as they are, and for making readjustments that will result in social and economic improvement.

A review of research literature was made to find information that had a bearing on the subordinate questions of this study.

The research findings that relate to questions A, (How many pupils over 16 years of age have dropped out of the Denver Public Senior High Schools annually from June 1, 1938, through June 1, 1940?), B, (How many pupils have entered the labor market annually from June 1, 1938, through June 1, 1940?), and C, (What are the vocational plans of the graduates and drop-outs, and what assistance do they need to enter the labor market?) follow.

McNally's study (15:1-80), <u>The Preparation of</u>

<u>Denver Youth for the Labor Market</u>, was undertaken during the summer of 1938 for the purpose of determining what

the schools can do to help youth in solving beginning labor market problems. The remedies were sought through an analysis of the difficulties and problems which youth already in the labor market had experienced.

Data were obtained from 5,845 youth, ranging in age from 17 to 25 years; these youth were personally interviewed. This number comprised approximately 50 per cent of all of the eighth grade graduates, of both the public and parochial schools, for the years 1929, 1931, and 1933. These youth were asked questions concerning the amount of education they received, why they left school, and other questions concerning labor market experiences from the time they first left school and started seeking work until they were interviewed for this study.

A few of the outstanding findings and recommendations of the study (15:74) are:

- l. Of the number interviewed, 83 per cent had at some time been in the labor market. This large percentage suggests the necessity for an educational program by which youth could be prepared for the labor market.
- 2. Fifty-four per cent gave lack of funds as their reason for leaving school. This means that, the youth may have left school because their financial support was needed at home, or because they were unable to keep socially abreast of the pupils in school. Thirty-two per cent answered that they left school because they had no desire for further education.
- 3. The average age at which youth entered the labor market was 18 years. The majority of jobs were obtained either through personal application or friends. Sixty percent stated

that their difficulty in securing employment was in securing employment was in finding job openings; the second most important difficulty was experience.

- 4. The two occupations in which more than 70 per cent of the youth are employed, are clerks and kindred workers, and semi-skilled workers. Forty-five per cent of the youth left the labor market altogether, having failed to find employment.
- 5. Apparently little relationship exists between the amount of education a youth receives, and the progress he makes in his work, as measured by weekly earnings. Likewise, the amount of education the student has does not affect him in his adjustment in the labor market, nor does it help determine the kind of job he gets. This is a definite challenge to the present educational program of the schools.

Recommendations by which the schools may prepare youth more adequately for the labor market are indicated below: (15:75)

- l. The characteristics and needs of youth vary between one section of the city and another. Therefore, the schools should include phases of occupational guidance and training in their educational programs that are designed to meet the needs of the youth within their districts.
- 2. Since two thirds of the youth graduate from high school, the major part of the preparation of youth for the labor market should be offered in the senior high school curriculum. But special guidance provision should also be made for the youth who leave junior high school, and the tenth and eleventh grades in senior high school, so that they, too, will be prepared for their entry into the labor market.
- 3. Approximately a third of the youth stated that they left school because they had no desire for further education. To enable pupils to overcome this attitude, a combination of curriculum modifications and more careful occupational guidance would seem advisable.

4. The schools should offer vocational training for the semi-skilled occupations, since the vast majority of both youth and adults are employed in jobs requiring work of a semi-skilled nature. The training offered for these occupations should consist both of the short-unit type, which a youth learns to do a given job within a comparatively short time, and of the pattern type, in which youth are trained for a number of kinds of work involved in a given industry.

- 5. Since almost half of the youth in the labor market are employed as clerks and kindred workers, and since many of the youth expressed a desire for elementary clerical training, it would seem advisable to investigate the possible advantages to be derived from offering general clerical training at the junior and senior high school levels.
- 6. Youth should be taught the opportunities which various occupations offer in order to help them choose the type of work they wish to follow, and to enable them to better themselves in their employment if they have a chance.
- 7. In order to overcome youths' handicap of inexperience in securing a job, it would be advisable for the schools to keep a work history for each student.
- 8. Youth said they had no difficulty of landing jobs if they only know where to find them.

This situation is a challenge to the Occupational Adjustment Service to locate jobs and to guide the out-of-school youth into the occupations for which they are best suited. These findings suggest methods of obtaining data on high school drop-outs and graduates who enter the labor market and suggest the need for the present study.

The research findings that relate to questions A (How many pupils over 16 years of age have dropped out of the Denver Public Senior High Schools annually from June 1, 1938, through June 1, 1940?) and B (How many students have entered the labor market annually from June 1, 1938, through June 1, 1940?) follow:

The Youth Survey Committee of the Adult Education Council of Denver made a survey of the Youth Problem in Denver. (1:1-8) The study pertained to youth 16 to 21 years of age. The department of census and attendance maintains an active alphabetical card file of all persons 16 to 21 years of age who have a record of attendance in the Denver Public or Parochial Schools. On or about April 10 of each year the cards of those who have attained the age of 21 during the preceding twelve months are withdrawn from the file. The study here reported is based on a sample of the city's youth obtained by taking from this card file the names of all persons, 16 years old or over on September 1, 1937, appearing on the first five per cent of the cards in each letter of the alphabet. Age distributions were compiled according to the age on the last birthday prior to April 10, 1938.

The conclusions drawn from the Youth Survey Committee were summarized briefly as follows: (1:8)

1. The number of youth 16 to 21 years of age in Denver may be conservatively estimated to total 28,750. Of this number 44 per cent

or 12,650 were working or seeking work during the early months of 1938. The number in this labor group who did not have full time employment was 6,850, or almost 24 per cent of all the youth 16 to 21 years of age in the city.

- 2. Of the youth 16 and 17 years old, about one-fifth were in the labor market. Whether these people had full-time employment or not and comparatively few of them had such employment -- it may be argued that practically all of them should have been kept in school.
- 3. In contrast to the general average of 24 per cent who were not making satisfactory use of their time, more than half of the youth in some of the districts along the Platte River fell in this category. This high incidence of unemployment or partial unemployment is found for the most part in the areas in which the problems of juvenile delinquency and of relief are greatest.
- 4. Only 46 per cent of the youth no longer in attendance in the secondary schools were high school graduates; and only 60 per cent had gone beyond junior high. Substantially these proportions obtained also for the labor market group.
- About one-third of the unemployed and of the part-time employed did not go beyond the eighth grade, and about two-thirds dropped out of school before graduating from senior high. Of the full-time employed, on the other hand, about three-fifths were high school graduates. Because of the selectivity inherent in our educational system, it should be pointed out that the difference in the scholastic training of these groups does not necessarily account for the difference in employment status. In the development of an effective program for the guidance, training and placement of out-of-school youth, however, consideration must be given to the educational background of the unemployed and of the parttime employed. In other words, such a program of occupational adjustment must prepare them for the kind of work they are capable of doing. In the river bottom areas, where the need is the greatest, the bulk of the out-of-school youth have no more than eighth or ninth grade training.

6. The high degree of concentration of the youth problems in certain areas of the city suggests the necessity for a program, geared to the attainments of the youth concerned, which will focus attention upon the needs of those areas. A long-range program designed to meet the needs of the bulk of youth in a given area would appear to be workable. Finally information concerning the availability of jobs of the various kinds is needed as a basis for wise guidance.

The results and findings of the above research serve to establish further the need for the present study, but at the same time, they offer a partial solution to subordinate question C, relative to a method of reaching the drop-outs. Research findings that relate directly to the problem involved in the present study are contained in the Report of Occupational Survey Tour with Recommendations for Extending and Coordinating Adjustment Services in Denver, by Paul L. Essert and Roy A. Hinderman (7).

The Denver Board of Education and the National Occupational Conference made possible a survey of occupational education and adjustment in a selected list of cities of 100,000 to 1,000,000 inhabitants. The city school systems which were studied each represented the development of a special feature of the whole problem.

The purpose of the tour (7:3) of cities which are providing some outstanding occupational adjustment services for youth and adults was to gain a first hand knowledge of the nature and organization of the services; the problems of personnel, cooperation and finances involved in operating the services; and the strength and limitations of the services in terms of their applicability to the Denver situation.

Occupational adjustment is commonly thought to include the areas of guidance, training, placement and follow-up.

1347

An analysis of guidance and counseling reveals a need for more knowledge about the following: Methods of making the changes in guidance, training and placement practices which are shown to be necessary as a result of occupational surveys; the function of guidance programs in a comprehensive adjustment service; the outstanding characteristics of guidance organizations in cosmopolitan secondary schools and in vocational schools; and the best methods of reaching out-of-school youth and adults with occupational information and counsel.

Careful consideration of occupational training developments reveals the need for information about: continuation education programs; recent extensive vocational education developments under public auspices; the development of training programs for the distributive occupations.

A review of placement and follow-up services indicate the needs for more information about: the best methods, plans of organization and functioning relationship for prenticeship education; the principles and procedures of successful employer-employee relations; the methods, plans of organizations and working relationship of effective Junior Placement Services.

Occupational Adjustment Problem

- 1. The youth problem -- Exploration, training, and induction. Who are they and where are they?
- The adult problem -- Counsel and assistance on: Improvement, readjustment, retraining, and placement.
- 3. Vocational education -- What services are needed? How can they be supplied? Whose responsibility are they?
- 4. Placement -- What services are needed? How can they be supplied? Whose responsibility are they?

Recommendations for Adjustment Service

As a result of the survey tour of leading cities in which guidance, training, and placement services are being offered, and as a result of a careful study of these important phases of educators; we have concluded that there are some definite limitations in the local adjustment program. To bring to Denver youth a complete service in these three fields will require considerable planning, some major reorganization, some extensions and some new enterprises.

Recommendations

Guidance: The Senior High School level.

The objective of the adjustment service in the senior high school is occupational orientation. Specific attention is focused on assisting pupils to make more adequate adjustments in the world of work or of college.

Guidance, Twelfth Grade Specific Objective

The specific objective of the twelfth grade is to articulate the school program with the world of work to assist pupils in reaching definite occupational decisions, to aid individuals in perfecting future plans and in making a successful beginning on them.

The introduction of the guidance program would involve the selection and development of core counselors, the organization of specific adjustment content as one of the central features of a core program that is required of all pupils.

The Occupational Survey

Any guidance program which proposes to offer satisfactory occupational adjustment must make frequent if not continuous occupational surveys. In repeated instances, throughout the survey tour, industrial leaders, personnel managers and vocational educators have emphasized this as one of the most significant types of research that could be carried on by the public schools.

A. Guidance: The Vocational Training Period

The objective of the guidance program is to provide service to the full or part-time worker in avoiding waste of time, disillusionment and failure in attaining emotional stability in his work, and in adopting himself to chances due to technological advances: It seeks further to aid him to become versatile enough to shift rapidly from one task to another in his chosen occupation.

But in addition to the wise selection of his occupation, we want him to have assurance of getting a job; we want him to understand what the actual opportunities are for advancement and to feel that he can always reach back to the educational program for assistance in overcoming his limitations.

B. Guidance for Trade Preparatory Students

Many pupils who withdraw from high schools, either by graduation or drop-out, have followed the program of guidance for this period, but have not as yet arrived at an occupational choice. It becomes the duty of the counselors of the high school and the vocational school to complete the features of the program that the pupil has missed.

The employment counselor should promote the interest and desires of these pupils in the placement office and see that part-time placements are made.

C. Guidance for Part-Time Working

The placement counselor should compare the placements of the part-time worker with his counseling record of strength and weaknesses and help him plan an advisable course. The student may be in the right type of work, but might need assistance in selecting courses which would help him most; on the other hand he may be in the wrong type for work and could be placed better.

The Denver plan at present has four coordinators, one in the apprenticeship field, one in the distributive occupations, one in the service occupations and one in women's work. The coordinators should

function in cooperation with the employment counselor to bring about the following adjustments of the part-time worker: (1) Placement or replacement in the part-time job most closely related to the student interests and capacities, and (2) development of a training program that arises from occupational needs.

D. Guidance for Full-Time Workers

Careful individual counseling is needed by many evening school students to determine the courses which would be most helpful to them. Instructors should do a great deal of this counseling. To do this however, it is necessary for the teacher to be fully informed of the opportunities within the evening school. The head counselor should be responsible for providing such guidance information in mimeographed or printed form. The coordinators should provide various means of evening school individual counseling.

TRAINING

Summary of Training Program Recommendations

In order to provide an occupational training program which would contribute to the well-being and security of the industrial state, and would give a broad training to all workers at all levels of work including trade preparation, upgrading, and retraining, our recommendations simply up and carry forward the fundamental policy embodied in the Emily Griffith Opportunity School.

Placement

An adequate employment department in public schools is one which provide free placement service to all citizens who desire employment as a result of guidance or training. It should act as a clearing center for all senior high schools, vocational schools, continuation schools, trade extension and other public educational agencies in Denver.

The basis of the placement service should be the cooperative working of the coordinators with the employment counselor and in turn the employment counselor should aid the coordinators in testing, selection, and evaluating the applicant. The employment counselor should also be

responsible for coordinating and making available a uniform system of placement records. He should develop employment registrations.

These finding suggest the need of implementing the Occupational Adjustment Service.

The research findings that relate to questions A (How many pupils over 16 years of age have dropped out of the Denver Public Senior High Schools annually from June 1, 1938, through June 1, 1940?), and B (How many high school graduates have entered the labor market annually from June 1, 1938, through June 1, 1940?); follow:

Administration (21:1-5), early in 1939, published a preliminary report of the survey of youth in the labor market, a survey of his characteristics and economic problems. The survey was conducted during the fall and summer of 1938 in Binghamton, New York; Birmingham, Alabama; Duluth, Minnesota; Saint Louis, Missouri; San Francisco, California; Seattle, Washington; and Denver, Colorado.

The survey approaches the problem from an unusual point of view. It examines not only the situation at the time of the inquiry, but also something which is of more universal interest and applicability — the dynamic process of youth's transition from the school to the job. This opens up an entirely new field — the changing problems of youth as they attempt

the metamorphis from wards of society in the schools to wage earners and producers of wealth in shops, factories, and offices.

Although the major task of youth is to make this transition, to exchange the role of student for the role of worker, the process of the transition itself has rarely, if ever, been studied. Many studies have approached the problem indirectly and investigated aspects of it, but none has been focused primarily on the transition of youth from school to industry. Attention has been given to the age at which youth leaves school, their reasons for leaving, and the extent of their unemployment at a particular time; but the whole series of experiences of youth subsequent to leaving school has not been adequately recorded. The National Youth Administration, confronted with the practical problem of assisting young people through the period of transition, therefore, requested the Division of Research of the Works Progress Administration to undertake a survey which would record these experiences and cast new light on this phase of the problem. The results of the survey are given below: (21)

Table A.--YEARS OF SCHOOL COMPLETED BY YOUTH, AND OCCUPATIONS OF FATHERS

Occupation of		Year	s of	S	choc	01 (Comp	oleted	by You	ath
Father	Youth	Total	8	9	10	11	12	13-15	16 or	mare
All occupa- tions	29,966	100	11	8	10	10	44	14	3	
Professional persons	1,323	100	2	2	3	5	36	41	11	
Proprietors, managers, and officials including farmers	5,756	100	7	5	8	8	44	23	5	
Clerks and kindred workers	4,064	100	4	4	6	9	50	23	4	
Skilled workers and foremen	6,929	100	11	9	11	11	47	9	2	
Semi-skilled workers	4,809	100	16	10	13	10	44	6	1	
Unskilled workers	2,470	100	18	12	15	11	39	5	5	
Servant classes	965	100	10	11	14	11	43	10	1	
Father not family head	3,539	100	14	9	12	11	41	10	3	
Not reported	111	100	15	11	14	12	40	8	0	

^{*} Father not in family for 10 years or more.

Table B .-- HOW YOUTH LEARNED OF JOBS

How Learned of Jobs	Both Sexes	Male	Female
Total jobs on which source of informa- tion was known	78,196	43,671	34,525
	Percer	ntage Distr	ibution
Total	100	100	100
Personal application	23	24	22
Friend	23	24	22
Father	5	8	3
Other Relatives	9	9	9
Former Employee	17	16	17
Offered Job	2	2	2
School employment Office	4	2	6
Employment Agency	4	3	6
Union	1	2	长
Newspaper	2	2	4
Government Jobs	1	1	*
Gontinued job held while in school	2	2	1
Other	1	*	1

*Less than 5%

Table C .-- SPECIAL DIFFICULTIES IN FINDING JOBS

Both Sexes	Male	Female
25,895*	12,794	13,101
7,997	3,613	4,384
17,898	9,181	8,717
Perce	ntage Distr	ibution
100	100	100
18	21	15
55	44	63
7	9	6
4	8	1
3	3	3
13	15	12
	25,895* 7,997 17,898 Percer 100 18 55 7 4 3	25,895* 12,794 7,997 3,613 17,898 9,181 Percentage Distr 100 100 18 21 55 44 7 9 4 8 3 3

^{*}Excludes 4,073 youths who had never worked or sought work at time of interview.

Table D .-- INTERCITY DIFFERENCES IN THE EDUCATION, UNEMPLOYMENT, AND EARNINGS OF YOUTH

	Avr. weekly earnings of employed youth	% Finished High Sch.	% quit for financial reasons	% labor mkt. youth entered labor mkt. at 17 or younger	% 1br. mkt. youth con- tinuing employment at private jobs of 15 hrs. or more per week	% lbr. mkt. youth cur- rently un- employed
All Cities	\$17.19	62	48	31	20	20
Binghamton	16.99	52	46	35	17	17
Birmingham, White	16.14	60	50	31	22	22
Birmingham, Negro	7.91	46	71	11	31	31
Denver	16.59	67	51	44	16	16
Duluth	15,61	- 68	44	24	26	26
St. Louis	16.32	43	50	30	19	19
San Francisco*	18.57	80	48	31	22	22
Seattle*	20.06	69	38	28	19	19

*Figures are to be reversed.

The research findings that relate to question J (What procedures should be followed by the interviewers in securing information on (a) technical changes, (b) trends in employment, and (c) need for workers?) follow:

The United States National Youth Administration of Georgia (19) conducted an occupational survey in the city of Savannah during August and September, 1938. The survey covered approximately 15,000 workers, representing 211 occupations.

The main objective of the survey was to supply occupational information for youth in Georgia without knowing the actual number and occupational classification of jobs that existed. The survey was not a job finding service. It was designed to assist young people, both in school and out, to find themselves. To realize this objective the survey endeavored to present as clearly as possible the objective realities into which the youth will have to fit himself after he has finished his schooling. NYA has attempted to take a step in the direction of answering other questions which an occupational survey, intelligently conceived, should answer. Such questions are of mutual interest to employer, labor, and educators.

l. What are the immediate short range occupational opportunities over a period of from one to ten years?

2. What are the long range occupational opportunities?

Necessarily involved in these two broad questions are several others:

- 3. What types of industry are expanding?
- 4. What types of industry are contracting?
- 5. Within specific industries, which occupations are disappearing and what new occupations are in process of development?

The findings suggest methods and forms to be used in the interviewing procedures.

Questions A, B, and J have been partially answered, and complete answers will be sought to all of the unanswered questions by methods and procedures indicated in Chapter III.

The research findings that relate to question

J (What procedures should be followed by the interviewers in securing information on (b) trends in employment, (c) need for workers, (e) employee training
needs, (f) age requirements, and (g) semi-skilled
payroll jobs open to beginners?) follow:

House (10) conducted an occupational survey in Kansas City in 1936 to determine what occupational information should be available for teaching vocational guidance to the youth in that city. He concluded that there were 23 different kinds of jobs in the meat packing industry and that only six of these were checked

4.3

frequently as beginning jobs. The six that were checked most often were box stenciler, neat worker, checker, lard packer, salter, and wrapper. He concluded that only a small amount of preliminary training was necessary for these jobs. The semiskilled jobs were not available to youth under 21 years of age. Thirty-five different kinds of jobs were open to youth in the public utility field but, again, only six of seven of these jobs were available to the beginner. They were stock room clerk, meter reader, meter checker, janitor, ditch digger, and auto mechanic. He carried his study into other industries and reached the same conclusion, that there were relatively few jobs for the beginner.

These findings will serve as a guide in securing necessary data.

The research findings that relate to Question J (What procedures should be followed by the interviewers in securing the information on (c) need for workers, (e) employee training needs, (f) age requirements, and (g) semi-skilled payroll jobs open to beginners?) follow:

Norton (17) reports an inquiry into the character and cost of Public Education in the state of New York was made in 1926 under the direction of a special committee composed of John L. O'Brian, William J. Wallen, and Owen D. Young, chairman. They sought to find out what the educational systems were accomplishing

-- how well the programs of education matched present day needs; what the costs of the programs were; where and what they should be, and to assist the regents in considering the present needs and problems of the school system, and policies of the state.

Norton (17:10) concluded that from a socialeconomic classification, skilled workers in the manual labor class, including those skilled and semi-skilled, were increasing more rapidly than the unskilled worker.

Norton (17:11) stated that some authorities believe the relative importance of highly skilled handicraft, because of mechanization, is giving way to the semi-skilled workman and machine operator.

Norton (17:12) further contended that the majority of workers perform semi-skilled jobs, as was indicated by a study in Minnesota in which Koepke reported, as a result of a survey of 85 different manufacturing plants representing 33 different industries, that 72 per cent of all the operations required a training period of less than nine months.

Norton (17:180) further concluded that, in the state of New York, training facilities for the semiskilled workers had been practically ignored, only a very small number of schools were making the least attempt to provide training for the semi-skilled occupations. The existing program was directed toward the training of the skilled worker, thus denying training

to that large group that does not require or could not us highly skilled training, but who would benefit materially by vocational training suited to their needs.

Norton (17:177) pointed out that a few schools are developing a program within the general high school to provide for certain students who lack intelligence, interest, aptitudes, or other factors which contribute to satisfactory progress in their academic work. This is in sharp contrast to the theory of many educators who believe such persons should be placed in some kind of vocational school.

Norton (17:181) concluded that if vocational training were made available to all classes of workers, from unskilled to highly skilled, it would be more consistent with our belief in democracy. In the early days, proponents of vocational education were profuse in their condemnation of academic educators for their failure to do a job which should have been done. If vocational courses attempt to become exclusive and fail to meet the needs of classes of pupils who need and desire vocational training, the vocational educators will be guilty of the very charge they formerly leveled against general educators. Vocational education should be consistent with the demands of modern economy, which is not an economy of highly skilled crafts alone, but an economic structure in which all forms and types

are needed. To neglect the large group that does not need or cannot assimilate highly skilled pre-employment training is today unwise, and inconsistent with modern economic life.

Norton (17:191) reported that a conference, under the auspices of the American Youth Commission was held in New York City during the summer of 1936 to discuss the problems concerning the education and employment of youth. Representatives of the following organizations were present: United States Department of Commerce, National Youth Administration, American Association of Social Workers, National Conference of Social Workers, Community Chests and Councils, American Federation of Labor, National Association of Manufacturers, National Industrial Conference Board, and the United States Chamber of Commerce. At the conclusion of a 2-day conference a sub-committee issued a report from which the following excerpt is taken. (17)

The schools may legitimately provide certain young persons with direct training in those skills or operations which are common to a large number of occupations and vocations. However, vocational education for a specific job should rarely, if ever, be undertaken by the public school.

The report recommends that initial training for future workers should be in the nature of a general training program which would permit the pupil to make his initial adjustment, and further aid in his adaptation to changing conditions.

40

Norton (17:154) further recommended that the program be made flexible in course offerings and content requirements to meet changing needs.

These findings will help in securing data in relation to beginning workers.

The research findings that relate to Questions A (How many pupils over 16 years of age have dropped out of the Denver Public Senior High School annually from June 1, 1938, through June 1, 1940?), and B (How many students have entered the labor market annually from June 1, 1938, through June 1, 1940?) follow:

The survey of Denver's high school graduates for the years 1929, 1933, and 1934 (6) is reported in the University of Denver <u>Business Review</u>, Volume 5, Number 7, for September, 1929. The report was on graduates in the years 1929 and 1933, showing their status with regard to college entrance, employment, and other details during the year immediately following graduation.

In order to determine the more recent trends, including effects of economic conditions on college attendance and employment during the intervening years, this project attempted to secure information, on a comprehensive basis, on the 1929 graduates the sixth year after graduation, on the 1933 graduates the second year after graduation, and on a new group, the 1934

graduates, the first year after their graduation.

Table E .-- GRADUATES REPORTING CLASSIFIED BY SEX

	19	929	19	1933		1934	
	No.	%	No.	%	No.	%	
Boys	451	42.0	912	47.3	979	48.7	
Girls	623	58.0	1,016	62.7	1,029	51.3	

Table F indicates the number of boys and girls in each of the three graduating classes. It will be noted that in 1929 the girls comprised almost 60 percent of the class, while in 1934 the class was evenly divided; furthermore, the attendance of the boys nearly doubled from 1929 to 1934. This was due, undoubtedly, to both lack of employment and a recognized need for more education.

Table F .-- HIGH SCHOOL GRADUATES ENTERING COLLEGE

	1929			1933	1934	
	No.	%	No.	%	No.	%
Boys	290	64.3	419	45.9	358	36.6
Girls	283	45.4	307	30.2	323	31.4

An examination of the tables indicates there is a marked decrease in the percentage of high school graduates who enter college. With less than half of the high school graduates entering college, the college preparatory function, though still highly important, is no longer the dominant objective in the modern secondary schools.

Table G.--ALL EMPLOYED HIGH SCHOOL GRADUATES (1929, 1933, AND 1939) CLASSIFIED ACCORDING TO OCCUPATIONS, AS OF APRIL 1, 1935

OCCUPATION	NUMBER	
Army and Navy	63	
Artists	4	
Bakers	6	
Beauty Operators	10	
Billing and Bookkeeping	8	
(Machine Operators)		
Bookkeepers and Accountants	75	
Calculating Machine Operators	17	
Cashiers	26	
Chauffeurs	3	
Dictating Machine Operators	2	
Doctor Assistants	19	
Domestic Help	60	
Elevator Pilots	13	
Entertainers	12	
Laundry Help	2	
Librarians	2 4 5	
Machinists	26	
Mechanics	37	
Messengers Miners	6	
Nurses	6	
Office Assistants	14	
Owners	28	
Painters	12	
Paper Carriers	15	
Porters and Bell Boys	13	
Professional Help	50	
Salesladies	108	
Salesmen	206	
Seamstresses	2	
Secretaries	40	
Service Station Attendants	35	
Shipping Clerks	26	
Skilled Laborers	85	
Social Service Workers	12	
Soda Fountain Help	17	
Stenographers	188	
Stock Clerks	28	
Teachers	66	
Telephone Operators	15	
Truck Drivers	53	
Typists	26	

Table G.--ALL EMPLOYED HIGH SCHOOL GRADUATES (1929, 1933, AND 1934) CLASSIFIED ACCORDING TO OCCUPATIONS, AS OF APRIL 1, 1935--Continued

OCCUPATION	NUMBER
Ushers	13
Waiters	7
Waitresses	19
Unskilled Laborers	150
Wrappers	5
Miscellaneous	42
	2,001

The largest single occupational group is in the sales field with 14.69 percent for both salesmen and saleswomen. General office work is second with 13.89 percent and the secretarial group (stenographers, secretaries, and typists) third with 12.69 percent.

Table H .-- THE UNEMPLOYED GROUPS

	1929	1933	1934	TOTALS
Married women	190	141	78	409
Women in college		250	300	550
Men in college Single women		300	320	620
(Not seeking work) Number not ready for	50	110	130	290
employment	240	801	828	1,869
Men open for employment	124	172	262	558
Women open for employment	83	194	305	582
Total reported unemployed	447	1,167	1,395	3,009

A major field for girls is the stenographic. General office work and the sales field attract many from both sexes.

The employment records indicate that the high school stenographic courses serve their purpose effectively, but perhaps are over supplying the market for secretarial workers. The increased number of unemployed in this group for 1934 may mean that businessmen are demanding more maturity and training than formerly.

Both the general office and sales occupations offer opportunity for a wide range of talents and abilities, from routine clerical jobs to junior executive positions. Just what schools can or may do, in the way of guidance or education on a pre-vocational or vocational basis, to assist high school graduates who enter these fields, is of increasing concern to school administrators. Doubtlessly, one of the first pre-requisites is a better job analysis of what is required on the various levels of employment in general office work and sales positions.

Drop-Out Students

As a supplementary feature in connection with this study of high school graduates, an attempt was made to trace a list of 450 pupils who had dropped out of school since 1931. Definite returns were secured from 245.

Grades In Which High School Drop-Outs Left School

	Boys		Gi	rls		
	Emp.	Unemp.	Emp.	Unemp.	Totals	
9th Grade 10th Grade 11th Grade 12th Grade Grade not	10 38 23 16	5 34 22 8	2 11 8	2 30 15 11	19 113 68 35	
reported	2	3	1	4	10	
	89	72	22	62	245	

Of the 161 boys reporting, 34 had taken some supplementary work, 15 of them in the Opportunity School. Of the 84 girls, 15 had undertaken supplementary work, 9 in the Opportunity School and 6 in business schools. It appears that pupils who drop out of High Schools do not continue their education in the institution to any large extent.

The positions secured by these drop-outs were largely of the routine type. Salaries for both boys and girls were somewhat under the median.

The research findings that relate to Question

A (How many pupils over 16 years of age have dropped
out of the Denver Public Senior High School annually

from June 1, 1938, through June 1, 1940?) and B (How many from June 1, 1938, through June 1, 1940, have entered the labor market annually?) follow:

Administration published in February, 1939, a revised preliminary report (20) of the findings of a survey of youth, in the labor market, to determine by direct questioning of young people themselves just what has happened to them from the time they left school to the date of the interview. The survey was started in June, 1938, and has been carried on at Binghamton, New York; Birmingham, Alabama; Duluth, Minnesota; Saint Louis, Missouri; San Francisco, California; Seattle, Washington; and Denver, Colorado.

In the Denver survey, those interviewed were selected from youths who graduated from the eighth grade in public and diocesan schools in Denver in January and June of the years 1929, 1931, and 1933. A total of 5,845 boys and girls representing nearly 50 percent of those graduated, were selected for interviews. The ages of the young men and young women at the time of the interview ranged from 18 to 25 years.

Of the total youths interviewed or traced, about 12 percent were still in full-time school, and about 14 percent were in military service of some kind. Only 15 of those contacted refused to give information.

Of the total number in the sample, about 70 percent were contacted personally, and another 10 percent through questionnaires, making a total coverage

of 80 percent.

24

Youth in the labor market includes those who have left full-time school, those employed either full-time or part-time, and those who are actively and seriously attempting to find remunerative employment. Those not considered to be in the labor market at the time of the interview include youths in full-time school, housewives not seeking work, those employed by their parents without pay, those unable to work because of serious illness or physical handicaps, and other persons not actively seeking work.

Of those interviewed: 83 percent had been in the labor market at some time; 17 percent had never entered the labor market.

At the time of the interview: 66 percent were in the labor market; 34 percent were not in the labor market.

Of the 34 percent not in the labor market:

36 percent were attending full-time school; 43 percent were housewives; 21 percent were ill or otherwise occupied.

Of the 66 percent in the labor market: 84 percent had jobs in private employment; 16 percent were seeking work. The number of hours worked per week range from under 15 hours to 80 hours and over. The average number of hours worked per week is 45. About 22 percent of those in private industry work 50 hours or more per week.

The average weekly wage of those interviewed is about \$16.50. Lowest earnings go to those living along the Platte River, and just east of it from about West Mississippi Avenue to the stockyards and including the colored section to those living in Barnum and to those living in a district bounded by Cherry Creek, Colorado Boulevard, 6th Avenue, and University Boulevard.

The average age at which youth entered the labor market was found to be 18 years. Here again, those who entered the labor market earliest were concentrated along the east side of the Platte, from Englewood to Globeville in the Barnum section, and in the Italian quarter. Those in the Jewish Washington Park, Capitol Hill, Country Club, Montclair and Park Hill section enter at a later age.

Nearly 70 percent got some kind of a job immediately upon entering the labor market. Some did not land a job for many months. Many never had a job of any kind.

Of those originally in the labor market one-fifth had left. Some returned to school; some girls got married. Only about one-fourth have had steady

employment.

Of approximately 10,000 jobs, the greatest number were landed through personal applications. The second largest number were obtained through friends. Former employers helped in about 14 percent of the cases and parents contributed about 6 percent. Employment agencies the same. Military and Civil Service took only a few, and a few were given full-time work with firms for whom they had worked part-time while in school.

Difficulties in securing jobs were varied.

Nearly two-thirds of those interviewed said they had no trouble landing the job if they could just find an opening. More than one third blamed inexperience, lack of special training, or lack of general education for failure to get the job after they had located one. Inexperience was blamed in half of these cases, the other two reasons rating about 50-50 in the other half of the cases.

The three predominant classes of jobs are in the order named: clerical workers, semi-skilled or unskilled labor, and servants, in ratios of about 5:3:1.

The two reasons most frequently given for leaving school were lack of financing and no desire for further education. About one-half of those who had left school guit because of lack of funds with which to

dress and to keep socially abreast of others in their classes. About 3 percent said they preferred to work. Some were needed at home; some wished to gain practical experience. Others left because of illness; some left to get married. Only a few were vague as to the reason.

The findings suggest methods of obtaining data on high school drop-outs.

The research findings that relate to Question

J (What procedures should be used by the interviewers
in securing information on (c) needs for workers, (e)
employee training needs, (f) age requirements, and (g)
on semi-skilled payroll jobs open to beginners?) follow:

Frankson (8) concluded that a slow turnover is reported for most of the semi-skilled jobs. In 86 of 119 different jobs the turnover was slow; in 30 jobs medium and in only 5 jobs was it rapid. He further concluded that industry does not require its semi-skilled workers to have a great deal of technical knowledge, the only requirement being that the workers know the materials, supplies, and equipment with which they came in contact in the job.

Ability to read blueprints was needed by the carpenters (rough), chiselers, metal spinners, roofers, sign constructors, slaters, and yardmen.

The use of technical instruments is seldom required of semi-skilled workers; however, in grinding

castings to a fine degree of accuracy, some firms required this ability.

Mental requirements of semi-skilled workers.—
Knowledge of reading, writing, spelling, and mathematics was frequently considered necessary in skilled work.

Although the mental requirements are rather high, the educational requirements are comparatively low. Only 30 jobs required a grade school education and only 15 required a high school education. One job required technical training, but in no cases is a college education expected.

Industry tends to train semi-skilled workers for only one job. There are 119 pay-roll jobs in the semi-skilled mechanical operations of Monroe, Michigan. Eighty-one of these jobs require the worker to do but one operation. Thirty-two of these jobs require him to do two operations. Four perform three jobs.

These findings will serve as a guide in securing necessary data.

The review of research did not reveal complete answers to any of the subordinate questions. It did, however, offer partial solutions to subordinate questions A, B, C, and J, by providing forms, techniques, and comparative data. The complete answers to the subordinate questions will be found by following the methods described in the following chapter.

Chapter III METHODS AND MATERIALS

The problem of implementing the Occupational Adjustment Service was divided into two major parts.

The first of these was the establishment of a working relationship between the Service and the Denver Public High Schools.

Information was needed on the number of withdrawals, including drop-outs and graduates, from the high schools; on the number of withdrawals who entered the labor market; on the number of withdrawals who contacted the Occupational Adjustment Service for assistance; on the vocational plans of the withdrawals; and on personnel available in the high schools for assisting drop-outs and graduates.

SOURCES OF DATA FOR PART I

The source that was used for obtaining data on high school withdrawals was the record of the Census and Attendance Department of the Denver Public Schools. Compilations were made from accurate data submitted monthly by the senior high school principals.

The sources that were used for obtaining data on the number of withdrawals who entered the labor market, became married, or took special training below

college grade, were the official records of the five Denver high schools.

The registration cards of the Occupational Adjustment Service and the registration cards of the school became the sources for the number of withdrawals who contacted the Occupational Adjustment Service for assistance.

The sources that were used from which to secure the data on the vocational plans for withdrawals were the personal statements of the students as recorded on their registration cards.

The source that was used from which to secure the data on personnel available for occupational coordination in the high schools was the record in the office of the Assistant Superintendent in charge of secondary education. This record was made legal by authorization of the board of education.

The second part of this problem was the establishment of a working relationship between the Service and the Denver employers.

Information was needed on employers in the community who could be served; on personnel of the Opportunity School available for making continuous industrial contacts; and on vocational guidance, curriculum modification, and current placement opportunities.

SOURCES OF DATA IN PART II

The source that was used for securing the data on the employers in the community was the telephone directory. Since every employer of any importance has a business telephone, and since a new directory, containing up-to-date listings, is published every six months, this source is considered valid.

The source that was used for determining the personnel available for carrying on the industrial contact program was the record of vocational employees maintained in the office of the Director of Vocational Education and Research. This record is made legal by authorization of the Board of Education.

The source of the data on guidance, curriculum and placement, were the employers of officials designated by them.

METHODS

Two methods were used in gathering data.

Transcriptions were made of the records of graduates and drop-outs, and of the classified section of the telephone directory. These transcriptions were verified for accuracy in all cases. The second method was the personal interview. This method was used to obtain information concerning the vocational plans of withdrawals.

The personal interview method was used to obtain data for vocational guidance, including (a) technical changes, (b) trends in employment, (c) needs for workers, (d) present source of workers, (e) employee training needs, and (f) age requirements.

The data were secured in every instance directly from the employer or a person with authority to assist
the interviewer. In many cases several interviews were
necessary because of the amount of time needed by the
employer to collect and assemble the required information.

Three devices were used to supplement and direct interviews. The registration card of the Occupational Adjustment Service was used as a guide to the first interview with youth who sought assistance. This card appears herewith.

Items on this form were chosen and organized in keeping with the requirements of the research division of the United States Employment Service.

The registration card of the Opportunity
School is useful to the registrar in obtaining information that enables him to help youth make a wise selection of a vocational training program. A sample of this card is presented herewith. The items were chosen and organized by the Department of Research and Vocational Education of the Denver Public Schools.

Inral addrase				1 1 1
	EMPLOYMENT RECORD			Renewal Date
Employer—Last regular job	Position held and duties	The Bert	Lenth of employment	
Address			Date left	
Kind of business	Under whom did you work?	Reason for leaving	Rate of pay	
Employer	Position held and duties		Length of employment	
Address			Date left	
Kind of business	Under whom did you work?	Reason for leaving	Rate of pay	
Employer	Position held and duties		Length of employment	
Address			Date left	
Kind of business	Under whom did you work?	Reason for leaving	Rate of pay	
What other kinds of working experience have you had	17			+

Form 1 .-- Registration card, United States Employment Service

Cast name	PRINT YO		ME AND AL		ddle name	-	Educ.	Age	Date	DO N	OT WRI	TE IN T	THIS B	LOCK		1 1
Local address					Telephone	No.	W M N F	In	d. Code	Div.			CI	assifica	tion	
	40						Unemp.	Or	cc. code			275				
							Previous employe Yes N	d y	s. U. S.	Citiz	en					
Where were you bo City	orn?	State	or country	When were y Month E	you born? Day Yea	r	Parents		onality	1	eck Cat ion: Jew Pro		Perm	of work anent oorary		Check -time
Height ft. in. Weight lbs.	Check heal Good B Excellent	Ith: lelow av's Poor			Divorci Separa		Give nu pende Total	nte, l	of de- fany' Partial	hor		ou live at other rela- oard?	. Do y		an auto? er's licens	
State father's name		What	t is father's	usual occupati	on?		State m	other	's occupa	ition, i	f any		many ters hav			der ounger
Can you type? How many words a	ı minute?			now shorthand y words a min			What of	fice	machines	can	you opera	ite?				
What factory machi	nes can you	operate	?				Contract the Contract of		i bluepri i microm				State d	irafting	experienc	e, If any
Have you done pract	tical nursing?	? Ha	ve you taken	care of childre	en? . Hav	/e yo	u served	mea	ls?		Have you Hand?	done la	aundry Mach			
What size uniform	do you wear	r? .Do	you own a	uniform?			u cooked harge?	17	As	s't?	Can	you live	at the	place w	here you	work?
Name brothers and	sisters over	16	Occupation				Name 3	broti	hers and	sister	s over 1	5	Occupa	tion		
2							4									
					EDUCAT	IONA	AL RECO	ORD								
Circle highest grade	completed			mar or high s	chool atten	ded				ate lef		Age lef			for leavin	ng
Grammar or grade			course did y		T T							ers who	knew y	ou best		
High school	8/4		ts liked best	List below	any uncati	onal	ouhlaste	(star			s liked le		ave etu	died		
College	Grad. study	-	Nar	ne of school	any vocati	Ustat	adolocea	forui	102000000000000000000000000000000000000	bjects		., , , , , , , ,	1		per of sem	nesters
What languages, bes		,	0.000							No.						
Speak? Read? Write?																
Are you willing to le	ave the city?															
State physical hand	Icaps															
Extra-curricular acti	lvities (sport	s, school	paper, etc.)	and special h	ionors											
Name of college				Course		Years	s comple	ted	Degre	90	Date left		Reason			
Name of evening s	chool				Cours	se or	subjects								Months	
Further school plan	13								Hobb	les						

RACE LAST NAME FIRST	SECOND (IN FULL)	SCHOOL	-
*		EMILY GRIFFITH OPPORTUNI	ITY SCHOOL
DDRESS WHERE PUPIL LIVES	TELEPHONE		
EGAL ADDRESS OF PARENT	TELEPHONE	DATE OF ENTRANCE MONTH DAY YEAR	GRADI
AME OF FATHER		DATE OF BIRTH MONTH DAY YEAR	ROOM NUMBE
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AST SCHOOL ATTENDED CITY STATE	DATE OF WITHDRAWAL	FATHER	
F PUPIL HAS PREVIOUSLY ATTENDED DENVER PUBLIC SCHOOLS, STATE WHICH ONE.	WHEN? GRADE	LANGUAGES SPOKEN IN	тне ном
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Form 2.--Registration card--boys, Denver Opportunity School

The continuous contact form was used to obtain current vocational guidance information, basic data on curriculum modification, and a knowledge of existing employment needs.

A photostatic copy of the form first designed for the above purposes is given herewith. The items appearing in it were chosen from a similar form used by the National Youth Administration in securing data for the Occupational Outlook For Georgia Youth (19:158).

The revised continuous contact form for gathering guidance, training, and placement data appears on
an accompanying page. The revised form was drawn up
after the coordinators made a number of employer contacts
and concluded that changes were necessary.

PROCEDURES -- PART I

Answers were secured to the subordinate questions according to the following procedures.

Step 1. The permanent records of the five public senior high schools were reviewed for information concerning the number of pupils over 16 years of age who had dropped out or graduated, and for information concerning the number of graduates who had entered the labor market. The data were recorded on forms 1 and 2.

Step 2. Students registering with the Occupational Adjustment Service were required to fill out a

3 日 0 ontinuous contact card, De coniginal form, Denver Publ LC CO ch 0 01

FILENO	Establishment	Type:
Interviewer Date	Address	//
Date	Name and Position of Pe	erson Interviewed

OCCUPATION	NUM	ABER LOYEES	A C REQU	SE VIREMENT		LABOR (Last 6	TURN	IOVER hs)		COMPI Hou	ENSATION and ars	REGO	of NE	and TRAI	NING
Classify and Name		Female		Max	No Drop		New	Source of Worker	Pro-	Wages per Week	Hours per Week	No. Yrs Formal Ed	No yrs Tech Ed	No Yrs App.	Approx Company Cost of Training New Workers

Would you be interested in having a class organized for your employees What Kind Is employment Seasonal Peak Season Sla What kind of workers do you have difficulty in obtaining Do you have any suggestions for improving present Courses. Slack Season

Technical Changes:

- (b) New Services
- (c) New Inventions

Do you need an employee at the present time. What should he be able to do.

Educational Requirements Personal Qualifications Will you need an employee in near future Part time Full time

FORM 2899 DSP 4-41-2M E-285-26433

IF INDIVIDUAL DEPARTMENTS OF A FIRM HAVE SEPARATE GUIDANCE PROBLEMS, USE A SEPARATE FORM FOR EACH DEPARTMENT.

EMPLOYING HEADS	DEPT.	MIN. EMP.	MAX. EMP.	OCCUPATIONS	SPECIAL REQUIREMENTS
(141)					
1					

DENVER PUBLIC SCHOOLS—OCCUPATIONAL ADJUSTMENT RECORD

FIRM NAME	JAN.	FEB. M	ARCH APRIL	MAY	JUNE	JULY	AUG.	SEPT.	OCT.	NOV.	DEC
ADDRESS		PHONE			OF BUSI				INDUSTR	IAL CODE	

Form 4. -- Occupational adjustment record, Denver Public Schools revised forms

EAST HIGH SCHOOL Students Entering Labor Market

	1938-39	1939-40	1940-41
Drop-Outs			
Graduates			
Total.			

Form 6

SUMMARY
of
All Senior High School Students
Entering Labor Market

	1938-39	1939-40	1940-41
Drop-Outs			
Graduates	<u> </u>		
Total			

registration card. In this manner vocational plans and assistance needed to enter the labor market were ascertained.

1342

Step 3. The following coordinators were selected to assist the Occupational Adjustment Activities of the high school drop-outs and graduates who enter the labor market:

North High School --- Miss Dawson

East High School --- Mr. Boyd

South High School --- Mr. Jorgensen

West High School --- Mr. Morris

Manual High School --- Mr. Heywood

PROCEDURES -- PART II

Step 1. A list of employers and their addresses were classified according to the four major vocational departments of the Opportunity School.

Step 2. The four coordinators of the Opportunity School--Mrs. Burg, Women's Occupations; Mr. Pollard, Trades and Industry; Mr. Snow, Distributive Occupations; Mr. Brierly, Service Occupations; and Mr. Hays, Supervisor of the Employment Service were selected to make the initial employer interviews.

Step 3. The cards from Step 1 were assigned to the personnel listed in Step 2. A map of the city

was blocked off into districts, and the cards for each coordinator were grouped according to districts, and marked with an identifying color. This tentative plan made it necessary for the interviewers to visit ten employers on their circuits and secure the information indicated on Form 3.

Step 4. Through the conference procedure, strengths and limitations of the tentative plan were determined.

Plans were revised and data were gathered.

Step 5. Results were evaluated to determine the effectiveness of the program of implementation.

The findings resulting from the steps just described are reported in Chapter IV.

Chapter IV FINDINGS

The program of implementation for the Denver Occupational Adjustment Service was based upon research findings. The procedures described in Chapter III were followed in applying the methods to the sources to gain information that was needed to answer the questions in the problem analysis.

The information presented in this chapter is discussed in relation to the subordinate questions of this problem in Chapter V.

The number of high school graduates and dropouts for the school years 1938-39, 1939-40, and 1940-41, are recorded in Table 1.

During 1940-41 school year, twenty-four hundred and seventeen students withdrew from the five Denver senior high schools. This number exceeded by more than 500 the withdrawals during the two previous school years.

The number of graduates for the school year of 1940-41 was 2749, as compared with 2748 for 1939-40, and 2809 for the 1938-39 school year.

Table 1 .-- NUMBER OF HIGH SCHOOL GRADUATES AND DROP-OUTS

				YEAR		
High School	1938 -	- 1939	1939 -	- 1940	1940 -	- 1941
	Drop- Outs	Grad- uates	Drop- Outs	Grad- uates	Drop- Outs	Grad- uates
North East South West Manual	375 432 336 505 258	620 804 661 428 296	302 394 313 549 282	601 764 661 433 289	452 456 436 680 393	597 762 685 407 298
TOTAL	1906	2809	1840	2748	2417	2749

Table 2 , which follows, shows the total number of students registered in the Day and Evening School Classes, of the Opportunity School, for a ten year period from 1931-32 through 1940-41.

The total enrollment figure of 14,548 for 1940-41 exceeded the total figure of 13,026 for 1938-39 by 1522. In addition to the 14,548 students enrolled in the regular program during 1940-41, 1516 students were enrolled in defense training classes, operated by the Opportunity School.

Table 2.--TOTAL REGISTRATIONS IN THE DAY AND EVENING CLASSES OF THE EMILY GRIFFITH OPPORTUNITY SCHOOL*

(1930-1941)

1940-1941					1,516**
1940-1941					14,546
1939-1940					12,548
1938-1939				٠	13,026
1937-1938					11,806
1936-1937	٠				9,404
1935-1936					8,835
1934-1935					8,459
1933-1934				*	8,456
1932-1933					8,670
1931-1932					9,007

^{*}Compiled from annual statistical reports.

^{**}Compiled from annual defense training report.

The number of people, including high school graduates and drop-outs, who were referred to Guidance and Testing Section of the Occupational Adjustment Service are shown in Table 3.

The total number of persons tested during the first six months of 1941 was 3150; 962 for the year 1940; and 273 for the last seven months of 1939.

The total number of persons tested during the first six months of 1941 was 3150. During the entire year of 1940, 942 were tested, and 273 took tests during the last seven months of 1939.

TABLE 3.--NUMBER OF INDIVIDUALS WHO USED THE SERVICES OF THE TESTING AND GUIDANCE DIVISION OF THE OCCUPATIONAL ADJUSTMENT SERVICE

	1939	1940	1941
January		18	386
February		72	176
March		101	296
April		49	408
May		28	582
June	12	56	1302
July	16	38	
August	26	36	
September	22	98	
October	. 15	258	
November	55	108	
December	8	100	

The number of high school graduates and dropouts that registered for training at the Opportunity School are shown in Table 4.

The total number registered for the first six months of 1939 was 122, as compared with 92 registrations during the first six months of 1940, and 261 for the first six months of 1941.

The total number of high school graduates and drop-outs registering for the period beginning June 1, 1939, and ending June 1, 1940, was 284, as compared with a total of 563 for the period beginning June 1, 1940, and ending June 1, 1941.

Table 4.--THE NUMBER OF HIGH SCHOOL GRADUATES AND DROP-OUTS THAT REGISTERED FOR TRAINING AT THE OPPORTUNITY SCHOOL, 1939, 1940, 1941

	North	East	South	West	Manual	Total
1939						
Jan. Feb. Mar. Apr. May June July Aug. Sept. Oct. Nov. Dec.	12 8 7 4 2 - 44 11 2 4	10 4 1 - 10 6 3 1	10 6 6 1 2 - - 12 5 4 0	66420 9730	62630 25312	44 26 33 14 5 - 130 32 13
1940				WILL		
Jan. Feb. Mar. Apr. May June July Aug. Sept. Oct. Nov. Dec.	14 6 4 3 1 - - 35 13 7 3	14 3 8 3 1 - 18 15 10 2	12 26 31 	95120306105	4 1 3 0 0 3 5 7 4	49 17 22 11 3 - 160 65 58 19
1941						
Jan. Feb. Mar. Apr. May June	10 6 5 4 3 -	29 16 20 19 6	27 20 21 25 8	79620	7 4 2 2	76 58 56 52 19

OU

Table 5, which follows, shows the number of high school graduates and drop-outs who secured jobs through the assistance of the Occupational Adjustment Service.

The total number of placements for the period beginning June 1, 1939, and ending June 1, 1940, was 210, as compared with 699 for the period beginning June 1, 1940 and ending June 1, 1941.

Table 5.--THE NUMBER OF HIGH SCHOOL GRADUATES AND DROP-OUTS THAT SECURED JOBS THROUGH THE OCCUPATIONAL ADJUST-MENT SERVICE DURING 1939, 1940, AND 1941

	North	East	South	West	Manual	Total
1939						
Jan. Feb. Mar. Apr. May June July Aug. Sept. Oct. Nov. Dec.	113496213333	103269034502	052791555220	1303221025050	321001200005	6 11 9 16 26 29 19 11 17 10 10
1940						
Jan. Feb. Mar. Apr. May June July Aug. Sept. Oct. Nov. Dec.	12 59 3 15 7 18 58 3	236124537625	2 3 1 13 5 16 6 5 15 10 20 14	33333444664591	920529534235	28 16 19 25 16 58 27 24 78 26 42 48
1941						
Jan. Feb. Mar. Apr. May June	19 15 10 16 19	19 19 19 12 11	15 16 16 14 18	18 15 19 16 12	18 18 13 18 11	89 83 77 76 71

The number of high school graduates and dropouts that registered with the occupational adjustment service is shown in Table 6, which follows.

The total number of registrants from the senior high schools was 550 in 1939; 754 in 1940; and 1029 for the first six months of 1941.

Table 6.--THE NUMBER OF HIGH SCHOOL GRADUATES AND DROP-OUTS THAT REGISTERED IN THE OCCUPATIONAL ADJUSTMENT SERVICE: 1939, 1940, 1941

	North	East	South	West	Manual	Total
1939	NO AND Y				0,00	
Jan. Feb. Mar. Apr. May June July Aug. Sept. Oct. Nov. Dec.	1 98 74 51 22 7 10 96 33	033636666235	0 3 15 1 24 21 6 9 5 6 10	763164360359	566339045326	13 27 23 99 64 95 77 32 39 29 19
1940	,					
Jan. Feb. Mar. Apr. May June July Aug. Sept. Oct. Nov. Dec.	12 7 10 14 20 64 30 18 35 6 18 5	3 12 6 6 3 14 16 10 3 3 3 3	58895564 247254 23	8 10 6 12 45 30 15 24 12 36	21 36 38 86 95 53 3	49 38 40 38 48 216 108 72 103 51 51
1941						
Jan. Feb. Mar. Apr. May June	24 18 12 15 102 114	6 18 19 12 85 58	30 25 25 24 91 74	5 8 13 14 42 69	12 9 15 11 99 60	87 78 84 86 419 375

There were 1432 day students in average attendance at the Opportunity School during the month of September, 1939. During the same month of 1940 there were 1660 students in average attendance.

In November, 1939, there were 1280 students in average attendance, as compared to 1638 students in November, 1940.

The number of day students in average attendance during April, 1940, was 873 as compared to 1341 students in average attendance in April, 1941.

The average attendance of day students in June, 1940, was 757, as compared to an average attendance of 1193 for June, 1941.

Table 8A, which follows, shows the average monthly attendance of day students, in the Emily Griffith Opportunity School for the school year 1939-40.

Table 8B, (same as above except for the school year 1940-41).

Table 8A .-- DAY STUDENTS IN AVERAGE MONTHLY ATTENDANCE IN THE EMILY GRIFFITH OPPORTUNITY SCHOOL FOR THE SCHOOL YEAR 1939-1940.

	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
I.	310	298	264	221	206	287	209	180	165	160
II.	161	143	126	121	118	131	119	104	108	101
III.	121	118	203	226	98	86	71	70	65	52
IV.	415	400	325	306	298	408	330	275	240	226
٧.	425	401	362	300	326	300	266	244	251	218
TOTAL	1432	1360	1280	1174	1046	1212	995	873	829	757

Table 8B.—DAY STUDENTS IN AVERAGE MONTHLY ATTENDANCE IN THE EMILY GRIFFITH OPPORTUNITY SCHOOL FOR THE SCHOOL YEAR 1940-1941.

	Sept	t Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
I.	391	375	362	325	336	321	318	306	298	267
II.	180	176	166	173	159	162	151	144	139	128
III.	140	116	260	249	202	198	188	180	165	151
IV.	508	488	475	452	444	. 500	486	460	441	426
٧.	441	368	375	298	346	318	243	251	248	221
TOTAL	1660	1523	1638	1497	1487	1499	1386	1341	1291	1193

The number of evening students in average monthly attendance at the Opportunity School for the school years 1939-40 and 1940-41 are shown in Table No. 8C and 8D.

In September, 1939, there were 1,921 evening students in average attendance, as compared to 1,917 students in September, 1940.

In April, 1940, following the spring vacation, there were 894 students in average attendance, as compared to 1457 students in April, 1941.

Table 8C.—EVENING STUDENTS IN AVERAGE MONTHLY ATTENDANCE IN THE EMILY GRIFFITH OPPORTUNITY SCHOOL FOR THE SCHOOL YEAR 1939-1940.

-	the state of the state of	-	and an inches	-	-	-		Specification (Specification)	the Section Section	
	Sep	t Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
I.	531	502	426	358	260	490	326	210	195	185
II.	395	365	291	226	191	352	208	146	131	125
III.	195	188	164	142	108	175	162	110	98	93
IV.	460	442	316	281	220	385	321	248	230	218
v.	330	301	266	210	175	316	212	180	161	151
TOTAL	1921	1798	1463	1217	954	1718	1229	894	815	772

Table 8D.—EVENING STUDENTS IN AVERAGE MONTHLY ATTENDANCE IN THE EMILY GRIFFITH OPPORTUNITY SCHOOL FOR THE SCHOOL YEAR 1940-1941.

	Sept	t Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
I.	528	486	475	440	385	546	428	406	342	325
II.	386	375	391	375	366	412	388	346	302	298
III.	226	220	188	189	175	210	198	186	164	153
IV.	475	426	410	325	300	425	416	398	375	352
٧.	302	296	199	184	166	288	199	121	103	99
TOTAL	1917	1803	1663	1513	1392	1881	1629	1457	1286	1227

AUTOMOTIVE EQUIPMENT AND SERVICE

Tables No. 9 and 11, which follow, lists the names and addresses of the automobile firms.

Fourteen firms were interested in a motor tune-up extension class for their employees.

Twelve firms would like to have a body and fender class for beginning workers.

Tables No. 10 and 12, which follow, list the beginning and experienced jobs and the total number employed in the equipment and service fields of the automotive industry. The jobs open to beginners are for mechanics, car washers, service attendants, greasers, delivery boys, stock room attendants, salesmen, and office workers.

Table 9 AUTOMOBILE EQUIPMENT

Neme	Address	Code
Accessory Suply Co.	821 Acoma	T.III
Auto Equipment Co.	14th & Lawrence	T.III
Bearing Equipment Co.	1107 Bdway.	T.III
Brown Btry. & Elec. Co.	1343 Acoma	T.III
Bruhn Co.	1025 Bdwy	T.III
Central Supply Co.	1171 Lineln	T.III
Chapman Bros	1047 Bdwy.	T.III
Colorado Auto Serv.	Englewood	T.III
Denver Auto Parts Co.	2389 Bdwy	T.III
Denver Gear & Parts Co.	1153 Bannock	T. III
Ferrell Auto Suply Co.	Golden	T.III
Foster Auto Suply Co.	1550 Bdwy	T.III
Gamble-Skogmo Inc.	2439 Blake	T.III
Gamble Stores .	63 Bdwy	T.III
Gerer Anderson Elec. Co.	931 Santa Fe Dr.	T.III
Ideal Rad. & Body Co.	2015 Bdwy	T.III
Jira Auto Supply Co.	600 14th	T.II/
Kahn's Used Car & Parts Co.	3600 Morisn rd.	T.III
Killian Tom Inc.	1226 Bdwy	T.III
Killin J.M.	775 Shermn	T.III
Mace Auto Suply Co.	1960 Arap.	T.III
Merrill Axle & Wheel Serv.	1230 Lineln	T.III
Merrill Engrag Latrys.	1230 Lincln	T.III
Motorcraft Prod Inc.	925 W. 5th Ave.	T.III

-			1.12	-
m	0	n	Le	9
-	o.	10.4		-

AUTOMOBILE EQUIPMENT (Con't)

Name	Address	Code
Mountjoy Bros	1109 Bdwy.	T.III
Quinn & MeGill Mtr. Sply. Co.	437 Bdwy	T.III
Rich C. Auto Parts Co.	2301 Lawrence	T.III
Rocky Mtn. Auto Sply	1513 Boulder	T.III
Silver Auto & Rad. Sply.Co.	1400 Champa	T.II
Silver Auto & Rad. Sply Co.	1429 Champa	T.III
Simplex Mtr. Parts Co.	776 B'dway.	T.III
Spitzer Elec. Co.	43 W. 9th Ave.	T.II
Sun Mfg. Co.	Colo. Bldg.	T.III
Sweeney B.K. Elec. Co.	W 13th Ave & Bdwy	T.III
Thompson & Co.	1707 Lawrence	T.II
Timpte Bros	2300 Mkt.	T.III
Vapodome Corp.	684 Fox	T.III
Western Auto Sply Co.	1236 Bdwy 28 Bdwy	T.III
Woeber Auto Body & Mfg. Co.	1350 11th	T.III

GUIDANCE INFORMATION Automotive Equipment (For Editor of Guidance Bulletin)

LIST OF BEGINNING AND E. TOTAL NUMBER	R EM	NCED JOBS, AND THE PLOYED	KIND OF JOB OPEN TO BEGINNERS	BEG. MIN.	AGE MAX.	MAJOR DUTIES
13 Owner Mgr.	10	Stock room	A.Shopmen	18	24	Benchwork
12 Mgrs. 1 Auditor	9	Service Rep. Shopmen	B.Gen.Office	18		Asstg.Bkkpr. & typists
60 Steno-Bkkprs.	9	Stenographers	C.Asst.Mech	18	26	Asstg.Mech.
11 Bookkeepers			D.Repairmen	18		Helpers
2 Cashiers			E.Counter Slamn	18	25	Selling-stock
14 Gen.Office 2 PBX Operators			F.Stock room	18	22	Stock-room Dts.
21 Repairmen			Name of the state			
3 Mechanics						
15 Salesmen						
1 Shipping clerk						

PERSONAL QUALIFICATIONS	IS WORK EXPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED	Source of Beginning Worke	NUMBER OF BEG. WORKERS NEEDED ANNUALLY	
A.Efficient, cooperative	Yes	H.S.	Application	7	None
B. Neatness, accuracy	No	H.S.	Opp.school	1	2
C.Efficiency, reliability	No	H.S.	Emp.Agey.	1	5
D.Cooperative, willingness	No	H.S.	Home office	2	2
E.Personality, ambition	No	H.S.	News ads	2	3
F.Accuracy, cooperation	No	H.S.			2

	KIND OF V		SEASONAL PERIODS FOR BEG. WORKERS	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	Number of Contacts Made
Exp.	workers	3				
Exp.	Bkkprs	2	None	None		24

CURRICULUM INFORMATION (For Principal of Opportunity School)

FIRMS INTERESTED IN HAVING OPPORTUNITY SCHOOL PROVIDE EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES		SUGGESTIONS FOR IMPROVEMENT OF	NUMBER OF FIRMS INTERESTED IN TRAINING WORKERS FOR		
NUMBER	Course Wanted	Instruction	BEGINNING JOBS	SEASONAL JOB	
None	None	Small office	2	Shopmen	
		procedures	1	Gen.Tr.	

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

Table 11.

Table 11 AUTOMOBILE SPREDOMETERS_Service

Name	Address	Code
Auto Elec. Appliance Co.	1200 Acoma	T.II
peLuxe Speedometer & Rad. Serv.	1400 Speer Blvd.	T.II
Spitzer Elec. Co.	43 W 9th Ave.	T.II
Automotive Spring Serv.	637 W. Colfax	T.II
Bear Frame & Axle Serv. Co.	1820 Lawrence	T.II
Callaway Jack Inc.	1201 24th	T.II
Colorado Brake Co.	1115 Bdwy	T+I+-I
Denver Frame & Axle Co.	934 Speer Blvd.	T.II
Marshall Wheel Alignment Serv.	829 Bdwy.	T,II

Table 11 AUTOMOTIVE EQUIPMENT, AND SERVICE

Neme	Address	Code
Ace Garage	1235 Stout	T.IIII
American Natl Garge.	1715 Lawrence	T.IIII
B. & B. Auto Body Shop	Englewood	T.IIII
Baldridge Frank Garage	1445 S. Bdwy	T.IIII
Birchell Mtr. Tuning Co.	Acoma @ Speer Blvd	T.IIII
Bradford's Garge	1205 Santa Fe Dr.	T.IIII
Bruce F. S.	1922 Downing	T.IIII
Butler Geo. Auto Serv.	505 E. Speer Blvd.	T.IIII
Butto Auto Repr. Co.	1523 W. 33rd Ave.	T.IIII
City Mkt. Garge.	1118 12th	T.IIII
Colorado Auto & Rad. Co.	2033 Lawrence	T.IIII
Colorado Auto Service	16 W. Hampden Ave.	T.IIII
Corona Motors	1038 E. 6th Ave.	T.IIII
Doc Cunninghem Auto Ser.	741 Bdwy.	T.IIII
Dunham Mtr. & Body Serv.	265 S. Bdwy.	T.IIII
Englewood Auto Body Ser.	Englewood	T.IIII
Eskuche Frank G.	2960 W. 38th Ave.	T.IIII
Gallatin & Verlinden Auto Repr.	1322 Lincln.	T.IIII
Garry Bros Auto Repr. Shop	1115 20th ·	T.II
Gray Auto Serv.	421 E. Cedar Ave.	T.IIII
Hank's Ser.	3815 E. 2d Ave.	T.IIII
Hobart's Quality Garge.	2014 Welton	T.IIII
Hungate's Auto Body Serv.	17 E. 8th Ave.	T.IIII
Irvin Geo. Chevrolet Co.	2120 E. Colfax Ave.	T.III/
James Garge.	208 S. Bdwy.	T.IIII

Table	11	AUTOMOTIVE	E	DUTPMENT.	AND	SERVICE	(Contt)

Name	Address	Code
Jensen Auto Service	4390 W. 44th Ave.	T.IIII
Joe & Andy	1322 Lincln.	T.III
Kenz & Leslie Fort Serv.	1248 Acoma	T.IIII
Kunkel's Garage	Westwood	T.IIII
Ling & Kirk Auto Repr. Serv.	1354 Bannock	T.IIII
Liston F. E.	774 S. Grant	T.IIII
Mack Auto Body Serv.	Englewood	T.IIII
Mack's Auto Repr. Ser.	415 S. Bannock	T.IIII
Mack's Orage.	651 Sherman	T.IIII
McKenzie Auto Serv	1320 Speer	T.III
Mickey's Auto Serv	1344 Speer Blvd.	T.IIII
Olson Motor Service	3222 Tejon	T.III
Plaza Garage	1425 Court Pl.	T.III
Porter & Bramwell	2075 S. Bdwy	T.IIII
Pratt Bert	753 Shermn.	T.IIII
Ray's Auto Repr Shop	3390 W. 38th Ave.	T.III
Shirley Garage Inc.	1637 Lincln.	T.III
Shorty's Garage	1220 E. 24th Ave.	T.I.III
Silver Auto & Radio Suply Co.	1400 Champa	T.II
Spero Auto Repr. Shop	2101 W. 44th Ave.	T.IIII
Standard Mtr. Serv. Co.	3815 Fox	T.IIII
Sweat L. F.	W. 28th Av.&N.Spr.B.	T.IIII
Swehla's Automotive Serv.	1187 Stout	T.IIII
Temple Garage	1775 Sherman	T.IIII
Tomlin Garage	5208 W. 26th Ave.	T.IIII

Table 11 AUTOMOTIVE EQUIPMENT, AND SERVICE (Con't)

Name	Address	Code
Tulloh Auto Serv.	538 Santa Fe Dr.	T.IIII
University Pk. Garage	2030 S. Univ. Blvd.	T.III
Wennerstrom David A.	671 Logan	T.IIII
AUTOMOBIL	E SERVICE	
A. & K. Auto Wrks.	510 W. Colfax Ave.	T.IIII
Automotive Serv. Co.	1324 Bdwy.	T.IIII
Bear Frame & Axle Serv.	1820 Lawrence	T.IIII
Brake Shop, The	1990 Edwy	T.IIII
Cable Auto Serv. Co.	1801 Lawrence	T.IIII
Coloredo Brake Co.	1115 Bdwy.	T.IIII
Coons Les Auto Repr.	445 Bdwy.	T.IIII
Davis Auto Top	3238 Downing	T.IIII
Davis Homer A.	39 E. Fla Ave.	T.IIII
Denver Motors Safety Serv.	1547 Clvlnd Pl.	T.IIII
Dix Auto Serv.	808 S. Bdwy.	T.IIII
Dominick Wm. Inc.	768 Lincln 2732 W. 29th Ave.	T.IIII
Durcholz & Wheeler Serv. Garage	749 Gdwy.	T.IIII
Federal Mtr. Pk. & Auto Serv.	1853 Calif.	T.IIII
Groomer Roy Auto Paint Shop	2052 Wash.	T.IIII
Hatch Grinding Co.	818 Bdwy.	T.IIII
Henry's Auto & Truck Serv.	1301 Wint.	T.IIII
Hitt & Hartman	445 Bdwy	T.IIII
Hoaglin Motor Service	1555 Blake	T.IIII
Hudson & Trplne. Athorzd. Serv.	1278 Bdwy	T.II

AUTOMOBILE SERVICE (Con't)

Name	Address	Code
Jerry's Rad Shop	1136 Speer Blvd.	T.IIII
Kahre Auto Serv.	1200 20th	T.IIII
Klode Painting Co.	2017 Lawrence	T.III
Kusel's Ed. Buick Serv.	1536 Clvlnd. Pl.	T.IIII
Littlefield Wells Inc.	1714 Lincln	T.II
Lutz Auto Serv & Welding Co.	1300 Blake	T.IIII
M.& S. Auto Serv.	2026 Arap.	T.IIII
Madisen Serv. Sta.	3250 Champa	T.IIII
Mosko J. & Son Auto Body Co.	1313 13th	T.IIII
AUTOMOBILE	RAD. SERVICE	
Apex Auto Body & Redietor Co.	1004 Speer Bldv.	T.I-III
Breadway Radiator Service	756 Broadway	T.II/
Brown Battery & Elec. Co.	1343 Acoma	T.II
Calkins Auto Radiator Co.	3238 Downing	T.III/
Day Radiator Service Wholesale	2061 Champa	T.III
Doerr Jack Auto Serv.	550 Santa Fe Dr.	T.IIII
Eastern Auto Radiator & Body Serv.	1004 Speer Blvd.	T.II
National Auto Body & Rad Co.	12 E. 8th Ave.	T.III
Neveu W. H. Rad. Serv.	966 Acoma-Rear	T.IIII
Newlander John	261 Bdwy.	T.IIII

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Motors - Service

Lis	T OF BEGINNING AND E TOTAL NUMBI	R EMP	CED JOBS, AND THE	KIND OF JOB OPEN TO BEGINNERS	BEG. MIN.	AGE MAX.	MAJOR DUTIES
- 6	Owners	37	Service men	A.Mechanics	18	25	Overhaul used
22	Mngrs.	17	Greasers				cars
	Mechanics	13	Delivery	B.Washers	18	25	Wash cars
	Day men	2	Testers	C.Stenographers	18	26	Take dictation
2	Night men	2	Stock room	D.Bookkeepers	18	26	Keep books
16	washers	9	Helpers	E.Service attend	18	57.50	Service cars
98	Office	2	Upholsterers	F.Greasers	18	30	Grease cars
23	Parts	2	Blacksmiths	G.Delivery boys	18	26	Deliver cars
30	Painting	3	Steel wrks.				
213	Sales	70	Unclassified				
34	Shop	150	Drivers				Court Court
		1.13	Woodworkers				

PERSONAL QUALIFICATIONS	IS WORK EXPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED	Source of Beginning Works	ERS	BEC	UMBER OF G. WORKERS ED ANNUALLY
A.Mechanical Ability, clean	Yes	H.S.	Application	14	A.	10
B. Clean, Industrious	No	No	Emp.Agcy	4	B.	5
C.Accurate, Initiative	Yes	Yes	Paper ads	2	O.	10
D.Accurate, nice personality	Yes	Yes	Old. Emplys.	1	D.	8
E.Meet public, nice prsnlty.	No	Yes	Opp. school	6	E.	6
F.Willingness, Dependable	Yes	No			F.	5
G.Meet public, honesty	Yes	No			G.	3

KIND OF WORK		SEASONA PERIODS I BEG. WOR	FOR	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	Number of Contacts Made
Good Salesmen Exp. workers Parts men Specialized Mch.	11 11 2 1	Summer Spring	10	None		55

CURRICULUM INFORMATION

(For Principal of Opportunity School)

NUMBER	EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES COURSE WANTED	Suggestions for IMPROVEMENT OF INSTRUCTION	NUMBER OF FIRE IN TRAINING W BEGINNING JOBS	ORKERS FOR
14	Motor tune up	more intensive	None	None
12	Body and fenders	training		

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

CLEANERS AND DYERS

Eleven out of a total of 261 cleaners and dyers were contacted. Table No. 13, which follows, gives a complete listing of all the cleaners and dyers and their addresses. The firms which were contacted are checked.

A list of the beginning and experienced jobs, and the number of persons employed, may be found in Table No. 14, below.

The kinds of jobs open to beginners in the cleaning and dyeing industry are those of pressers, sewers, helpers, and bookkeepers. Employers prefer high school graduates with work experience. Fourteen beginning workers are needed annually, and seasonal workers are needed during the spring and summer months. Employers state that experienced spotters and cleaners are difficult to obtain. Eleven employers were interested in the inauguration of an apprenticeship training program for beginning workers. One worker was needed at the time the study was made.

-	-	20	-		-	-
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- 1	63	w	-	~	n/he	

CLEANERS & DYERS

Name	Address	Code
A. B. C. Cleaners& Dyers	1250 E. Colfax Ave.	T.III
Abalone Dry Cleaners	184 S. Penn	T.IIII
Abbott's Clars. & Tlors.	1980 Bdwy.	T.IIII
Abe, The Exprt.Tlor. & Clnr.	1863 Champa	T.IIV
Ace Clnrs. & Tlors.	2220 Downing	T.IIII
Acoma Clnrs. & Dyers.	1148 Acoma St.	T.IIII
Alameda Clnrs & Dyers	1124 E. Alameda	T.IIII
Albee Cleaners	1608 E. 17th Ave.	T.IIII
Alpine Cleaners	3309 Williams	T.III
Amer. Art Clnrs & Dyers,	1213 E. 13th Ave.	T.III
Amer. Cleaners & Dyers	2930 E. 6th Ave.	T.III
Amer. Clnrs. & Dyers (Rear of	2852 Welton St.	T.III
4-1 Cleaners	1662 Welton St.	T.III
Arap. Clnrs. & Dyers	2162 Arap. St.	T.III
Arcade Cleaners & Dyers	739 E. 26th Ave.	T.III
Art. Clnrs. & Tlors.	49 W. 11th Ave.	T.III
Arteraft Cleaners	1641 Glenarm Pl.	T.III
Artistic Clnrs. & Dyers	2636 E. 12th Ave.	T.III
Atwood, Bill Tlors, & Clnrs.	1903 Champa	T.IIII
B & M. Clnrs & Tlors.	246 Bdwy	T.IIV
Baker Clnr. & Dyer	316 E. 13th Ave.	T.IIV
Band Box Cleaners & Dyers, Inc.	3616 E. Colfax	T.IIII
Bayaud Cleeners	104 S. Bawy.	T.IIV
Berk, J. Cleaning & Tailoring	4410 Yates St.	T.IIII
Berkley Dry Clnng & Lundry.	4370 Tennyson St.	Til.=IV

Name	Address	Cod e
Bet-R-Way Cleaners	Aurora	T.IIV
Beverly Tlors & Clmrs.	383 S. Pearl	T.IIII
Black to White Family Lndry.	2412 Curtis	T.IIII
Blue Bird Tailors and Cleaners	3235 E. Colfex	T.IIII
Bodefelt Dry Clnr & Dyer	328 Bdwy.	T.IIII
Bon Ton Tailers & Cleaners	3509 W. 38th Ave.	T.IIV
Bondurant, Samual A.	1112 E. 8th Ave.	T.IIV
Bonham Cleaners & Dyers	416 E. 7th Ave.	T.IIV
Boulevard Cleaners & Tailors	780 Colo. Blvd.	T.IIII
Bower, Harold L.	2021 E. 28th Ave.	T.IIII
Broadmoor Cleaners & Dyers	712 S. Pearl	T.IIII
Broadway Cleaners & Dyers	302 S. Broadway.	T.IIII
Brookman Tailor & Cleaners	435 E. 19th Ave.	T.IIV
Brown's Cleaning & Pressing Shop	718 Knox Court.	T.IIII
Bungalow Cleaners & Dyers '	2410 W. 32nd. Ave.	T.IIII
Calif. Cleaners & Dyers	4112 Tejon St.	T. IIII
Camelo Cleaners & Dyers	1110 E. 17th Ave.	T.IIII
Campbell Cleaning & Dying	2536 Champa St.	T.IIV
Capital Dye & Cleaning Co.	814 W. 14th Ave.	T.IIII
Carlisle Cleaning & Dying	2745 Downing St.	T.IIII
Cash_Carry Cleaners	1401 Ogden St.	T.IIII
Cent. Cleaners & Tailors	823 14th St.	T.IIII
Champa Cleaners	1757 Champa	T.IIV
Champion Cleaners & Dyers	2735 E. 3rd Ave.	T.IXII
chesterfield Cleaners	3484 W. 38th Ave.	T.IIII

Table 13	CLEANERS & DYERS (Con't)	
Name	Address	Code
Chicago Cleaners & Dyers	1340 E. 6th Ave.	T.IIII
City Dry Cleening Co.	3722 E. Colfex	T.IIII
City Elite Laundry	2701 Lawrence St.	T.II
Clay St. Cleaners & Dyers	3814 Clay St.	T.IIII
Clean Cleaners	310 Elati St.	T.IIV
Clever Cleaners & Dyers	4347 E. Colfax	T.III
Clove Leaf Cleaners	634 W. 4th Ave.	T.IIII
Cohen, B. J.	1835 E. 28th Ave.	T.IIV
Colfax-Columbine Clars & L	ndry. 2220 E. Colfax	T.III
Do	1125 E. 9th Ave	T.III
Do	4901 E. Colfex	T.III
Do	1035 E. Colfax	T.III
Do	408 E. Bayaud Ave.	T.III
Do	2824 Colo. Blvd.	T.III
Colo. Clothes Cleaners	. 1041 E. 17th Ave.	T.IIII
Colo. Lace Curtain Clnrs.	4100 Fed. Blvd.	T.III
Columbine Cleaners & Dyers	1333 E. 18th Ave.	T.II
Columbine Laundry, Inc.	2000 Washington St.	T.II
Community Cleaners & Dyers	321 - 14th St.	T.III
Cosmopolitan Clars & Tlors	. 430 - 18th Ave.	T.IIII
Cottage Cleaners	4911 Lowell Blvd.	T.IIV
Country Club Clnrs & Dyers	Tramway Bldg.	T.IIV
Crescent Laundry, Inc.	2315 W. 29th Ave.	T.III
Crest Cleaners	1940 Welton St.	T.IIII

3640 Tennyson St. T.I.-IV

Criterion Cleaners & Dyers

Table 13 CLEANERS & DYERS (Con't)

Name	Address	Code
Cunningham Cleaners & Dyers-	1083 S. Pearl	T.IIV
Curt-Way Cleaners & Dyers	832 Santa Fe.	TIIII
Custom Cleaners & Dyers	3107 E. 34th	T.IIII
D. U. Dry Cleaners	2076 S. University Bl	vd. T.IIII
Denver Cleaners & Hatters	1661 Williams	T.III
Deleware Tailors & Clnrs.	1267 Deleware	T.IIII
DeLux Cleaners & Dyers	2802 Josephine St.	T.IIII
Denver Steam Dye Works	1444 Larimer	T.IIII
Dependable Clnrs. & Dyers	1753 S. Bdwy.	T.IIII
DeVano, Madam Clnng & Dyng. Co.	200 E. 7th Ave.	T.III
4 Do	416 E. Colfax	T.III
Dexter's Cleaners & Dyers	4615 E. 23rd Ave.	T.IIII
Dixie Cleaners & Dyers	3160 Tejon	T.IIII
Draper Cleaners	1525 E. 35th Ave.	T.IIII
Duchess Cleaners & Dyers	2936 E. Colfax Ave.	T.IIV
Dumon Cleaners & Tailors	828 14th St.	T.III
Eagle Cleaners & Dyers	1080 S. Gaylord	T.IIII
E. Evans Cinrs & Dyers	1221 E. Evans Ave.	T.IIII
Eldorado Cleaners, Dyers & Tlors.	84 Pennsylvania	T.IIV
Elmer's Cleaners	2018 E. 28th Ave.	T.IIV
Elyria Cleaners & Dyers	3729 Walnut St.	T.IIII
Embassy Laundry & Cleaners	618 - 18th St.	T.IIII
Empire Cleaners & Dyers	2434 E. 6th Ave.	T.IIV.
Empress Cleaners & Tailors	702 E. 7th Ave.	T.IIV

Table 13 CLEANERS & DYERS (Con't)

Name	Address	Code
Enterprise Clning & Dyng. Co.	1449 Tremont	T.IIII
Eson's Crystal Cleaners	5008 W. 29th Ave.	T.IIII
Everlast Cleaners, Dyers & Hatters	3478 W. 32nd Ave.	T.IIV
Expert Cleaners & Dyers	1132 17th St.	T.IIV
Fashionable Tlors & Clnrs.	3425 E. Colfax	T.IIII
Federal Cleaners & Tailors	2905 W. 25th Ave.	T.IIII
First Ave. Clnrs. & Tlors.	15 E. 1st Ave.	T.III
Flash Tailors & Cleaners,	934 - 17th St.	T.IIII
Florida Cleaners	1450 S. Broadway	T.IIV.
Forty-Fourth Ave. Clnrs. & Dyers	3002 W. 44th Ave.	T.IIII
Fowler Dry Cleaning Co.	2760 W. 32nd. Ave.	T.IIII
Garden Pl. Cleaners & Dyers	4500 Logan St.	T.IIV
Gigantic Cleaners & Dyers	700 E. Colfax	T.II
Do	2992 North Speer B.	T.II
Do	2624 Welton St.	T.II
Do	2901 E Colfax Ave.	T.II
Gillman Dry Cleaners	2418 E. Colfex	T.IIII
Gilpin Cleaners & Tailors	1625 E. 25th Ave.	T.IIV
Gil's Cleaners	922 E. 11th Ave.	T.IIII
Glenarm Tailors & Cleaners	1455 Glenarm Pl.	T.IIII
Goldberg Cleaners & Dyers	1610 Monroe St.	T.IIV
Goodheart Lndry. & Dry Clning.	387 Bdwy.	T.II
Grant Tailors & Cleaners	304 E. Colfax	T.IIII
Great Western Cleaners	3714 Walnut St.	T.IIV
Green Bros. Cleaners	2910 Irvine	T.IIV

Name	Address	Code
Greenbaum Cleaners & Tailors	308 15th St.	T.IIII
Grund Dry Cleaning Co.	E. 17th Ave. & Logn.	T.IIII
H. S. Cleaners & Tailors	2028 E. Colfax	T.IIII
Hanneck Clnrs, Dyers & Furriers	608 E. 6th Ave.	T.IIII
Heseler, John	4600 E. Colfax	T.IIII
Hi-Class Cleaners	1735 E. 31st Ave.	T.IIII
Home Service Co.	845 Zuni St.	T.IIII
Hub Cleaners & Tailors	1336 E. Colfax	T.IIII
Ideal Cleaners & Tailors	1835 E. 28th Ave.	T.IIII
Imperial Cleaners & Dyers	46 Bdwy	T.I-III
Independent Clars. Dyers & Hatters	4118 E. Colfax	T.IIII
Joyce Cleaners & Dyers	1306 S. Pearl	T.IIII
Kearney Cleaners	6025 E. 22nd Ave.	T.IIII
Keinon Cleaners & Dyers	2450 West 44th Ave.	T.IIII
Kermits Cleaning Shope	1632 E. Evans	T.IIII
Kested Curtain & Dry Clnng.Co.	418 E. Arizona	T.IIII
Keystone Cleaners & Dyers	520 E. 17th Ave.	T.IIV
Kleanright Cleaners	2602 East 12th Ave.	T.IIV
Kleiman, A.	1466 York St.	T.IIII
Kurtz & Menefee	2820 E. 17th Ave.	T.IIV
L.R. Tailors & Cleaners	3607 W. 32nd. Ave.	T.IIV
Lantz Sanitary Laundry Co.	17 Bdwy	T.II
LaPierre Tailors & Cleaners	2003 E. 17th Ave.	T.II
Lattan Cleaners & Dyers	634 E. 17th Ave.	T.II
LaSalle Cleaners & Dyers	547 Clarkson	T.IIII

Neme	Adèress	Code
Leader Cleaner & Tailors	2878 Colo. Blvd.	T.IIII
Letman Cleaners & Dyers	208 E. 13th Ave.	T.IIII
Lik-Nu Cleaners & Dyers	873 Santa Fe Dr.	T.IIII
Mack, Cleaners & Tailors	1438 Curtis St.	T.IIII
Madison Cleaners & Tailors	3504 E. 12th Ave.	T.IIII
Mariana Cleaners & Dyers	737 E. Alemeda	T.IIII
Marshall Cleaners & Furriers	434 Clearkson	T.IIII
Max, The Orig.Clnr.&flor.	3415 Franklin St.	T.IIII
Mayfair Cleaners & Dyers	4536 E. Colfax	T.IIII
Mayflower Cleaner & Dyer	315 E. 17th Ave.	T.IIII
McCracken Cleaners & Dyers	4914 W. 38th	T.IIII
McLin Laundry	1950 Brdwy	T.I.÷III
Medal Cleaners & Tailors	1523 S. Pearl.	T.IIII
Metropole Cleaners	2133 Court Pl.	T.IIII
Mode Cleaners	5608 Colfax	T.IIII
Model Cleaners & Dyers	1317 Bdwy.	T.IIII
Monarch Cleaners & Dyers	21 E. 17th Avenue	T.III
Mountain Cleaners & Tailors	337 E. Colfex	T.II
Muller-Ray Cleaners, Dyrs. & Httrs.	1700 Humboldt.	T.II
Munson Cleaners & Dyers	1320 E. 17th Ave.	T.III
Mutual Cleaners & Dyers	600 E. 13th Ave.	T.I.III
My Valet Cleaners & Dyers	1703 Tremont	T.III
Mathia Cleaners & Tailors	3533 E. Colfax	T.IIII
New Fashion Cleaners & Dyers	530 E. Alameda	T.IIII
New Method Cleaners & Dyers Mn.Of	C.939 E. Colfax	T.IIII

Table 13 CLEANERS & DYERS

Name	Address	Cod e
New Style Tlors & Clnrs.	3814 W. Colfax	T.IIII
O.K. Cleaners & Dyers	4120 Tennyson St.	T.IIII
O'Brien Bros-Cleaners & Dyers	17 E. 16th Ave.	T.IXII
Pantorium Cleaners & Dyers Co.	1317 Brdwy.	T.IIII
Paradice Cleaners & Dyers,	7235 E. Colfax	T.III
Do.	3242 E. Colfax	T.III
Do	226 E. 20th Ave.	T.I.ºII
Paragon Cleaners	3501 Tennyson	T.IIII
Paramount Cleaners & Dyers	520 E. Colfex.	T.IIII
Paris Tailors & Cleaners	2815 E. Colfax	T.IIII
Parisian Cleaners & Hatters	5007 E. Colfax	T.IIII
Perk Cleaners & Tailors	1931 E. Kentucky Ave.	T.IIII
Park Hill Cleaners & Tailors	4622 E. 23rd. Ave.	T.IIII
Pat's Cleaners	2406 W. 44th Ave.	T.IIII
Perfect Cleaners & Dyers	315 E. 6th Ave.	T.IIII
Pierce Hand Indry & Lace Curtn. Cln	.179 Filmore St.	T.IIII
Pioneer Cleaners &Dyers	430 South Bawy.	T.IIII
Princess Dry Cleaning & Dyers	1138 E. 6th Ave.	T.III
Progressive Cleaners & Tailors	2029 E. 13th Ave.	T.IIII
Purity Cleaners & Dyers	1020 E. 9th Ave.	T.IIII
Quality Tailors & Cleaners	915 E. 22nd Ave.	T.III
Rainbow Cleaners & Dyers	2867 N. Speer Blvd.	T.IIII
Do	235 E. 7th Ave.	T.IIII
Reliable Cleaners	1433 Ogden St.	T.IIII
Riskin, Sam	1448 Arap.	T.IIII

Name	Address	Code
Right Cleaners	1958 Bdwy.	T.IIII
Roosvit. Clnrs. & Tiors.	3709 Williams	T.IIII
Rosen, Harry	3223 W.Colfax Ave.	T.IIII
Royal Clning. & Dying Co.	2268 S. Bdwy.	T.IIII
Safety Cleaners & Tailors	2220 Downing	T.IIII
Safeway Cleaners & Dyers	3170 W. Alameda	T.IIII
Santa Fe. Cleaners & Tailors	618 Santa Fe. Dr.	T.IIII
Scheefer Dy Works	4347 E. Colfax	T.IIII
Seckler Dry Cleaning Co.	1228 E. Colfax	T.III
Select Cleaners & Dyers	1460 Welton St.	T.IIII
Service Cleaners & Dyers	3422 E. 12th Ave.	T.IIII
Shuster, H.	3346 W. Colfax Ave.	T.IIII
Silver Dollar Cleaners & Dyers, .	1225 Santa Fe	T.IIII
Silver State Dry Cleaning & Indry.	Bdwy. & 25th	T.I I
Smart Cleaners & Dyers	2109 E. 17th Ave.	T.III
Snappy Cleners & Tailors	26 E. 20th	T.IIII
Snow White Laundry & Cleaners	801 E. Colfax	T.II
South Denver Clars. & Dyers	594 S. Bdwy.	T.III
South Gaylord Clars.&Dyers	1025 S. Gaylord.	T.III
Spotless Cleaners & Tailors	907 14th St.	T.IIII
Square Cleaners & Tailors	1030 22nd Ave.E.	T.IIII
St. Cleaners	146 S. Bdwy.	T.IIII
Steel, Carl E.	69 Knox Court	T.IIII
Streamline Cleaners	2656 S. Bdwy.	T.IIII
Style Cleaners	3006 W. 23rd. Ave.	T.IIII

Name	Address	Code
Superlative Cleaners & Dyers	1205 E. 9th Ave.	T.IIII
Supreme Cleeners	2315 Federal Blvd.	T.IIII
Supreme Cleaners & Dyers	744 Santa Fe Dr.	T.IIII
Tejon Cleaners & Tailors	3212 Tejon	T.IIII
Tex. Tailor, Cleaners & Dyers.	3809 W. 32nd. Ave.	T.IIII
Thurston Tailoring & pressng.Shop	21 E.1st Ave.	T.IIII
Tours Cleaning & Dye Wrks.	109 E. Colfax	T.III
Tramway Cleaners & Tailors,	Tramway Bldg.	T.IIII
Triangle Cleaners & Dyers	1827 Park Ave.	T.II
Turner's Cleaners & Dyers	1026 - 30th	T.IIII
20th Ave. Clnrs. & Dyers	130 E. 20th Ave.	T.III
U.S. Cleaners & Dyers	319 - 14th St.	T.IIII
Uneedz Cleaners & Dyers	1077 S. Pearl	T.IIII
Unique Cleaning & Pressing Serv.	1771 Humboldt.	T.IIII
United Cleaners & Tailors Assn.	601 W. 11th Ave.	T.III
Up-Town Cleaners	969 Santa Fe Dr.	T.IIII
Vanguard Cleaning & Pressing Co.	1706 E. 6th Ave.	T.IIII
Victor Cleaners	3010 W. 38th Ave.	T.IIII
Vienna Cleaners & Dyers	1542 Bdwy	T.III
Vienna Cleaners & Dyers	880 So. Pearl	T.III
Virginia Cleaners & Dyers	2103 E. Virginia Ave.	T.IIII
Vogue Cleaners & Dyers	2230 E. 34th Ave.	T.IIII
Wardrobe Cleaning & Dying Wrks	735 E. 17th Ave.	T.IIII
Washington Park Cleaners	1087 S. Gaylord	T.III)

Name	Address	<u>Cod e</u>
White House Cleaners	601 E. Alameda Ave.	T.II
Do.	46 S. Bdwy	T.II
Do.	631 E. Colfex	T.II
Do	3500 E. Colfax	T.II
Do	1308 E. Evans Ave.	T.II
Do	1011 S. Gaylord	T.II
Do	800 Kalamath	T.II
Do	3939 Tennyson	T.II
Do.	1739 Welton	T.II
Do	1217 E. 6th Ave.	T.II
Do	225 E. 13th Ave.	T.II
Do	419 - 15th St.	T.II
Do	4916 W. 29th Ave.	T.II
Do .	2863 Welton St.	T.II
Wide-A-Wake Cleaners	416 E. 20th Ave.	T.IIII
Winer, Joe	1811 Champa	T.IIII
Wright Dry Cleaning Co.	425 E. 17th Ave.	T.III
Your Cleaners & Dyers	3739 Tejon	T.III

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Table 14

GUIDANCE INFORMATION Cleaners & Dyers

(For Editor of Guidance Bulletin)

LIST OF	BEGINNING AND EXPERIENCED JOBS, AND THE TOTAL NUMBER EMPLOYED		KIND OF JOB OPEN TO BEGINNERS	BEG. MIN.	AGE MAX.	MAJOR DUTIES
	fice mgrs.	A.	Helper	20	25	Help cleaner spotter and
1 Lie	censed Engineer	В.	Sewer	18	30	Presser Repair work
11 Cle	eaners & pressers otter & cleaners	c.	Pressers	18	28	Press work
4 Boo	okkeepe rs	D.	Bookkeeper	18	35	Keep books make monthly statements
1200	eeners & helpers					

PERSONAL QUALIFICATIONS	IS WORK EXPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED	SOURCE OF BEGINNING WORKERS	NUMBER OF BEG. WORKERS NEEDED ANNUALLY
A.Strong, healthy, willingness B.Neat, clean, fast, cooprtn. C.Strong, healthy, cooprtn. D.Accurate, Cooperative	Yes Yes Yes	Grade H.S. H.S.	State Emp.Ser. Application Newspaper ads.	14

261	11	
	261	

CURRICULUM INFORMATION

(For Principal of Opportunity School)

LHOAIDE FAE	O IN HAVING OPPORTUNITY SCHOOL NING EXTENSION CLASSES FOR THEIR EMPLOYEES COURSE WANTED	SUGGESTIONS FOR IMPROVEMENT OF INSTRUCTION	Number of Firms Interested In Training Workers For Beginning Jobs Seasonal Jobs
None	None	None	11 Apprentice- Ship training
	-		

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

DRESSMAKERS

There are 53 dressmaking firms in Denver.

All of them were contacted. Table No. 15 , which follows, gives a complete list of these firms and their addresses.

A list of the beginning and experienced jobs, and the number of persons employed in each, will be found in Table No. 16 , which follows.

Employers suggest that more practical instruction should be given in the millinery course. The instructor should be selected from industry. Eighteen firms were interested in a training course for beginning workers.

DRESSMAKING

1	Name	Address	Code
į	Acker, Nettie	Temple Court Bldg.	T.IIII
	Allen, Martha	Barth Bldg.	T.IIII
	Allen, Olive	Temple Court Bldg.	T.IIII
	Ann El Dress Shop	14 E 16th Ave.	T.IIV
	Arveta Dress Making Shop	1958 Washington St.	T.IIV
	Blakely, Ruby	2378 S. Bdwy	T.IIII
	Boylan Dress Shop	llll/S. Pearl St.	T.IIV
	Brinkley, Myrtie	133 15th St.	T.IIII
	Broadway Dept. Store (Alt)	21 S. Bdwy.	T.II
	Broden, Lillian E.	Temple Court Bldg.	T.IIII
	Brown, A. A. Mrs.	410 Pearl	T.IIV
	Brown, Birdie	1554 Calif.	T.IIII
	Burton , Hattie M.	3329 E. Colfax	T.IIV
	Burton's Ladies Tlorng. Shop	241 Steel Bldg.	T.IIII
	Daniels & Fisher (Alt)	1601 Arapahoe	T.II
	Davis, T. L. Mrs. Gowns	1554 Calif.	T.IIV
	Dempsey, A. Norman Mrs.	Tabor Bldg.	T.IIII
Ī	Denver Dry Goods Co. (Alt)	16th & Calif.	T.II
	Dixie Shop	568 16th St.	T.IIII
	Edwards, Elva G.	338 Temple Court Bld.	T.IIII
	Elite Dress Shoppe	728 15th St.	T.IIII
	Estelle's Apparel Shop	2504 S. Bdwy.	T.IIII
	Gano Gowns Co.	16th & Stout	T.IIII
	Gildea Gowns	1109 E. Colfax	T.IIII

DRESSMAKING (Con't)

Neme	Address	Cod e
Golden Eagle Dry Goods (Alt)	16th & Lawrence	T.III
Grayson's Apparel Shop	1116 16th St.	T.III
Hansen, M. Bernice	455 S. Sherman	T.IIV
Hillman Dress Shop	1064 S. Gaylord	T.I-IV
Joslin Dry Goods Co.	16th & Curtis	T.I.I.
Johnstone Bee Reetz, Mrs.	Steel Bldg.	T.IIII
LaSelle Dressmaking Shop	547 Clarkson	T.IIII
Le-Bon-Ton Dress Making Shoppe	1364 Downing	T.IIII
Marguerite Dress Shop	2441 S. Bdwy.	T.IIII
Merie's Dress Shop	307 E. 17th Ave.	T.IIII
Martin Shop	Cosmopolitan Hotel	T.III
May Co. Alt.	16th & Champa	T.II
McQuain Mary.	113 E. 11th Ave.	T.IIV
Mode O'Day Dress Shop .	528 16th St.	T.IIII
Morton's Apparel Shop	439 l6th St.	T.III
Nurtain Jetta Fashion Salon	Brown Palace Hotel	T.III
Neusteter's	720 16th St.	T.II
Pearson, Minnie	711 E. 17th Ave.	T.IIV
Peterson, Beulah	327 Tmpl. Crt.Bldg.	T.IIV
Penny's Store	16th & Champa. 2029 Lerimer .	T.IIV
Rand, Edith A.	1232 Pennsylvania	T.IIV
Reetz Dress Shop	440 Steel Bldg.	T.IIII
Sears Roebuck & Co. Alt.	1740 Bdwy	T.II
Stallard Gowns	1510 E. Colfax	T.IIII

DRESSMAKING (Con*t)

Name
Von Chermendy, Helen

Von Chermendy, Helen Williams Shoppe Address

Code

23 E. 18th Ave.

T.I.-IV

Commonwealth Bldg. 636 E. 16th. Ave. T.I.-IV

1

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Dressmakers

LIST OF BEGINNING AND	EXPERIENCED JOB MBER EMPLOYED	S, AND THE	К	TO BEGINN		BEG. MIN.	AGE MAX.	MAJOR DUTIES
Owners-mgrs. Dressmakers Helpers Seamstresses Finishers Madams Tailoresses Tailors Pressers Fitters	l clerk l wrapper 3 Examiner l Designer		h	eamstre elper resser	ss	20	30	Sewing, hemming basting, pinning tucking, shirring athering, tacking Pressing, cleaning, spotting, plain sewing.
11 Alterations PERSONAL QUALIF	FICATIONS	Is Work Experience Desirable		YEARS OF SCHOOL REQUIRED		SOURCE O		NUMBER OF BEG. WORKERS NEEDED ANNUALLY
A.Neat, clean, nice ality, cooperatiness. B.Adaptability, in accuracy, neather nice personali	ive, willing- nitiative, ess, clean,	Yes		eneral	News	icatio	ads	•
KIND OF WO		SEASONA PERIODS F BEG. WORK	OR	CONTEM TECHN CHAN	NICAL	Num	OTAL BER O MS IN	
Experienced se	emstresses	Holidays	5	None		!	53	53

CURRICULUM INFORMATION

(For Principal of Opportunity School)

PROVIDE EVENI	IN HAVING OPPORTUNITY SCHOOL NG EXTENSION CLASSES FOR HEIR EMPLOYEES	SUGGESTIONS FOR IMPROVEMENT OF	NUMBER OF FIRE	
NUMBER	COURSE WANTED	Instruction	BEGINNING JOBS	SEASONAL JOBS
None	None	Provide practical instruction. Elimnate waste Select instructor from industry	18 sewers	No.

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

ELECTRICAL

The jobs in the fields of electrical equipment, electrical appliances, and electrical service, and open to the beginning workers, are for electrician's helper, apprentice, and bookkeeper. A list of these jobs, age requirements, duties, personal qualifications, and other data, may be found in Table No. 18, which follows.

Table No. 17 lists the firms and their addresses.

Thirty-two out of a total of 119 firms were contacted. Many of them employ students from the electrical classes of the Opportunity School.

Skilled electricians and efficient armature winders are difficult to obtain during the spring and summer months.

Thirteen firms were interested in preapprentice training classes.

Table 17 ELECTRICAL SERVICE Name Address Code Associated Repair Shop 2050 Humboldt St. T.I.-II 2036 Elliot St. Rigir Elec. Serv. T.I.-IV Boatman's Elec. Shop 471 S. Bdwy. T.I.-III 3325 E. Colfax Ave. Capitol Hill Elec. TaI.-I Collier Elec. Co. 1326 Larimer St. T.I.-I 3015 W. Colo. Ave. Crescent Elec. Co. T.I.-IV 306 15th St. Edwards Roberts H. Co. T.I.-III Elec. Automatic Applne. Co. 1804 Arap. T.I .- III 1610 Bdwy. Good Hsekpg. Stores T.I.-I Gould & Preisner 1298 S. Kalamuth T.I.-I Hall Lester 755 S. Univ. Blvd. T.I.-II Hawkins, E. S. Elec. Serv. 426 Downing T.I.-II Hunter's Elec. Repr. Shop 2607 Welton St. T.I.-IV 4724 W. 34th Ave. Ideal Elec. Co. T.I .- III Karn Brothers 3615 Franklin St. T.I.-IV Leland Elec. Mtr. Agcy. 1312 Larimer T.I.-IV Leonard William Elec. Co. T.I .- III 1396 Ivy. T.I.-III Mulhal, J. L. 1206 E. 13th Ave. Mutual Elec. Repair Co. T.I.-III 1423 Galapago St. Ochmler Elec. Co. T.I.-II 1522 Pk. Ave. Pearson & Carlson Elec. Co. 427 Ogden St. T.I.-II

Pioneer Elec. Co.

Rainbow Elec. Co.

Queen City Elec. Co.

2645 S. Humboldt

1158 California St.

1060 Cherokee St.

5132 W. 38th Ave. T.I.-III

T.I.-I

T.I.-II

ELECTRICAL SERVICE (Con't)

Name	Address	Code
Reid, H. G.	329 14th St.	T.III
Sechler Elec. Co.	3220 Lowell Blvd.	T.III
Sihler Elec. Co.	3466 Tennyson St.	T.IIII
Stiles Bert W. Rlec. Mtr. & Wiring Serv. Inc.	1100 Larimer St.	T.II
Superior Elec. Co.	612 18th St.	T.III
Sweeney, B. K. Inc.	1601 23rd St.	T.II
Tree Wilker A.	1312 Larimer	T.IIV
Univ. Pk. Elec. Co.	2008 S. Wash. St.	T.III
Victor Elec. Serv. Co.	Omit	
Wash. Pk. Elec. Co.	170 S. Bdwy.	T.III
Wazee Elec. Mtr. Co.	1318 Mkt. St.	T.II
Weiner Harry Elec. & Fixt. Co.	1428 Champa St.	T.II
West Geo. B. Elec. Co.	304 Elati St.	T.II
Wixson Elec. Wks.	1915 Lawrence St.	T.IIV
Zinn Elec. Co.	1376 Utica St.	T.III

Table 17 ELECTRICAL EQUIPMENT Code Name Address Aurex Denver Co. T.I.-IV Mack Bldg. T.I.-IV 1863 Wazee Bacon-Cooper Co. T.I.-IV Black & Decker Mfg. Co. 708 18th St. T.I.-III 1944 Bdwy. Bull Dog Mfg. Co. T.I.-III 661 N. Colfax Burke, Alex Cahn-Forster Elec. & Distributing T.I.I 1534 Glenarm Place 1644 Blake St. T.I.-II Century Elec. Co. T.I.-I Claussen Elec. Co. 1516 Blake St. Colo. Blvd. T.I.-II Crouse_Hinds Douden Paul A. & Co. 1645 Wazee T.I.-III 715 S. High Economy Fuse & Mfg. Co. T.I.-III 1730 Wazee St. T.I.-II Elec. Eqpmnt. & Eng. Co. Franklin Sales Co. Cent Sav. Bank Bldg. T.I.-IV General Elec. Co. T.I.-I 650 17th St. 1501 18th St. Graybar Elec. Co., Inc. T.I.-I Hamilton R. F. T.I.-III Ins. Bldg. Hansen, J. Ludvig T.I.-IV Univ. Bldg. Hibbard Alex Co. T.I.-III 1921 Blake St. Independent Pneumatic Tool Agey. T.I.-III 1544 Bdwy. Line Matrl. Co. T.I.-II 2125 Blake St. McKelvey, C. F. Co. T.I.-IV 1125 18th St. Mendenhall Elec. Co. T.I.-III 938 Santa Fe. Midwest Elec. & Mfg. Co. T.I.-III 1310 Trement St.

2900 Bdwy.

1644 Blake St.

T.I.I

T.I.-IV

Morse Bros. Mach. Co.

Mueller Mark G.

The property of the second sec	Table	17	ELECTRICAL	EQUIPMENT
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(Con*t)

Name	Address	Code
Ohio Brass Co.	806 Marion	T.IIV
Pacific Elec. Mfg. Corp.	U. S. Net. Bk. Bldg.	T.IIV
Parker Co.	1520 Wazee St.	T.IIV
Poindexter Elec. Co.	1625 Fremont ve.	T.II
Reliable Elec. Co.	Ry. Exch. Bldg.	T.II
Schmid Fred Elec. Applnc. Co.	1206 E. 13th Ave.	T.III
Scott Bros. Elec. Co.	519 15th St	T.II
Spangler, G. S.	Colo. Building	T.IIV
Spitzer Elec. Co.	43 N. 9th.	T.II
Square, D. Co.	724 W. Colfax Ave.	T.III
Staible, Fred E. Ins.	2356 Blake St.	T.IIII
Watts, D. C. Elec. Co.	407 14th St.	T.IIII
Weaver Electric Co.	1721 Larimer St.	T.III
Westinghouse Elec. & Mfg. Co.	G. & E. Building	T.II
Westinghouse Elec. & Mfg. Co.	988 Cherokee St.	T.II
Young, W. E.	1944 Bdwy.	T.IIV

ELECTRICAL REPAIRING (Con't)

Name	Address	Code
Thompson, Tomny	1324 B*dway.	T.IIV
Weaver Elec. Co.	1721 Larimer Co.	T.III
Williams & Rose Elec. Co.	435 15th St.	T.III
Wixson Elec. Works	1915 Lawrence	T.IIII
ELECTRICA	L FIXTURES	
Decorative Art Shops	875 Deleware St.	T.IIV
Denver Elec. Co.	414 W. Colfax Ave.	T.III
Friedrichs August Co.	1060 Del. St.	T.II
Schockett Electrical Supply Co.	1508 Cleveland Pl.	T.II
Sechrist Albert Mfg. Co.	1717 Logan St.	T.II
ELECTRICAL FIXT	TURES-FLUORESCENT	
Art Neon Co.	2565 Curtis St.	T.II
Day-Brite Lighting Fixt. Rep.	1708 16th St.	T.IIII
Denver Elec. Co.	414 W. Colfax Ave.	T.IIII
Electron Corp.	1325 Acoma St.	T.IIII
Hygrade-Sylvania Fluorescent Lighti Agency	ng Coloredo Building	T.IIV
Reed, L. S. Inc.	1621 Curtis St.	T.IIV
Rocky Mtn. Elec. Co.	3539 E. Colfax Ave.	T.IIII
Sturgeon Elect. Co.	1534 Court Pl.	T.II

Table 17 ELECTRICAL HOUS	EHOLD APPLIANCES	
Name	Address	Code
May Co.	64 S. Bdwy. 4040 Tennyson St.	T.II
Names Herb. Inc.	1532 Stout St.	T.III
ELECTRICAL HOUSEHOLD	APPLIANCES REPAIRING	
A_1 Sew. Mch. Repr. Shop	1706 E. Illiff Ave.	T.IIII
Atlas Home Apple. Co.	1017 Bdwy.	T.IIV
Hawkins, E. S. Electrical Serv.	426 S. Downing	T.III
Deadrick Elec. Co.	100 Grant St.	T.II
Midwest Elec. Wiring Co.	323 W. Colfex Ave.	T.II
York-Colfax Hardware Co.	2322 E. Colfax Ave.	T.IIII
ELECTRICAL	REPAIRING	
Ace Elec. Co.	3326 Marion St.	T.III
Biddle & Turner Elec. Co.	1019 E. Colfax Ave.	T.III
Bolibaugh, C. G. Elec. Serv.Co.	232 S. Gilpin	T.III
Colfax Novelty & Elec. Co.	3529 E. Colfax Ave.	T.IIII
Colo. Elec. Wiring Co.	619 19th St.	T.IIII
Denver Electric Co.	414 W. Colfax Ave.	T.III
Home Elec. Co.	2872 Dehlia St.	T.IIII
Leach Elec. Co.	1113 E. 9th Ave.	T.IIII
Midwest Elec. Wiring	323 N. Colfex	T.II
Nollenberger, Elec. Co.	817 14th St.	T.II
Rocky Mtn. Elec. Co.	3539 E. Colfax Ave.	T.III
Rogers Elec. Co.	5034 E. Colfax Ave.	T.IIII
Shannon Elec. Co.	211 E. 4th Ave.	T.IIII
Sturgeon Elec. Co.	1534 Court Pl.	T.IIV

GUIDANCE INFORMATION Electrical Equipment, (For Editor of Guidance Bulletin) Fixtures, Appliances and

LIST OF BEGINNING AND EXPERIENCED JOBS, AND THE TOTAL NUMBER EMPLOYED	KIND OF JOB OPEN TO BEGINNERS	BEG. MIN.	AGE MAX.	MAJOR DUTIES
34 Owners & mgrs. 6 Sales & Engineer	A.Electrician helper	21	24	Electric wiring
19 Armature winders 79 Wiremen	B.Apprentice	18	25	Help Electricians
50 Journeymen Electricians 10 Apprentices 18 Electricians 6 Repairmen 8 Bookkeeper-Stenographer 19 Salesmen	C.Bookkeeper	18	24	Keep records, books and prepare monthly statements.

PERSONAL QUALIFICATIONS	Is Work EXPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED	Source of Beginning Workers	NUMBER OF BEG. WORKERS NEEDED ANNUALLY
A.Efficient, trade school training, cooperative B.Efficient, alert, ambitious	Yes Yes	Opportun	Local Union Opportunity Sch. Applications	18
C.Neat, accurate, cooperative	Yes	ity H.S.		

KIND OF WORKER DIFFICULT TO OBTAIN	SEASONAL PERIODS FOR BEG. WORKERS	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	NUMBER OF CONTACTS MADE
Skilled electricians Armature winders Journeymen	Spring & .summer	New material		32

CURRICULUM INFORMATION

(For Principal of Opportunity School)

PROVIDE EVEN	IN HAVING OPPORTUNITY SCHOOL ING EXTENSION CLASSES FOR HEIR EMPLOYEES	SUGGESTIONS FOR IMPROVEMENT OF	Number of Fire	
Number	Course Wanted	Instruction	BEGINNING JOBS	SEASONAL JOBS
		Provide adequate equipment for class instruction	13	cə

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

FOUNDRIES

Table No. 19 lists foundries and their addresses.

Table No. 20 lists guidance, curriculum, and placement information.

The jobs open to beginners are for semi-skill-ed laborors, apprentices and helpers. The apprentice and helper should have a high school education and work experience. Twenty-eight beginning workers are needed annually.

Employers have difficulty in securing experienced core makers and moulders.

Three firms were interested in having late classes in blueprint reading and principles of foundry work. Three of the firms would like to have the Opportunity School train beginning workers.

FOUNDRIES

Name	Address	Code
Alcod Brass Foundry	1101 Champa St.	T.III
Aluminum Co. of Denver	1101 Champa St.	T.III
Amer. Brake Shoe & Fdry. Co.	2301 W. Mulberry Pl.	T.III
Amer. Forge Wks.	1428 13th St.	T.I. II
Amer. Iron Wrks, Cor.	1424 W. Colfax	T.III
Amer. Mngns. Stl. Dv. of Amer. Brake & Fndry Co.	4th & Wazee	T.III
Capitol Foundry & Mfg. Co.	1800 W. Colfex	T.IIII
Central Foundry Co.	1345 13th St.	T.IIII
Clark Foundry Co.	438 Larimer St.	T.IIII
Colorado Brass Fdry Co.	941 Santa Fe Dr.	T.IIII
Colo. Malleable Castg. Co.	Colo. Blvd.&Snd.Cr.rd	T.III
Denver Ball Casting Co.	1425 - 5th St.	T.III
Denver Grndg. Ball & Fdry.Co.	1835 Colfax West	T.IIII
Denver Metals Fdry.	1743 Blake	T.III
Gassr.Brnz. & Alumnm.Co.	515 Santa Fe Dr.	T.III
General Iron Wrks.	600 W. Bates Ave.	T.II
Hosek.MfgOvrlnd Fdry.Co.	1245 Osage St.	T.III
Maclear Mfg. Co.	341 Navajo St.	T.IIII
Magns.Mtl.Div., Nat'l Ld.Co.	2945 Blake St.	T.III
McPherson's Alumnm &Brs. Fdry	1218 Elati	T.III
Midwest Iron Fdry.	200 Larimer	T.II
Pressure Cooker Co.	338 Bdwy.	T.IIII
Schlitter Iron Fdry.	3924 Wynkoop	T.III

Table 19 FOUNDRIES (Con't) Address Code Name 1130 - 12th St. T.I.-II Slack-Horner Brs.Mfg.Co. Stearns-Roger Mfg. Co. 1720 California T.I.-I U. S. Fdrys. Inc. 1145 Quivas St. T.I.-I 2156 - 15th St. Walker Mfg. Co. T.I.-III Western Bronze & Brs.Fdry. 1322 Blake St. T.I.-II 1320 Wazee St. T.I.-II Western Iron Fdry.

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Foundries

LIST OF BEGINNING AND EXPERIENCED JOBS	, AND THE	KIND OF JOB		BEG.	AGE MAX.	MAJOR DUTIES
43 Moulders		A. Semi-ski	lled	18	45	Heavy lifting,
15 Pattern makers 8 Cupolo tenders 21 Apprentices 50 Semi skilled workers 13 Core-makers		labor				Yard cleaning.
		B.Apprentic	08	18	23	Learn trade, by helping skills workers
65 Helpers, moulders, core m chippers, sand blasters	akers	C. Helpers		18	50	Clean casting, chipping.
PERSONAL QUALIFICATIONS	Is Work			Source		Number of Beg. Workers
	DESIRABL	E REQUIRED	BEGIN	NING W	ORKERS	NEEDED ANNUALLY
.Strong, healthy, ability to stand heat .Strong, healthy,	No	Grade H.S.&	2000	icat:		28
willingness. .Stron, healthy, ability to	Yes	Opp.Sch.				
stand heat	No	Grade				

KIND OF WORKER DIFFICULT TO OBTAIN	SEASONAL PERIODS FOR BEG. WORKERS	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	Number of Contacts Made
Experienced core makers, moulders	Spring and	None	29	12

CURRICULUM INFORMATION

(For Principal of Opportunity School)

Number	EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES COURSE WANTED	Suggestions for IMPROVEMENT OF INSTRUCTION	NUMBER OF FIRMS INTERESTED IN TRAINING WORKERS FOR BEGINNING JOBS SEASONAL JOBS
3 3	Blue print readers Principles of foundry work	Late classes should be provided	3-Apprentices No

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

FURRIERS

Five out of a total of 28 furriers were contacted. Table No. 21, which follows, gives a complete list of all the furriers and their addresses. The firms which were contacted are checked.

A list of the beginning and experienced jobs and the number of employees may be found in Table No.

22. The jobs open to beginners are for nailers, apprentices, and stenographers. The fur nailer assists the fur cutter, and the apprentices assist the mounters, cutters, and finishers. The age requirements of the beginning workers range from 18 to 25 years. Thirteen beginning workers, having a high school education and work experience, are needed annually.

Three firms expressed a need for an extension course in fur selling.

FURRIERS

Name	Address	Code
Alaska Fur Shop	1635 Glenarm Pl.	T.IIV
Altman Shpsll Hide & Fur.Co.	1917 Mkt. St.	T.IIV
Amann Harry	3260 Columbine St.	T.IIII
Bobrick H. L.	1648 Tremont Pl.	T.IIII
Calback-Lawless Inc.	633 E. Colfax Ave.	T.III
Clark's Petite Shop	107 E. Colfax Ave.	T.IIII
Dupler's Art Furiers	1540 Stout St.	T.II
Goldstein Sam	18 E. 16th Ave.	T.IIII
Gunther & Sons	152 Cook St.	T.IIII
Hamilton Furs.	1616 Stout St.	T.IIII
Hollywood Furriers	3146 W. 38th Ave.	T.IIII
Hopper Furs.	1626 Calif. St.	T.II
Jones Bros.	1037 Bdwy.	T.II
London Fur. Co.	1017 E. Colfax Ave.	T.IIII
Miles Jack C.	1451 S. Bdwy.	T.IIII
Neusteter's	720 16th St.	T.III
Paradise Fur Shop Inc.	3224 E. Colfax Ave.	T.III
Sadie I. L.	1648 Tremont Pl.	T.IIV
Salzer's Just Furs.	1550 Blake St.	T.IIV
Sample Fur Shop	534 16th St.	T.IIV
Stanley Furs	1600 E. Colfax Ave.	T.IIII
Steinberg Furrier	1562 Bdwy	T.IIII
Stephens Miller Furs Inc.	1528 E. Colfax Ave.	T.IIV
Taylor W. C. Fur & Wool Co.	1621 19th St.	T.IIII
Turner Guy F.	2027 E. Colfex Ave.	T.IIII

130

Table 21

FURIERS (Con't)

Name	Address	Code
Watson-Trued Fur Co.	1539 Glenarm Pl	T.IIV
Youmans Fur Co.	1414 Court Pl.	T.IIII
Zekmen I. Furrier	1630 Welton St.	T.IIII

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Furrier

LIST OF BEGINNING AND EXPERIENCED JOBS, AND THE TOTAL NUMBER EMPLOYED	KIND OF JOB OPEN TO BEGINNERS	BEG. MIN.	AGE MAX.	MAJOR DUTIES
7 Office managers 9 Fur cutters	A.Steno-Typists	20	25	Typing and dictation
14 Sales clerks 4 StenoTypists	B.Nailers	18	20	Nail skins to board.
3 Bookkeepers	C.Helpers &			
7 Helpers & Apprentices 16 Mounters	Apprentices	18	22	Asst.mounters finishers
2 Paper Machines				
5 Painting				
1 Delivery boy				
5 Finishers & repair work.	Maria Maria			

PERSONAL QUALIFICATIONS	IS WORK EXPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED	Source of Beginning Workers	NUMBER OF BEG. WORKERS NEEDED ANNUALLY
A.Accurate, speed, good personality B.Hard worker, Ambitious C. Ambitious, good worker	Yes Yes Yes	H.S. H.S.	Opp. School Applications	13

KIND OF WORKER DIFFICULT TO OBTAIN	SEASONAL PERIODS FOR BEG. WORKERS	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	NUMBER OF CONTACTS MADE
Fur Cutters	Sept. to January	None	28	5

CURRICULUM INFORMATION (For Principal of Opportunity School)

PROVIDE E	VENING EXTENSION CLASSES FOR THEIR EMPLOYEES	SUGGESTIONS FOR	NUMBER OF FIRM IN TRAINING W	
NUMBER	COURSE WANTED	Instruction	BEGINNING JOBS	SEASONAL JOBS
3	Salesmanship	None	No .	Мо

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

Don't know

JEWELERS

Pertinent and reliable guidance, training and placement data were obtained from 38 jewelers. Table No. 23, which follows, lists 81 firms and their addresses.

Beginning and experiencee jobs and the number of persons employed may be found in Table No. 24.

The only job open to a beginning worker is that of jeweler apprentice, whose major duties are benchwork and the repair of clocks and watches. Such a worker should possess mechanical ability, and he should be ambitious, cooperative and honest. A high school education and work experience are desirable. Skilled watchmakers and jewelers are difficult to obtain for employment during the holiday seasons.

Two firms were interested in having sales classes provided for their employees, and nine firms were interested in the establishment of a program for apprentices.

JEWELERS	
Address	Code
1529 Welton St.	T.III
1546 Welton St.	T.IIV
Steel Bldg.	T.IIII
1225 = 15th St.	T.IIII
428 - 16th St.	T.II
600 E. 16th St.	T.II
516 - 16th St.	T.IIII
1755 Curtis St.	T.I.ZIII
1529 Glenarm Place	T.IIII
1554 California	T.IIII
11 E. Bayaud Ave.	T.IIV
719 Santa Fe Dr.	T.IIV
714 - 15th St.	T.IIII
206 - 16th St.	T.IIII
1614 Welton St.	T.IIII
Steel Bldg.	T.IIII
1520 Champa St.	T.II
University Bldg.	T.II
University Bldg.	T.II
1011 - 17th St	T.IIV
2017 Larimer St.	T.IIII
2059 Champa St.	T.IIV
1641 Stout St.	T.IIII
	1529 Welton St. 1546 Welton St. Steel Bldg. 1225 - 15th St. 428 - 16th St. 600 E. 16th St. 516 - 16th St. 1755 Curtis St. 1529 Glenarm Place 1554 California 11 E. Bayaud Ave. 719 Santa Fe Dr. 714 - 15th St. 206 - 16th St. 1614 Welton St. Steel Bldg. 1520 Champa St. University Bldg. University Bldg. 1011 - 17th St. 2017 Larimer St. 2059 Champa St.

University Bldg. T.I.=III

Crow, Wm. B.

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Table 23	JEWELERS (Con't)	
Name	Address	Code
Denver Jewelry Co.	1 S. Broadway	T.II
Denver Jewelry Co.	535 - 16th St.	T.II
Denver Time Service Co.	Steel Bldg.	T.IIII
Duke Jewelry Co.	Steel Bldg.	T.IIII
Eisendorfer, Morris	Mack Bldg.	T.IIII
Fishman, Joseph M.	807 - 15th St.	T.II
Frumess Jewelry Co.	605 - 16th St.	T.II
Goalstone, Joseph	405 = 16th St.	T.II
Goss, T. L.	Home Public Mkt.	T.III
Greenberg, Sie Jwly.Co.	Steel Bldg.	T.III
Hagans, O. R.	3226 E. Colfax	T.III
Hamilton W. Wes. Jr.	335 University Bldg.	T.III
Hensen & Hensen	329 - 16th St.	T.III
Hensen Oluf R.	· 1602 Arapahoe St.	T.IIII
Housey & Zekmen	Steel Bldg.	T.IIII
Jackson & Argenzio	University Bldg.	T.IIII
Jacler's Jewels and Watches	University Bldg.	T.IIII
Kay's Better Jewelers	1617 Welton St.	T.III
Kenmark Jewelers	536 - 17th St.	T.III/
Kennedy, A. P.	Commonwealth Bldg.	T.IIII
Kortz-Jewelry Co.	912 - 16th St.	T.II
Kortz-Lee Jewelry Co.	819 - 16th St.	T.II
Do	65 Broadway	T.IIII
Kortz & Sons	1521 Champa St.	T.II
Do	3400 S. Broadway	T.IIII

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JEWELERS (Con't)

Name	Address	Code
Kullman, Frank M.	University Bldg.	T.III
Lader, H. Jewelry Co.	1620 Larimer St.	T.IIII
Lauer's Jewelry Co.	3947 Tennyson St.	T.IIV
Lester Jewelry Co.	Steel Bldg.	T.IIV
Loftus Jewelry Co.	Englewood	T.IIV
Lundquist, Wm.	2311 E. Colfax	T.IIII
MacTavish & Haws	435 University Bldg.	T.IIII
Mayer-Coronado Jwlry & Optical	507 - 16th St.	T.IIII
Miller Jewelry Co.	University Bldg.	T.IIII
Molberg, J. O.	Steel Bldg.	T.IIV
Moore Jewelry Co.	156 S. Broadway	T.IIII
Morris Jewelry Co.	705 - 16th St.	T.II
Murray Credit Jewelry	1623 Glenarm Place	T.IIV
Neiman's Jewelry Shoppe	921 - 15th St.	T.IIV
Osumi, Harry	2010 Larimer	T.IIV
Pellish Bros.	1639 Curtis St.	T.IIV
Peterson, Ernest	Cl626 Welton St.	T.IIV
Pioneer Gift Shop	614 - 17th St.	T.IIV
Pohndorf's	400 - 17th St.	T.III
Reichman Jewelry Co.	1224 - 16th St.	T.IIV
Rio Grande Jewelry	772 Santa Fe Drive	T.IIV
Rogers Jewelry Co.	526 - 16th St.	T.IIII
Schwartz, Jos. Jewelry Co.	138 - 16th St.	T.II
Sharpe Jewelry Co.	27 Broadway	T.III
Sherman S. Curio Shop	1501 - 17th St.	T. I.II

JEWELERS (Con't)

Name	Address	Code
Silver State Jewelry Co.	1503 Curtis St.	T.III
Simmons, E. H.	Tramway Bldg.	T.III
Stark A. J. & Company	1536 Glenarm Place	T.III
Stern Antique Jewelry Store	407 - 17th St.	T.IIII
Sundman, I. E.	59 S. Broadway	T.IIII
Syman Bros. Jewelry Co.	622 - 16th St.	T.III.
Treasure Chest, Inc.	417 - 17th St.	T.IIII
Wagner & MacKenzie	215 - 16th St.	T.IIV
Zall Jewelry Co.	631 - 16th St.	T.III

GUIDANCE INFORMATION Jewelers

(For Editor of Guidance Bulletin)

LIST OF BEGINNING AND EXPERIENCED JOBS TOTAL NUMBER EMPLOYED	, AND THE		ND OF JOB		BEG. MIN.	AGE MAX.	MAJOR DUTIES
43 Office mgrs. & sales 6 Jewelers 40 Watchmakers 9 Apprentices 26 Sales people 1 Diamond Setter 2 Bookkeepers 1 Engraver		Apprentices				Repair watches clocks and bench work	
PERSONAL QUALIFICATIONS	Is Work Experience Desirable		EARS OF SCHOOL REQUIRED		SOURCE O		NUMBER OF BEG. WORKERS NEEDED ANNUALLY
Mechanical ability, honesty, embition, cooperation	Yes		H.S.	Opp	.Ageno .Schoo licati	1	8
KIND OF WORKER DIFFICULT TO OBTAIN	SEASONAL PERIODS FO BEG. WORK	DR	CONTEMI TECHN CHAN	HCAL	Num	DTAL BER OF MS IN NVER	Number of Contacts Made
Skilled watch makers and jewelers	Holiday seasons		Non	е	8]	L	38

CURRICULUM INFORMATION

(For Principal of Opportunity School)

	TED IN HAVING OPPORTUNITY SCHOOL EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES - COURSE WANTED	SUGGESTIONS FOR IMPROVEMENT OF INSTRUCTION	Number of Firms Interested In Training Workers For Beginning Jobs Seasonal Jobs
2	Salesmanship		9-Apprentice- ship classes

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

0

MACHINE SHOPS

Table No. 25, which follows, lists the machine shops and their addresses.

Table No. 26 lists the beginning and experienced jobs, age requirements, duties, personal qualifications, and other pertinent data.

Owners and managers report an acute shortage of skilled machinists and machine operators. They are interested in evening extension classes in shop mathematics, blueprint reading, and drawing, for their employees.

They would like to have the Opportunity School train beginning workers for them. They prefer men between the ages of 18 and 30, with a high school education and some work experience.

1

MACHINE SHOPS

Name	Address	Code
Acme Mch. Co.	1946 Lawrence	T.III
Anderson & Forrester	3563 Larimer	T.III
Anderson Mfg. Co.	1219 California	T.II
Brunton Mch. Works	Englewood	T.III
Colorado Boiler & Wldg. Wks	1926 Mkt.	T.III
Colorado Gear Co.	1361 S. Bdwy	T.III
Denver Meh. Shop	1409 Blake	T.II
Eberhardt-Denver Co.	1408 W. Colfax Ave.	T.III
Gair & Binderup	1220 Wazee	T.II
Harner's Mch. Shop	221 W. 10th Ave.	T.III
Hart Mch. & Mfg. Co.	919 Santa Fe Dr.	T.II
Hauselmann Eng. Corp.	655 Shermn.	T.III
Heinsohn, A. E.	1443 Santa Fe Dr.	T.III
Highley Walter B. Meh. Shop	1942 Arap.	T.III
Hingley , J.A. Mch. Co. Inc.	1818 Blake	T.II
Horst Speity Mfg. & Hdwe Co.	4615 Wash.	T.III
Howe John R.	1416 Speer Blvd.	T.III
Kinzbach Mch. Shop	1737 15th	T.III
Maclear Mfg. Co.	341 Navajo	T.II
McFarlane-Eggers Mch. Co.	2763 Blake	T.II
Midwest Mch. Shop	1744 Lawrence	T.III
Newlander A. Mch. Shop	1438 Santa Fe Dr.	T.III
Nock & Garside	1844 Wazee	T.II
Morgren C. A. Co.	220 Santa Fe Dr.	T.II

MACHINE SHOPS (Con't)

Name	Address	Code
Pekrul Iron Wks	1350 12th	T.III
Rex Iron Wks. Co.	1118 Larimer	T.II
Route James V.	1958 Curtis	T.III
Silver Engrng Wks. Inc.	3309 Blake	T.III
Snyder Mch. Shop	6 E 8th Ave.	T.III
Stearns-Roger Mfg. Co.	1720 Calif.	T.III
Stehbins Mfg. Co.	1735 Blake	T.III
Stiles Mfg. Co.	1418 Blake	T.III
Walker Mfg. Co.	2156 15th	T.III
Yout Mfg. Co.	1241 12th	T.III

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Machine Shops

LIST OF BEGINNING AND EXPERIENCED JOBS, AND THE TOTAL NUMBER EMPLOYED	KIND OF JOB OPEN TO BEGINNERS	BEG. MIN.	AGE MAX.	MAJOR DUTIES
1242-Machinists				
75 Laborers 75 Foremen 12 Superintendents 8 Wheel rollers	A. Apprentices	18	30	Help machinist, pattern maker moulder, forger
45 Tool makers 15 Yard laborers 16 Crane Op.	B.Semi-skilled laborers	18	50	Yard work, heavy work
60 Office workers 153 Boiler makers 35 Forger 264 Apprentices & helpers	C. Machine operators	18	45	lifting Operate lathes Miller Grinder & bench work

PERSONAL QUALIFICATIONS	IS WORK EXPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED	Source of Beginning Workers	NUMBER OF BEG. WORKERS NEEDED ANNUALLY
A.Ability to read blue prints, set up and operate machines. B.Strong, healthy & willing	Yes	H.S. & Opp.	Opp. school application friends	66
to work. G. Mechanical ability, Cooperation	No	Grade		

SEASONAL PERIODS FOR BEG. WORKERS	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	Number of Contacts Made
Summer	Rearmament Program	34	26
	PERIODS FOR BEG. WORKERS	PERIODS FOR BEG. WORKERS TECHNICAL CHANGES Summer Rearmament	PERIODS FOR BEG. WORKERS TECHNICAL CHANGES FIRMS IN DENVER Summer Rearmament

CURRICULUM INFORMATION

(For Principal of Opportunity School)

PROVIDE	EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES	SUGGESTIONS FOR IMPROVEMENT OF INSTRUCTION	Number of Fire In Training W	
NUMBER	COURSE WANTED	INSTRUCTION	BEGINNING JOBS	SEASONAL JOB
12	Mechanical drawing Blue print reading Shop math		8-Shop work	16-Shop work
			1 2 2	

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

OPTOMETRISTS

All of the optometrists in Denver were contacted.

Table No. 27, which follows, lists the firms and their addresses.

Table No. 28 lists pertinent guidance, training, and placement information.

The jobs open to beginning workers were for bookkeepers, clerks, stenographers, and typists. Employers state that experienced grinders, cutters, and mounters are not readily available. They suggest a short training course for office receptionists.

OPTOMETRISTS

Name	Address	Code
Abramson, L.	1529 Welton st.	T.IIV
Bebber, Otto J.	Mack Bldg.	T.IIV
Biegel, Al. G.	1520 Calif. St.	T.IIV
Bloom, J. C.	Colo. Bldg.	T.IIII
Brocha, Arthur G.	1528 Stout St.	T.IIII
Brown, H. O.	Dnvr.Thea.Bldg.	T.IIV
Carpenter & Hibbard Opt. Co.	1628 Welton St.	T.IIV
Carstarphen, C. W.	3466 W. 32nd Ave.	T.IIII
Columbian Opt. Co.	619 -15th St.	T.IIII
Daniels, W. J.	3493 W. 32nd. Ave.	T.IIV
Dnvr. Jewelry Co.	535 - 16th St.	T.II)
Dnvr. Lens Co.	1539 Curtis St.	T.II
Deutsch. Dave	1010 - 15th St.	T.IIII
Dickerson-Grills Opt. Co.	1616 Calif. St.	T.IIII
Erbshauser, Frank G.	Mack Block	T.IIII
Finch Opt. Co.	Mack Bldg.	T.III
Finn, T. A.	Steel Bldg.	T.IIII
Fishman, Joseph M.	807, 15th St.	T.III
Ford Optical Co.	1029 - 16th St.	T.III
France, Uhl H.	Majestic Bldg.	T.IIII
Frumess Jewelry Co.	605 - 16th St	T.II
Gray, James P.	Colo. Bldg.	T.IIII
Griswold, L. E.	631 Mack Bldg.	T.IIV
Hammack, Wm. C.	1515 Stout St.	T.IIII
Haney, Lee C.	817 - 15th St.	T.IIV

OPTOMETRISTS (Con't)

Name	Address	Code
House T. P.	Steel Bldg.	T.IIII
Hunt, L. M.	Empire Bldg.	T.IIV
Ideal Opt. Co.	1707 Welton St.	T.II
Innes-Behney Opt. Co.	220 - 16th St.	T.IIV
Jackson , Clarence P.	535 - 16th St.	T.IIV
Joseph, W. R.	Majestic Bldg.	T.IIV
Joslin Opt. Co.	16th & Curtis St.	T.I-II
Keys Better Jewelers	1617 Welton St.	T.III
Korts-Lee Jewelry Co.	819 - 16th St.	T.II
Lay, Willard B.	Empire Building	T.IIV.
Lustig, Harry M.	935 - 15th St.	T.IIII
Masten, George Winslow	5 Bdwy.	T.IIV
McCullough, R. Opt. Co.	623 - 15th St.	T.IIV
Moore, L. A.	302 Mack Bldg.	T.IIII
Rankine, A.M.	Steel Bldg.	T.IIII
Schwab, Sophia	Symes Bldg.	T.IIV
Strohm, Esther	1407 Welton St.	T.IIII
Sutton, Rena M.	552 Humboldt St.	T.IIII
Swanson, Alfred	78 S. Bdwy.	T.IIV
Swigert Brothers	1550 Calif.	T.IIII
Toric Opt. Co.	1515 Stout St.	T.IIII
U.S. Opt. Co.	1511 Welton St.	T.IIII
Van Zant, Charles Reid,	Cent. Sav. Bnk. Bldg.	T.III
Walsh, Helen	Majestic Bldg.	T.IIII

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Optometrists

LIST OF BEGINNING AND E TOTAL NUMB	ER EMP	LOYED	TO BEGINNERS	MIN.	MAX.	DUTIES
15 Owners	14	Opticians	A.Ast.to Optom.	18	35	A.St.in filing
18 Bookkeepers	3	Shop	B.Bill clerk	18	35	glasses
7 Stenographers	5	Dispensers	C.Bookkeeper	18	40	B.Billing
4 Typists	12	Detail man	D.Clerical	18	35	C.Bks.& Reds.
6 Clerks	7	Salesman	E.BkprSteno.	18		D.Mailing &Filing
20 Errand Boys 36 Surface Grinde 35 Cutters & moun	rs ters	Stock room	F.Steno.Reception	n 18	35	E.BkpngSteno. F.Correspondence & Mtng.public
62 Optometrists -	tes	ters	G.Typist	18	35	G.Type Rcds.& circulars
			H.Errand boys	18	23	H.Delivers & errands.

PERSONAL QUALIFICATIONS	Is Work EXPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED		OURCE OF	RS	NUMBE BEG. WO NEEDED A	ORKERS	
A.Neat appearance, accuracy	Yes	Opt.Col.	Emp.	lgency	2			_
B.Accurate, neat, dependable	Yes	H.S.	Ads.		2			
C.Accuracy, cooperation	Yes	H.S.	Whole	sale h	ss.7	1		
D.Willingness, neatness	Yes	H.S.	Appli	cation	1			
E.Accuracy, cooperation	Yes	H.S.	Recon	mendat	ions	-1)		
F.Personality, dependability	Yes	H.S.						
G. Speed, knowledge of Orthop-	Yes	H.S.				Errand	boy	5
H. Honesty, neatness	No	General	DIATED	TOTAL		Numbe	n 05	

H.Honesty, neatness Kind of Worker DIFFICULT TO OBTAIN	NO GO SEASONAL PERIODS FOR BEG. WORKERS	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	Number of Contacts Made
Experienced shop help 2	July &Aug.1	None	49	49

CURRICULUM INFORMATION

(For Principal of Opportunity School)

PROVIDE EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES		SUGGESTIONS FOR IMPROVEMENT OF		Number of Firms Interested In Training Workers For			
NUMBER	COURSE WANTED	INSTRUCTION	BEGINNING JOBS	SEASONAL JOBS			
None	None	Train girls to be receptionists	None	None			

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

RADIO

Information on guidance, training and placement was secured by contacting 50 radio firms. Table No. 29 lists 116 establishments and their addresses.

Table No. 30 lists the beginning and experienced jobs and the number employed; the major duties and personal qualifications of each beginning worker also is noted.

The jobs open to beginners are for service men, apprentices and delivery boys. High school education and work experience are desired by most employers. Nearly one half of the beginning workers were obtained from radio preparatory classes of the Opportunity School.

Employers indicate a need for experienced servicemen and repairmen.

Ten employers were interested in having the Opportunity School provide a technical course in radio. Eleven employers expressed interest in a preparatory class for servicemen. Two employers were in need of beginning workers at the time of the contact, and twelve stated that they would need workers in the near future.

RADIO

Name	Address	Code
Ace Radio Ser.	3734 Tejon St.	T.I-III
Adams Accurate Rad. Serv.	938 St. Fe. Dr.	T.III
Adams Frank Rad.&Rfrgrton. Serv.	1071 S. Gaylord	T.IIII
Airline Radio Serv.	830 E. Colfex Ave.	T.IIII
Atlas Home Appl. Co.	1017 Bdwy.	T.IIII
Atwater Kent Auth. Serv.	830 E. Colfax Ave.	T.III
Atwater Kent Rad. Agcy.	519 15th St.	T.I-II
Auto & Home Rad. Shop	1925 Bdwy.	T.III
Belmont Radios	1959 Stout St.	T.IIII
Biddle & Turner Elec. Co.	1019 E. Colfax Ave.	T.II
Blankenship Lowell F.	3633 W. 32nd. Ave.	T.IIV
Edwy. Rad. Serv.	825 Bdwy. St.	T.I-III
C. & H. Radio Serv.	52 Bdwy.	T.I.=III
Cahn-Forster Elec. & Dist.Co.	1534 Glenarm Pl.	T.II
Case Don B. Rad. Serv.	1964 Champa St.	T.IIII
Coburns Rad. Serv.	3210 N. Alameda	T.III
Col fax Radio & Appl. Co.	1508 Colo.Elvd.	T.III
Colo. Rad. Ser.	1460 S. Bdwy.	T.III
Council Recording Co.	21 E. 18th Ave.	T.IIII
Crosley Radios	1520 Wazee	T.IIII
Davis Fred Furntr. Co.	1501 Larimer	T.IIII
DeLuxe Speedometer &Rad.Serv.	1400 Speer Blvd.	T.IIII
Denver Radio	1427 Glenarm Pl.	T.III
Denver Dry Goods Rpr.	16th & Calif.	T.IIV
Dick's Rad. Serv.	1889 S. Pearl	T.IIV

Table 29	ADIO (Con't)	
Name	Address	Code
Dessrick Furn. Co. Rad.	12 Bdwy	T.IIII
Fallgatter Radio Serv.	5034 E. Colfax Ave.	T.IIV
Farnsworth Radios	1601 23rd. St.	T.IIII
Fistell's Rad. & Genrtor.Serv.	1065 Bdwy.	T.IIV
Friend's Radio Service	349 Bdwy.	T.IIV
Gemble Stores	63 Bdwy.	T.III
Gibbs T. D.	1460 S. Bdwy.	T.IIII
Gilmore Dick	119 Lincoln	T.IIII
H. & S. Rad. Serv. & Sales Co.	2932 E. Colfex St.	T.IIV
Highlands Radio Shop	3633 W. 32nd. Ave.	T.IIV
Home Radio Serv.	6201 Montview Blvd.	T.IIV
Hurley's Radio Ser.	170 S. Bdwy	T.IIII
Jira Auto Supply Co.	600 14th St.	T. I.II
Interstate Radio	1639 Tremont	T.IIII
Kenn's Radio & Tlvson. Lab.	1438 Court Pl.	T.IIII
Knight-Campbell Music Co.	1617 Celif. St.	T.III
LeMoine Musice Co.	622 15th St.	T.III
Magnavox Rad. & Phonogrphs.	1629 Calif St.	T.III
Majestic Rad. Agcy.	519 15th St.	T.III
Majestic Rad. Serv.	830 E. Colfax Ave. 4344 Fed.Blvd. 339 13th St.	T.III T.III T.III
Mile High Radio Co.	4344 Federal	T.III
Motorola Rad. Distributors	1171 Lincoln	T.IIII
Niles Phonograph & Rad. So.	507 14th St.	T.II
Nolan Rad. Ser.	19 E. 13th Ave.	T.IIII

RADIO (Con't)

Name	Address	Code
Philco Authorized Serv.	830 E. Colfex Ave.	T.III
Philco Auto Radio	1708 16th St. 1400 Champa St.	T.III T.III
Philco Radio Agey.	519 15th St.	T.III
Philco Radio Sales & Serv.	1113 E. 9th Ave.	T.III
Phileo Radios & RadPhonographs	1409 Colo. Blvd. 12 Bdwy. 16th & Curtis 1617 Calif. St. 1532 Stout St. 519 15th St. 3441 S. Bdwy 1400 Champa St. 1629 Calif. St. 825 Bdwy.	T.III
Print Rad. & Telvson.Co.	339 13th St.	T.IIII
Pub. Serv.Co. Of. Colo.	15th & Champa St.	T.II
R. C. A. Serv.	830 Colfex Ave.	T.II
R. C. A. Victor Rad. Vict.	821 15th St. 1508 Colo.Blvd. 1521 Stout St. 1617 Celif St. 518 15th St. 1629 Celif. St.	T.III T.III T.III T.III T.III
Radio Serv. Corp	30 W. 13th Ave.	T.IIII
Roger's Radio Serv.	1766 Lincoln St.	T.IIII
Schmid F. C. L.	1205 13th Ave. E.	T.IIII
Scott Bros. Elec. Co.	519 15th St.	T.II
Sears Roebuck & Co.	1740 Bdwy	T.III
Silver Auto & Ra. Sply. Co.	1400 Champa St.	T.II

RADIO (Con't)

Name	Address	Code
Silvertone Rad. Serv.	830 E. Colfex Ave.	T.III
Snyder Elec. & Red. Serv.	1845 Arap.	T.III
Sparton Radios	16th & Curtis	T.IIII
Stewart-Warner Rad. Sales & Serv.	1330 Bdwy. St.	T.IIII
Strombert-Carlson Rad. Serv.	830 Colfax Ave.	T.IIII
stromberg-Carlson Radios	1601 Arap St. 1617 Calif.St. 1532 Stout St.	T.IIII T.IIII T.IIII
Swark Elec. Co.	1414 Speer Blvd.	T.IIII
Summit Appl. Co.	1221 14th St.	T.IIII
Sun. Mfg. Co.	Colo. Bldg.	T.IIII
Turner Luther P.	1330 Bdwy.	T.III
Trink's Rad. & Elec. Shop	830 E. Colfax	T.IIII
W. Denver Elec. Co.	828 St. Fe. Dr.	T.III
Western Auto Sply. Co.	1236 Bdwy.	T.II
Wells, Chas. E. Rad. Serv.	1659 Calif.	T.IIV
Wicht H. L. Radio Serv.	1306 Ogden St.	T.I-IV
York Novelety Shop Rad. Rpr.	3214 E. Colfax	T.IIII
Zenith Rad. Serv.	830 E. Colfax Ave.	T.IIII
Zenith Radios	1534 Glenarm Pl. 1508 Colo. Blvd. 12 Bdwy St. 519 15th St. 1400 Champa St. 1629 Calif.St.	T.IIII T.IIII T.IIII T.IIII T.IIII

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Radio

LIST OF BEGINNING AND I	EXPERIENCED JOBS, AND THE ER EMPLOYED	KIND OF JOB OPEN TO BEGINNERS	BEG. MIN.	AGE MAX.	MAJOR DUTIES
Owners & mgrs. Service men Repairing Washing Mch.Rep. Apprentice Clerical Salesmen Traffic mgr. Delivery Men Electricians	59 51 7 1 2 8 13 1 3 1	A.Service men B.Apprentices C.Delivery boy	16 18 18	22	A.Rep.& Service B.Shop helpers C.Delivery

PERSONAL QUALIFICATIONS	IS WORK EXPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED	Source of Beginning Worker	RS	NUMBER OF BEG. WORKERS NEEDED ANNUALLY
A.Neat, efficient, good personality	Yes	H.S.	Applications	16	
B.Dependable, able to meet	Yes	H.S.	Opportunity School	14	31
C.Alert, neat, honest	No	H.S.			

KIND OF WORKER DIFFICULT TO OBTAIN	SEASONAL PERIODS FOR BEG. WORKERS	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	NUMBER OF CONTACTS MADE
Experienced Service Men 7 Repairmen (skilled) 10	Fall 4 Fall & Winter 4	None	116	50

CURRICULUM INFORMATION (For Principal of Opportunity School)

FIRMS INTERE PROVIDE NUMBER	STED IN HAVING OPPORTUNITY SCHOOL EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES COURSE WANTED	Suggestions for Improvement of Instruction	Number of Fire In Training W Beginning Jobs	ORKERS FOR
Yes 10	Technical course in radio	Install modern service equip- ment. Stress math. 2 Teach salesman- ship 12	ll-Service men	None

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

SHEET METAL

Information pertaining to the guidance, training, and placement of sheet metal workers was obtained from 23 employers.

Table No. 31 lists the firms and their addresses.

Table No. 32 lists the beginning and experienced jobs, the age requirements of a beginning worker, major duties, and personal qualifications.

Employers prefer high school graduates with some work experience who have a knowledge of sheet metal layout and blueprint reading. They suggest that the principles of air-conditioning should be taught to apprentices. Four employers requested extension classes in shop mathematics and blueprint reading for their employees.

SHEET METAL WORKS - C

Name	Address	Code
A. B. C. Furnace Co.	1732 Marion St.	T.III
Aurora Sheet Metal Co.	1420 Downing St.	T.II
Ball Clyde O.	1414 Santa Fe. Dr.	T.IIII
Berrier, R.D. Sheet Metal Works	Golden, Colo.	T.IIII
Caspe Heatng.& Sheet Metal Wrks.	3126 Lowell Blvd.	T.IIII
Colorado Sheet Metal Works	1745 Blake St.	T.II
Coupe Retinning Company	4492 Washington St.	T.III
Dawson, W.H. Sheet Metal Works	850 Santa Fe Dr.	T.II
Dorrington Sheet Metal Works	1022 - 18th St.	T.III
Dowdle Sheet Metal & Furnace Co.	1804 S. Pearl	T.III
Dunn Sheet Metal Works	1890 Market St.	T.II
Eisen Sheet Metal & Heating Co.	1418 - 15th St.	T.III
Elliott Heating Company	174 S. Bdwy.	T.IIII
Fox & Company, Inc.	1620 Blank St.	T.IIV
Fox, Louis 3.	1411 Larimer	T.III
Gardell, J. G.	1834 Arapahoe St.	T.IIII
General Heating Co.	828 S. Bdwy.	T.IIII
Heabler, John J.	995 Federal Blvd.	T.IIV
Henry, J. J.	1236 Santa Fe. Dr.	T.IIV
Hind, W. F.	1139 Lipan	T.IIV
Johnson, Andy & Son	2438 = 15th	T.IIII
Johnson, Elmer	1733 Market St.	T.IIII
Kessler Fred,	2706 Larimer	T.III
Killius & Richey Sheet Mtl.Wrks.	2148 Larimer St.	T.III
Mayers Sheet Metal Works	629 Santa Fe Dr.	T.IIII

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100	-			

SHEET METAL WORKS - C (con't)

Name	Address	Code
Monarch Mfg. Company	1130 Larimer St.	T.IIII
Monsen, J. H.	1331 E. 16th Ave.	T.IIII
o'Erien Daniels Furnace Co.	2541 Larimer St.	T.IIII
Peerless Steel Products Co.	846 Bdwy.	T.III
Scherer, Frank & Son	1261 Curtis St.	T.II
Schmitt, George W.	1438 - 16th St.	T.III
S.Dnvr. Sheet Mtl. & Furnace Co.	1413 S. Bdwy.	T.III
S. Pearl Sheet Metal Works	1526 S. Pearl St.	T.II
Soencer Ventilating Company	243 Bdwy.	T.IIII
Spetnagel A., (Rear)	1335 Welton St.	T.IIII
Swenson Sheet Metal Company	2749 N. Speer Blvd.	T.IIII
Swick, W. L.	2368 - 15th St.	T.IIII
Thomas Walter E.	1148 California	T.III
Turner Furnace Installtn. & Rpr.Co.	583 S. Pearl St.	T.III
Waidmann, Ernest Fritz	1341 - 18th	T.IIII
Wheeler, Charles H. Sheet Mtl.	1217 E. 9th Ave.	T.IIII
Williams, Carl Sheet Mtl.& Furn.Co.	524 W. Colfax	T.IIII
Willoughby, F. W. Company	2008 Curtis St.	T.IIII
Wixson Charles Fur.& Sht.Mtl.Co.	2301 W. 30th Ave.	T.III
Wompey Sheet Metal	2409 - 15th St.	T.IIII
York, H.H. Sheet Mtl. & Fur.Co.	527 E. Exposition Ave	.T.IIII

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Sheet Metal

100

LIST OF BEGINNING AND EXPERIENCED JOBS, AND THE TOTAL NUMBER EMPLOYED	KIND OF JOB OPEN TO BEGINNERS	BEG. MIN.	MAX.	MAJOR DUTIES
7 Welders 4 Retinners 18 Apprentices 55 Boiler S.M. workers	Apprentices	18	21	Help in fabrication and installatio

PERSONAL QUALIFICATIONS	IS WORK EXPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED	Source of Beginning Workers	NUMBER OF BEG. WORKERS NEEDED ANNUALLY
Willingness to learn trade, good worker, industrious, healthy and strong	Yes	H.S. and Opp. trade school	Unions Friends Shop contacts Application	7

KIND OF WORKER DIFFICULT TO OBTAIN	SEASONAL PERIODS FOR BEG. WORKERS	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	NUMBER OF CONTACTS MADE
Good boy who wants to learn trade skilled mechanics	Summer	None	48	23

CURRICULUM INFORMATION (For Principal of Opportunity School)

FIRMS INTERESTED IN HAVING OPPORTUNITY SCHOOL PROVIDE EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES SUGGESTIONS FOR IMPROVEMENT OF INSTRUCTION Number of Firms Interested In Training Workers For NUMBER COURSE WANTED BEGINNING JOBS | SEASONAL JOBS Teach principles 3 - math, Shop math and of air condition layout and 4 Blue print reading B.P. reader to apprentices ing

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

MIMEOGRAPHING AND MULTIGRAPHING

Ten of the 14 mimeographing and multigraphing firms were contacted.

Table No. 33, which follows, lists the firms and their addresses.

Table No. 34 lists the kinds of jobs available to beginning workers, the major duties, age requirements, and other information relative to guidance, training, and placement.

Employers suggest emphasis on stencil cutting, and use of the stylus for illustration work. They also suggest the need for adequate and up-to-date equipment.

MIMEOGRAPHING

1.57

Name	Address	Code
A. to Z. Letter Service	1631 Glenarm Pl.	CI
Browning, Alice M.	Midland Sav. Bldg.	CII
Civic Center Mimeo.Shop	121 15th St.	CIII
Denver Multigraphing Co.	Mng. Exch. Bldg.	CII
Denver Sect. & Off. Serv.	Cooper Bldg.	CI
Gen. Letter Serv.	Cont. Oil Bldg.	CI
Letter Shop	Railway Exch. Bldg.	C.=I
Majestic Multigraphers Co.	Maj. Bldg.	CII
Miller Mimeo Mart.	512 Denham Bldg.	CII
Mutl. Multigraphing Co.	1631 Glenarm Pl.	CII
Naylor Multigraphing Co.	829 15th St.	CIII
Peerless Multigraphing Shop	1987 Bdwy.	CII
Siler Oran V. Co.	G. &. E. Bldg.	CI
Sutton Press & Letter Shop	1950 Champa	CI

GUIDANCE INFORMATION Mimeographing and (For Editor of Guidance Bulletin)

Multigraphing

TOTAL NUMBI	XPERIENCED JOBS, AND THE	KIND OF JOB OPEN	BEG.	AGE	MAJOR
	ER EMPLOYED	TO BEGINNERS	MIN.	MAX.	DUTIES
5 Owners 50 Typists 2 Stenographers 1 Mimeographers 2 Dictaphone Opr 6 Multigraphers 1 Bookkeeper 1 Order Clerk 1 File Clerk 1 Service man 1 Camera man	1.Jr. salesman 1 Artist 10 Mailing Clks. 1 Delivery boy	A.Multigraphers B.Mimeographers C. Typists D. Clerks E. Salesmen	18 18 18 18 18	25 24 24	Multigraphing Mimeo. Mch. Stencil & Typ Routine Dutie Sells equip.

PERSONAL QUALIFICATIONS	IS WORK EXPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED	SOURCE OF BEGINNING WORKERS	NUMBER OF BEG. WORKERS NEEDED ANNUALLY
A.Neatness, speed. B.Accuracy, neatness C.Good stencil cutters D.Agreeable,gd.personality E. Personality, initiative	Yes Yes	H.S. H.S.	Applications Business Sch. Opp.School Home office Paper ads.	

KIND OF WORKER DIFFICULT TO OBTAIN	SEASONAL PERIODS FOR BEG. WORKERS	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	NUMBER OF CONTACTS MADE
Mimeograph operators good Stenographers	Winter 1 Spring 1 Fell 1	None	14	10

CURRICULUM INFORMATION

(For Principal of Opportunity School)

PROVIDE EVEN	IN HAVING OPPORTUNITY SCHOOL ING EXTENSION CLASSES FOR HEIR EMPLOYEES	SUGGESTIONS FOR IMPROVEMENT OF	NUMBER OF FIRM IN TRAINING W	
NUMBER	COURSE WANTED	Instruction	BEGINNING JOBS	SEASONAL JOB
None	None	Stress stencil cutting.Tch.use of stylus for illustration wrk. Provide up-to-date & adequate equip.	None	None

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

OFFICE EQUIPMENT FIRMS

Table No. 35 , which follows, gives a list of all the office equipment firms and their addresses. Fourteen out of 21 were contacted.

Table No. 36, which follows, gives a list of the beginning and experienced jobs, the number of persons employed, the major duties of each job, and the personal qualification of the workers for each.

The jobs available to beginning workers are those of bookkeeper, stenographer, and delivery boy.

Employers prefer high school graduates with work experience. Seven beginning workers are needed annually.

Experienced repairmen and salesmen are difficult to find.

OFFICE EQUIPMENT

Name	Address	Code
Acme Card Syst.Dir.	1636 Champa St.	CII
Addressograph Sales Agcy.	E. & C. Bldg.	CIII
Alston E. D.	1800 Stout St.	CIII
Bourk Co.	1110 17th St.	CIII
Berger Mfg. Division	1863 Wazes	CIII
Bus. Eqpmnt. & Cash. Rgst	r.Co. 1519 Larimer St.	CIII
Globe-Wernicke Files	1730 Champa St.	CII
Hoeckel C. F. Blnk.Bk.& I	Litho.Co. 1635 Calif. St.	CII
Internat*1. Bus. Mach. Co	orp. 1447 Welton St.	C-II
Keith Safe Co.	14th & Arap. St.	CII
Kendrick-Bellemy Co.	801 16th St.	CI
Kistler W. H. Stationery	Co. 1636 Champa St.	CI
Loger Desk & Fixt. Co.	1647 Blake St.	CIII
Macey Steel Off.Equip.Ago	ey. 1928 Arap. St.	CIII
Multigraph Sales Agcy.	E. & C. Bldg.	CII
Mutl. Furn. & Fixt. Co.	1928 Arap. St.	CIII
Office Equipment Co.	1422 Welton St.	CI
Postindex Systems Agey.	1441 Welton St.	CI
Remington Rand	1525 Arap. St.	CI
Shaw-Walker Agcy.	1636 Champa St.	CII
Visible Records Equipt. (Co. 1441 Welton St.	CIII
Yawman & Erhe Mfg. Agcy.	1635 Calif. St.	C.=III

GUIDANCE INFORMATION Office Equipment (For Editor of Guidance Bulletin) Firms.

LIST OF BEGINNING AND EXPERIENCED JOBS, AND THE	KIND OF JOB OPEN	MIN.	AGE	MAJOR
TOTAL NUMBER EMPLOYED	TO BEGINNERS		MAX.	DUTIES
22 Bkkprbill clerks 5 Steno-bkkprs. 73 Salesmen 14 Stock contr. & orders 9 Repairmen 1 Safe instlltn. man 4 Delivery boy	A.Bookkeeper B.Stenographer C.Delivery boy	18 18 18	46	Rcds. & books Typing, dictation Deliveries, mailing, errand

KIND OF WORKER DIFFICULT TO OBTAIN	SEASONAL PERIODS FOR BEG. WORKER		AL	TOTAL NUMBER OF FIRMS IN DENVER	Number of Contacts Made
A.Alert, accurate, female B.Neat, accurate, speed C.Good appearance, willing, reliable	Yes Yes No	H.S. Gen. Education	Emp.	Agency ications er ads	7
PERSONAL QUALIFICATIONS	Is Work EXPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED		OURCE OF NING WORKERS	NUMBER OF BEG. WORKERS NEEDED ANNUALL

KIND OF WORKER DIFFICULT TO OBTAIN	SEASONAL	CONTEMPLATED	NUMBER OF	Number of
	PERIODS FOR	TECHNICAL	FIRMS IN	Contacts
	BEG. WORKERS	CHANGES	DENVER	Made
Repairmen Salesmen	None	None	21	14

CURRICULUM INFORMATION

(For Principal of Opportunity School)

	STED IN HAVING OPPORTUNITY SCHOOL EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES COURSE WANTED	XTENSION CLASSES FOR SUGGESTIONS FOR IMPROVEMENT OF INSTRUCTION		
None	Salesmenship courses given at home office	None	None	

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

BEAUTY ESTABLISHMENTS

Table No. 38, lists the beginning and experienced jobs, and the number of persons employed in each.

Table No. 37, lists the beauty shops and their addresses.

Guidance, training, and placement data were obtained from 398 out of a possible 445 firms.

A representative job available to beginners is that of junior operator, whose major duties are shampooing, finger waving, permanent waving, giving facials, and manicuring. Employers seek applicants who are neat, clean, refined and cooperative, and who have pleasing personalities. They prefer high school graduates between the ages of 18 and 25, and who have had beauty school training. Seventy-six operators are needed annually.

Two hundred and ninety-three employers want a class in permanent waving; 360 want extension courses in styling and cutting hair, and 222 want courses in salesmanship.

There were 31 senior operators needed at the time of the study.

Table 37 BRAUTY SHOPS-

Name	Address	Code
Acoma Beauty Shop	1146 Acoma St.	S.OIV
Abode Beauty Salon	239 Steel Bldg.	S.OIII
Adams Buddie Beauty Salon	2208 Kearney	S.O.=IV
Agnes, Lena Beauty Salon	659 Fox	S.OIV
Agnes Nichols Beauty Shop	2842 West 32nd Ave.	S.OIV
Air Way Beauty Shop	7237 E. Colfax	S.O.III
Alladin Beauty Shop	2031 East Colfax	S.OIII
Alamada Beauty Shop	374 S. Bryant St.	S.OIV
Ala Madalyn Harley B. S.	1408 Stout	S.OIII
Alameda Home Beauty Shop	37 West Alameda Ave.	S.OIV
Allen Rose Beauty Shop	1255 Elati St.	S.OIV
Alma Lee Beauty Shop	3945 Tennyson St.	S.OIV
Alpine Beauty Salon	3326 Williams	S.OIII
Alta Beauty Shop	5606 E. Cofax	S.OIII
Alta Mae Beauty Studio	2524 E. Colfax	S.OII
Ambassador Beauty Shop	Denver Theatre Bldg.	S.OII
American Beauty Salon	1519 E. Colfax	S.OII
Anderson, Catherine	7028 E. Colfax	S.OIV
Anne Lytle Beauty Shop	4931 West 38th	S.OIV
Annabelle Beauty Salon	18 East 2nd Ave.	S.OIV
Anne's Beauty Salon	971 Santa Fe Drive	S.OII
Annette Beauty Salon	1113 S. Pearl	S.OIV
Annie Laurie Beauty Parlon	2914 West 25th Ave.	S.OIV
Anthony Beauty Shop	1533 Glenarm Place	S.OIV

Name	Address	Code
Arden Elizabeth Beauty Salon	Denver Dry Goods Store	S.0I
Aristocrat Beauty Salon	1062 E. Colfax	S.OIV
Ar-Ve Beauty Salon	1322 E. Colfax	S.0IV
Atlasta Beauty Shop	2343 West 44th Ave.	S.0IV
Audrey-Lou Beauty Salon	838-14th St.	S.OIII
Avalon Beauty Salon	325 E. Colfax	S.0II
Avonne Beauty Salon	2756 Downing	S.0IV
Bannock Barber & Beauty Shop	1249 Bannock St.	S.0IV
Bayaud Beauty Shop	19 E. Bayaud Avenue	S.OIII
Beautyquest	5922 E. Colfax	S.0II
Beauty-Art Studio	1725 E. 31st Ave.	S.OIV
Beauty Box	1227 9th Ave. East	S.OIV
Beauty Emporium	4420 Alcott	S.0IV
Beauty Nook	430 - 16th Ave.	S.0IV
Bee's Beauty Shop	1014 S. Gaylord	S.0IV
Belle Isle Beauty Salon	1710 Broadway	S.0IV
Bellva Beauty Salon, Inc.	Temple Court Bldg.	S.0I
Benner Sally Beauty Shop.	41 W. 13th	S.OIII
Benson, W. F.	2027 E. Virginia Ave.	S.OIII
Bernice Clare Beauty Shop	619 E. 13th Ave.	S.0IV
Betty Jeanne Beauty Shop	300 Fox Street	S.0IV
Biddinger's, Edna Beauty Service	1434 Milwaukee St.	S.OIV
Billie's Beauty Parlor	3391 W. 32nd Ave.	S.OIV
Birch's Beauty Salon	4330 E. Colfax	S.0IV

Table 37 BEAUTY SHOPS (Con't) Code Address Name Blue Parrot Beauty Parlor 2244 S. Marion S.O .- IV S.0 .- IV Bob's Beauty Shop 218 B'dway Bon Jour Beauty Salon 28 E. 20th Ave. S.O .- II Bon Ton Beauty School 604-14th St. S.0.-II Ronnie Beauty School & Baths Commonwealth Bldg. S.O .- I 3840 Federal Blvd. Boulevard Beauty Salon S.O.-IV Briton Beauty Salon 4022 W. 38th Ave. S.O.-IV Broadmoor Beauty Shop 9 E. Ellsworth S.O.-IV Broadway Beauty Shop 244 Broadway S.O.-IV Brown Palace Beauty Salon Brown Palace Hotel S.0.-II Burdick's Beauty Shop 2331 E. 28th Ave. S.O.-IV Burk, Charlotte Beauty Salon 1534 California St. S.O.-IV Butterfly Beauty Shop 414 E. Colfax S.O.-III 1218 E. Cedar Avenue S.0 .- IV Byrenes, Nelli I. S.0.-II Cameo Beauty Shop Steel Bldg. Camerson, Roy Barber & Beauty Shop 884 S. Pearl S.0 .- IV S.0 .- IV Capital Hill Beauty Shop 1524 Race St. Carel, Lea Beauty Shop 15 E. 11th Ave. S.0.-IV 4910 W. 29th Ave. Carlton, R. E. S.0 .- IV Carmen's Beauty Salon 80 S. Penn S.0.-IV

626 15th St.

1487 - S. B'dway.

4734 High

3702 Tejon

S.0 .- IV

S.O.-III

S.O.-III

S.O .- III

Castello Hair Store

Catherine Ann Besuty Shop

Cecelia's Beauty Shop

Cero, Madam Beauty Shoppe

Ta	ble	37

Name	Address	Code
Garries' Beauty Salon	2436 E. 6th Ave.	S.OIV.
Charles Beauty School	829 15th St.	S.0I
Charles of Denver Hair Goods	829 15th St.	S.0I
Charm Cove	1221 S. Pearl	S.0IV
Chic Beauty Salon	2422 Federal Blvd.	S.0IV
Cinderella Beauty Salon	3031 E. 13th Avenue	S.OIV
City Park Beauty Shop	2217 E. 31st Avenue	S.0IV
City of Vienna Bes. Sal.	Temple Court Bldg.	S.OIII
Claire, Bernice Beauty Shop	619 E. 13th	S.OIV
Clare Ethel Beauty Shop	627 E. 18th Ave.	S.OIII
Clayton Barber and Beauty Shop	2632 E. 12th	S.OIV
Clip and Curl	1185 E. Colfax	S.OIV
Cochran, Olive Beauty Shop	1515 York St.	S.0II
Co-Ed Beauty Shop	2332 Evens	S.0II
Colfax Beauty Salon	1148 E. Colfax	S.OIII
College Lene Beauty Shop	124 E. 20th Ave.	S.OIII
Colorado Beauty Parlors	2258 Stout	S.OIII
Columbine Beauty Shop	2511 E. 34th	S.0IV
Consoni Beauty Salon	3919 E. 8th Ave.	S.0IV
Corder, Marie D.	299 S. Clarkson	S.0IV
Cory Beauty Salon	1564 Broadway	S.0IV.
Cosmopolitan Hotel Beauty Shop	Cosmopolitan Hotel	S.OII
Country Club Barber & Beauty Parlor,	1119 E. 4th Ave.	S.OIII
Crainin, Mary Beauty Shop	3401 Vine	S.OIV

Neme	Address	Code
Crawford, Bessie M.	355 Bennock	S.0IV
Crest Beauty Shop	16 E. 20th Ave.	S.0IV
Cumming, Estelle Beauty Shop	628 Empire Bldg.	S.0II
Curl Lee Que Beauty Shop	209 S. Sherman	S.0IV
Curly Top Beauty Shop	2014 E. 28th Avenue	S.0IV
Daniels and Fisher's Beauty Shop	16th & Arap.	S.OIV
Dean Bar. & Bea. Shop	483 S. Pearl	S.0IV
Decker, Mrs. Frank D.	2127 Emerson	S.0IV
Dee's Beauty Salon	Mercantile Bldg.	S.0IV
Della's Beauty Shop	3611 W. 49th Ave.	S.0IV
DelMar Beauty Shop	2822 Colorado Blvd.	S.OIV
DelRay Beauty Salon	1526 Stout St.	S.OIV
Denham Beauty Shop	621 - 18th St.	S.OIV
Denver Dry Goods Company	16th and California	S.OII
DeVorss* Clair Beauty Salon	3205 E. Colfax	S.0IV
Dexter Barber & Beauty Shop	4613 E. 23rd Ave.	S.OIII
Diamond Beauty Shop	1268 Santa Fe Dr.	S.0IV
Dillon's, Mary I. Bea. Sch.	939 Grant St.	S.OIV
Dolly's Beauty Shop	1105 S. Emerson	S.0IV
Dorette Beauty Salon	704 S. Pearl	S.0IV
Doris Beauty Salon	Denver Theatre Bldg.	S.OIII
Dorothea Beauty Salon	2754 W. 32nd Ave.	Se.O-IV
Dragich Beauty Salon	Empire Bldg.	S.0II
Ducate, Florence Beauty Shop	4329 W. 44th Ave.	S.0IV

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T	a	D	1	e.	37

Name	Address	Code
Duchess Beauty Salon	1023 Kalamath St.	S.OIV
East Side Beauty Shop	1713 E. 31st Ave.	S.OIV
Edith's Permanent Wave Salon	Tabor Bldg.	S.0II
Edna's Beauty Shop	Steel Bldg.	S.0I
Edna's Beauty Shoppe	2015 Welton St.	S.OIII
Edouard's Beauty Shop	4916 E. Colfax	S.OIV
Elaine's Permanent Wave Salon	3208 Tejon St.	S.OIV
Elenor's Beauty Shop	2709 W. 38th Ave.	S.OIV
Elitch Gardens' Beauty Shop	4330 W. 35th Ave.	S.OIII
Elite Beauty Shop	1634 Court Place	S.0IV
Elsworth Beauty Shop	10 E. Elsworth	S.0IV
Elsie Beauty Shop	3814 Lowell Blvd.	S.OIV
Elton Beauty Shop	1227 E. 13th Ave.	S.OIV
El Ve Beauty Shop	1417 E. 17th Ave.	S.0IV
Emma Jean's Beauty Shop	1018 E. 23rd Ave.	S.0IV
Emmon's Lois Beauty Studio	Central Sav. Bank Bld	g.S.OIII
Empire Beauty Salon	Empire Bldg.	S.OIII
Espander Beauty and Barber Salon	4929 E. Colfax	S.OIV
Estelle's Beauty Shop	2504 S. Broadway	S.0IV
Eugene Beauty Shop	8107 E. Colfax	S.0IV
Eugene's Beauty Shop	2360 Marion	S.O;-IV
Eutha's Beauty Salon	793 S. Emerson	S.0IV
Evans, Lucile Beauty Shop	1075 S. Gaylord St.	S.OIV
Everette's Beauty Studio	3901 W. 38th Ave.	S.0IV

Name	Address	Code
Ex-Cel-Cis Products & Beauty Salon	536 - 16th St.	S.0I
Farrel Destin Salon	Empire Bldg.	S.OII
Federal Beauty Shop	3010 Federal Blvd.	S.OIII
Ferne Esther Beauty Shop	1276 S. Pearl	S.0IV
Finnerty, Ruth	4222 Raritan	S.OIV
Fisher, E. Beauty Shop	Temple Court Bldg.	S.0II
Floyd's Beauty Shop	2618 E. 12th Ave.	S.0IV
Floyd's Beauty Studio	4010 E. 8th Ave.	S.0IV
Floyd's Hair Stylists	2876 Colorado Blvd.	S.0IV
Floyd, Helen Beauty Shop	1005 S. Gaylord	S.0IV
Frame, Bertham M.	3017 E. Colfax	S.OIV
Francene Beauty Shop	427 E. 19th Ave.	S.OIII
Frances Beauty Parlors	2313 Dexter St.	S.0II
Francine Beauty Salon	725 E. Colfax	S.OIV
Franklin Beauty Salon	1462 Lipan	S.0IV
Funkhouser Beauty Parlor	15 Kalamath St.	S.OIV
The G & G Beauty Shop	3419 W. 7th Ave.	S.OIV
Gardens Beauty Salon	115 S. Odgen	S.0IV
Georgette Marcel Shop	1382 S. Broadway	S.OIV
Gingham Beauty Salon	715 E. 16th Ave.	S.0IV.
Globe Beauty Shop	4487 Washington St.	S.0IV
Golden Eagle Beauty Shop	Golden Eagle Store	S.0I
Goldie's Beauty Shop	1319 Osceola	S.0IV
Grabus, Joe Beauty Shop	444 S. Broadway	S.0IV

BEAUTY SHOPS (Con't)

170

Name	Address	Code
Granberry Beauty Salon	2810 Downing St.	s.oIII
Grandview Beauty Shop	4557 Federal Blvd.	s.oIII
Gray and Rose Beauty Shop	724 E. 17th Ave.	S.OIII
Gregg, Norma E.	2837 S. B'dway.	S.0IV
Gretchen Beauty Shop	4239 W. 38th St.	S.0IV
Hamilton, Mrs. Betty	2749 Elizabeth	S.0IV
Hammond's Beauty Salon	2305 Cherry	S.OIII
Hanley, Alva Madelyn	1408 Stout	S.0IV
Hargis, Florence	3924 Clay St.	S.0IV
Harian's Beauty Shop	2127 Court Place	S.0IV
Harper's Golda	432 E. Colfax	S.0IV
Harper's Method Scalp Tr'ment.	Commonwealth Bldg.	S.OIII
Harry's Barber & Beauty Shop	1929 E. Kentucky Ave.	S.0IV
Harte, Babe	3329 W. 37th Street	S.OIV
Harvey Beauty Salon	1403 S. Pearl	S.OIV.
Hazel's Beauty Shop	342 Santa Fe Dr.	S.OIII
Hazel's Paper Curl Shop	1457 Glenarm Place	S.0II
Helene's Beauty Shop	1005 S. Gaylord	2.0IV
Helen's Beauty Shop	968 King	S.0IV
Helen's Hair Dressing Salon	1417 Glenarm Place	S.0IV
Hide-A-Way Beauty Shop	2425 3rd Ave. East	S.OIV
Highland Beauty Shop	3122 Osceola	S.0IV
Hodges Beauty Shop	2212 E. Colfax	S.0II
Hoffman, Lucy	959 Madison St.	S.0IV

Name	Address	Code
Hollands Beauty Shop	615 E. Jewel	S.0IV
Hollywood Beauty Shop	1649 Tremond	S.0II
Hood's Primrose Beauty Shop	1554 California	S.OIII
Horning, Martha K.	Temple Court Bldg.	S.OIII
House of Loveliness Beauty Shop	Shirley Savoy Hotel	S.0II
Huckaby Beauty Shop	3108 Lowell Blvd.	S.0IV
Hy's Beauty Salon	3639 W. Colfax	S.0IV
Ida Beauty Shop	3450 W. 32nd Ave.	S.0IV
Improvement Beauty Shoppe	561 Downing	S.OIII
Ina's Beauty Salon	514 E. Bayaud Ave.	S.0IV
Ingram's Beauty Shop	3225 Lowell	S.0IV
Ione's Beauty Salon	1525 S. Pearl	S.0IV
Irene's Beauty Shop	908 Corona St.	S.0IV
Iris Beauty Shoppe	227 E. 7th Ave.	S.0IV
Irma's Beauty Parlor	4014 Tennyson	S.0IV
Jack's Beauty Shop	2007 W. 33rd St.	S.0IV
Jackson, Irene	626 - 15th Street	S.0IV
Jeannette's	514 - 16th Street	S.0II
Jerry's Beauty Shop	29 Ogden St.	S.0IV
Jewel Beauty Nook	1910 S. Broadway	S.0IV
Jodee's Beauty Shop	1922 E. 47th Ave.	S.OIV
Jose' Beauty Studio	1554 California St.	S.OIII
Joslin Beauty Salon	Joslin Store	S.0II
Juliet Beauty Shoppe	620 E. 20th Ave.	S.0II

Name	Address	Code
Kathrine Ann Beauty Shoppe	1486 S. Broadway	S.0IV
Kay's Beauty & Barber Salon	1039 E. 17th Ave.	S.0IV
Kay's Permanent Wave Salon	605 E. Alameda Ave.	S.OIV
Kearney's Beauty Salon	6027 E. 22nd Ave.	S.0IV
Kelso's Mary Beauty Shop	4416 Yates	S.OIII
Kemper's Beauty Salon	317 E. 17th Ave.	S.OIV
Kentucky Beauty Salon	1933 E. Kentucky Ave.	S.0IV
Kenyon's Beauty Shop	6029 E. 22nd.	S.O.DIV
Kephart, Thelma Beauty Shop	235 Steel Bldg.	S.0IV
Kimbell's Beauty Salon	18 S. Broadway	S.O.=IV
King's Beauty Shop	3219 W. 1st Ave.	S.OIV
Knox Court Beauty Shop	214 S. Knox Court	S.0IV
Koehler, Scalp Tr'tments.	318 Empire Bldg.	S.OII
L. &. R. Permanent Wave Salon	57 S. Broadway	S.OII
La Bonita Beauty Salon	325 E. 17th Ave.	S.OIII
LaFerne Beauty Shop	571 Bannock St.	S.OIV
LaGrace Beauty Shop	514 E. 13th Ave.	S.OIII
Lake Beauty Shoppe	3540 W. Colfax	S.0IV
Lalane Beauty Shoppe	291 S. Downing	S.OIV
Landers & Landers Beauty Salon	2460 Marion St.	S.OIII
Lane, Ruth Beauty Shop	4585 Lowell Blvd.	S.OIV
Langston, Essie Beauty Salon	1373 Humboldt	S.OIV
LaNore Beauty Studio	4538 Tennyson	S.OIV
Lauterbur Beauty Parlors	606 E. 13th Ave.	S.OIV

Name	Address	Code
Lavender Beauty Parlor	3617 W. 32nd Ave.	S.0IV
LaVera Beauty Shoppe	538 S. Broadway	S.0IV
Lawrence Barber & Beauty Salon	1112 E. 17th Ave.	S.0IV.
Lee's Beauty Shop	514 E. Bayaud	S.0IV
Leola's Beauty Salon	Empire Building	S.0II
Leona May Beauty Shop	3557 W. 44th	S.0IV
Leon of Paris	3919 E. 8th	S.0IV
Lewis Beauty Salon	3014 W. 38th Ave.	S.0IV
Lewis Rose Beauty Shop	1625 Glenarm Place	S.OIII
Lillian Russell Beauty Shop	312 E. Colfax Ave.	S.OIII
Lillian's Beauty Shop	2700 Josephine	S.0IV
Lillian's Beauty Shop	194 E. 45th Ave.	S.0IV
Lillian's Marcel and Beauty Shop	Empire Bldg.	S.OIII
Linder, Florence Beauty Shop	3021 W. 44th Ave.	S.0IV
Liorens Beauty Shop	234 S. Sherman	S.0IV
Little Brown Beauty Shop	1149 Santa Fe Drive	S.0IV
Lois Beauty Shop	2410 W. 29th Ave.	S.0IV
Lois Fair Beauty Shoppe	25 E. 1st Ave.	S.0IV
Long, Jimmie Hair Stylist	Colorado Building	S.0II
Loop Beauty Shop	1450 Lawrence St.	S.0II
Lou Ray Beauty Salon	311 E. 34th Ave.	S.0IV
Louie's Beauty Studio	Empire Bldg.	S.OIII
Lovely Lady Beauty Shop	3930 W. 32nd.	S.0IV
Love's Beauty Shop	3007 W. 23rd. Ave.	S.OIV

Name	Address	Cod e
Lowell Beauty Shoppe	3557 W. 44th Ave.	S.OIII
Lowry, Clarence	3732 Downing St.	S.0IV
Lucile's Home Beauty Parlor	1022 Santa Fe Drive	S.OIV
Lucile's Beauty Salon	605 Corona St.	5.0IV
Lund's Beauty Shop	823 E. Colfax Ave.	S.OIII
Lydahn's Beauty Shop	Commonwealth Bldg.	S.0II
Lytle Ann Beauty Shopp	4931 W. 38th Ave.	S.0IV
M-N-O Beauty Shop	1115 E. 9th Ave.	S.OII
Mable-K-Beauty Salon	2738 W. 28th Ave.	S.0IV
Mabelle Beauty Shop	1315 E. Alameda	S.0IV
Mae's Beauty Shoppe	618_15th St.	S.0I
Majestic BeautyShop	304 S. Pearl	S.0II
Marcel Shop	7028 E. Colfax Ave.	S.OIII
Marge & Lil Beauty Shop	410 S. Broadway	S.0IV
Marguarette's Beauty Shop	2404 W. 32nd. Ave.	S.0IV
Mariam Beauty Shop	427 15th St.	S.OIII
Marie's Beauty Salon	315 E. 7th Ave.	S.0IV
Marilee Beauty Salon	1122 E. Alameda Ave.	S.0IV
Marinello Beauty Salon	2418 Stout St.	S.0II
Marinello Beauty Shop	525 18th Ave.	S.OII
Marinello's Service	1625 Glenarm Place	S.0II
Marne Beauty Salon	2314 E. 6th Ave.	S.OIII
Martin, Ernest J.	University Bldg.	S.0IV
Marvel Beauty Shop	612 E. 6th Ave.	S.OIII

Name	Address	C Bode
Mary Ann's Beauty Nook	926 E. 11th Ave.	SOS.OF-IV
Mattie's Beauty Salon	Tabor Bldg.	S.TI
Maxine's Beauty Salon	1303 W. Alameda	S.0IV
May Co. Beauty Shop	16th & Champa	S.OI
Mayfair Beauty Salon	1213 E. 4th Ave.	S.OIII
McBride, Helen's Beauty Salon	2018 S. V Clayton	S.0IV
McKay's, Florence Beauty Salon	514 - 16th Ave.	S.OIV
Men's Nu-Hair Scalp Co.	Empire Bldg.	S.OIII
Merle Norman Cosmetic Studio	1615 California St.	S.OIII
Merrill, Leona Beauty Shop	31 W. 14th	S.0IV
Metropolitan Beauty Parlor	217 - 16th Ave.	S.0I
Mildred & Harold Beauty Shoppe	2232 E. 34th Ave.	S.0IV
Miller's B. & B. Shop	142 S. Brom dway	S.OIII
Miller's, Earl B. & B. Shop	1895 S. Pearl	S.0IV
Mitchell, Georgia B. Salon	1300 E. Evans Ave.	S.OIV
Mitchell, Nell Beauty Shop	12 E. 1st Ave.	S.0IV
Mixon, Elizabeth	1728 Grant St.	S.0IV
Modern Beauty Salon	618 - 15th St.	S.0I
Modernistic Cosmetic & Bea. Bar	1450 Arapahoe	S.OIII
Molar System of Colleges	711 - 17th St.	S.0I
Montclair Beauty Salon	1452 Oneida St.	S.OIV
Mozelle's Shop for the Skin	Barth Bldg.	S.OIII
Mustoe Beauty Salon	5024 E. Colfax Ave.	S.OIV
My Esther Beauty Shop	1553 Welton St.	S.0I

Name	Address	Code
My Lady Edith's Beauty Shoppe	2804 E. 6th Ave.	S.OIII
My Lady's Beauty Studio	1101 E. Colfax	S.O. · III
Myrth's Beauty Salon	1031 S. Gaylord	S.OIII
Nau Beauty Service	533 E. Mississippi Av	9.S.OIV
Nellejohn's Beauty Shop	Steel Bldg.	S.OIII
Nelson Beauty Shop	3426 E. 12th Ave.	S.OIII
Neusteter's Beauty Salon	Neusteter's Store	S.0II
Neva's Beauty Shop	2824 S. Broadway	S.OIII
New York Beauty Salon	830-15th St.	S.0IV
Nola's Beauty Salon	324 E. Colfax	S.OIII
Nora Belle Beauty Shoppe	1330 Marion St.	S.0IV
Nu-Style Beauty Shop	4035 W. 50th Ave.	S.0IV
O'Brien's Beauty Shoppe	1636 E. Evans Ave.	S.OIII
Ogden Beauty Salon .	1015 E. Colfex Ave.	S.OIII
Olive's Beauty Shop	3828 W. 23rd. Ave.	S.0IV
Paree's Beauty Shop	2014 E. 28th	S.OIV
Parisian Beauty Shoppe	717 - 18th St.	S.OIII
Park Hill Beauty Shop	2317 Dexter	S.OII
Pastel Beauty Shoppe	2009 E. 17th Ave.	S.OIII
Patrician Beauty Salon	5136 W. 38th Ave.	S.OIII
Paul's B. & B. Shoppe	3000 W. 44th Ave.	S.0IV
Paul's Beauty Shop	6029 E. 22nd Ave.	S.OIV
Pearce, Bessie M.	1718 Evens Ave.	S.OIV
Peggy Jeanne's Salon	906 Broadway	S.OIII

Name	Address	Code
peradott B & B. Shop	330 E. Colfax	S.0IV
Perry Beauty Salon	4026 W. Colfax	S.0IV
Petite B. Salon	810 E. 18th Ave.	S.OIII
Petite Beauty Salon	1322 = 38th	S.0II
Petite Beauty Salon	1226 E. 6th Ave.	S.OIII
Petty Coat Lane B. Salon	1338 E. Colfax	S.OII
Pioneer B. Salon	2916 Irving	S.0IV
Pleasant Beauty Shop	3164 W. Fairview Place	S.OIV
Powder Puff	3339 E. Colfax	S.0II
Primp Beauty Shop	1474 Birch	S.OIII
Proctor's Beauty Salon	865 Santa Fe Drive	S.0IV
Purple Beauty Shop	2924 E. 16th Ave.	S.QIV
Rainbow Beauty Salon	1654 Champa	S.OIII
Rapin, A.	3472 W. 32nd Ave.	S.OIII
Rice's Beauty Shop	1204 E. Evans Ave.	S.OIV
Rich, Dorothy Beauty Salon	1015 Broadway	S.0IV
Riley's, Stella Beauty Shop	1941 Downing	S.OIII
Ritchey's Beauty Shoppe	1769 Humboldt	S.OIII
Riverton Hair & Scalp Studio	Empire Bldg.	S.OIII
Robinson, Mattie Jean	2715 Marion	S.0IV
Rockman, Kathrine Beauty Shop	1131 E. 16th Ave.	S.OIII
Romero, Phoebe Beauty Shop	2532 Champa	S.OIII
Rose, Allen Beauty Shop	1255 Elati	s.oIII
Rose Beauty Salon	214 E. 13th Ave.	S.0IV

170

Table 37

Name	Address	Code
Rose Beauty Parlor	3004 W. Alameda Ave.	ScoIII
Rose Lewis Beauty Shop	1525 Glenarm Place	S.0II
Rose-Lon Beauty Parlor	2738 W. 38th Ave.	S.0IV
Royal Beauty Shoppe	2270 S. Broadway	S.OIII
Roy's Beauty Shop	2744 W. 29th Ave.	S.0IV
Ruby's Beauty Salon	320 E. 13th Ave.	S.0IV
Russell, Cathrine	1915 Washington	S.OIV
Russell, Lillian Beauty Shop	312 E. Colfax	S.OIV
Ruth-Mae B. Salon	228 W. 6th Ave.	S.0IV
Ruth's Miss Beauty Center	2380 S. Downing	S.OIV
St. Paul Beauty Shop	3105 E. Colfax	S.OIII
Sally Anne Beauty Shop	1860 Lincoln	S.OIII
Santa Fe Beauty Shop	865 Santa Fe	S.OII
Senitary B. & B. Shop .	3492 W. 38th Ave.	S.0IV
Sarchet, C. B. Shop	3036 E. 6th Ave.	S.0IV
Save_A_Dime Beauty Salon	Cooper Blag.	S.OIII
Saxe's B. & B. Shop	624 E. 6th Ave.	S.0IV
Saxie Beauty Salon	Temple Court Bldg.	S.0II
Schifano Beauty Salon	1464 York Street	S.OIII
Service Barber & Beauty Shop	616 E. 17th Ave.	S.OIII
Seventeenth Ave. B. &. B. Shop	1302 E. 17th Ave.	S.OIII
Shaw Beauty Shop	Empire Bldg.	S.OIV
Silhouette Beauty Salon	1930 R. Colfax	S.OIV
Skinner, Esther M.	1662 Broadway	S.OIII

Name	Address	Code
Smith's B. & B. Shop	2860 Champa St.	S.OIII
Snapp's Billy Beauty Salon	425 = 16th St.	S.0IV
Snapp's Madam Beauty Salon	802 - 15th St.	S.OIII
Snow White Beauty Shop	3935 Kelemath	S.0IV
South Pearl Beauty Shop	1592 S. Pearl	S.OIV
Stearns Beauty Nook	393 S. Downing	S.0IV
Steevart, Nellie M.	1718 E. Evens	S.0IV
Stell's Beauty Shop	1941 Downing	S.0IV
Stel-Mar Beauty Salon	291 S. Downing	S.0IV
Stenmark's Ida E.	759 Elati St.	S.0IV
Stering B. &. B. Selon	1908 E. Colfax	S.OIII
Stylart B. &. B. Shop	5031 E. 28th Ave.	S.0IV
Style B. & B. Shop	1610 E. 17th Ave.	S.0IV
Sunshine Beauty Salon	518 - 15th St.	S.OII
Taylor Flo Helen	University Bldg.	S.OIII
Tejon Beauty Salon	3748 Tejon	S.OIII
Teller Beauty Shop	3425 E. 12th Ave.	S.0IV
Temmer Beauty Shop	1470 Elizabeth	S.0IV
Temple Beauty Shop	1775 Sherman	S.0IV
Thay's Beauty Shop	209 Galapago	S.OIII
Thelma's Beauty Shop	728 - 15th St.	S.0IV
Theora Beauty Shop	614 Santa Fe Drive	S.OIII
Thompson Eloise Beauty Shop	601 S. Penn	S.OIII
Thomas Hair & Scalp Specialist	611 - 16th St.	S.0II

Name	Address	Code
Top Notch Beauty Shoppe	636 E. 17th Ave.	S.OIII
Tyron Beauty Shop	3748 Tejon	S.OIII
University Beauty Shoppe	2363 E. Evans	S.OIII
Van Durber's B & B Shop	776 Colorado Blvd.	S.0IV
Van-I-Tee Reauty Salon	909 - 17th St.	S.OIII
Vanity Lane Beauty Salon	85 Pennsylvania	S.OIV
Vasity Hair Stylists	University Bldg.	S.0II
Velma's Beauty Shop	2339 E. Ohio	S.0IV
Venus Beauty Specialist	12 W. Elsworth	S.0IV
Vera's Beauty Shoppe	4854 Washington	S.OIII
Virginia's B. & B. Shop	2027 E. Virginia Ave.	S.OIII
Vogue Beauty Salon	1134 E. 6th Ave.	S.0IV
Walker's, Miss Permanent Wave Sppe.	Tabor Bldg.	S.0II
Wardona's Marie	1941 Broadway	S.0IV
Weselquist Beauty Shoppe	2535 Vine St.	S.OIV
Wee-Two Beauty Shop	3043 Wyandot	S.0IV
White's Beauty Shoppe	1196 Stout	S.OIV
Widmar, Cathrine Beauty Shop	228 E. 29th Ave.	S.0IV
Wilburn, Mrs. Lessie	1136 S. Pearl	S.QIII
Williams, Edna	919 E. 25th Ave.	S.OIII
Williams, Maud Beauty Shop	1207 E. 9th Ave.	S.OIV
Wood, Carrie Beauty Shop	2217 High	S.0IV
Wood, Miss Nettie	3137 Gilpin	S.0IV
Wiseman, Winnie	Steel Bldg.	S.0IV

Name	Address	Code
Yakick, Alvera Beauty Shop	4854 Washington	S.0IV
Yolanda Beauty Studio	3234 E. Colfax Ave.	S.OIII
Your Beauty Den.	1554 California St.	S.0IV
Your Beauty Studio	3208 Chase	S.OIV
Yvonne's Beauty Salon	1512 E. Colfax	S.OIV
Zuni Beauty Shop	2930 Zuni	S.0IV

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Beauty Shops

LIST	OF BEGINNING AND EXPERIENCED JOBS, TOTAL NUMBER EMPLOYED	AND THE	KIND OF JOB O		BEG. MIN.	AGE MAX.	MAJOR DUTIES
381	(Owner (Manager (Operator		37 Senior Operato	rs	18	25	Shampoo, finger wave, manicure, permanent wave facials
593	Operators		76 Junior Operato	rs	18	25	Shampoo, finger wave, manicure
26	Managers						permanent wave facials
-	PERSONAL QUALIFICATIONS	IS WORK EXPERIENCE	YEARS OF SCHOOL		SOURCE INING W		NUMBER OF BEG. WORKERS

PERSONAL QUALIFICATIONS		PERSONAL QUALIFICATIONS IS WORK EXPERIENCE DESIRABLE REQUIRED SOURCE OF BEGINNING WORKERS		NUMBER OF BEG. WORKERS NEEDED ANNUALLY	
40	neat, clean, nice personality. Refined, quiet, cooperative. Good personal appearance Ability to take critics and suggestions	402_Yes	High School	32 Advertisement 37 Schools 27 State Board 28 Supply houses 109 Application	76

KIND OF WORKER DIFFICULT TO OBTAIN	SEASONAL PERIODS FOR BEG. WORKERS	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	Number of Contacts Made
21 with initiative 31 Sales ability	30-Xmas, Easter	None	445	398

CURRICULUM INFORMATION

(For Principal of Opportunity School)

FIRMS INTERESTED IN HAVING OPPORTUNITY SCHOOL PROVIDE EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES		SUGGESTIONS FOR IMPROVEMENT OF	Number of Firms Interested In Training Workers For		
NUMBER	COURSE WANTED	INSTRUCTION	BEGINNING JOBS	SEASONAL JOB	
160	Brush up class for sr.o	p. More practical	wk.		
293	Permanent waving	Add Prmnt. waving	104		
360	Hair styling & cutting	Stress speed	(providing		
109	Finger waving	Teach economy	additional		
34	Marcelling	More practice in	Practical		
112	Ppr.curl & Fr.Braiding	marcelling. Teach	traing is		
222	Fac'l.Manurng.Dyeing	sales methods	given		

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

CHIROPRACTORS

Table No. 39, lists all the chiropractors and their addresses.

Table No. 40, lists the beginning and experienced jobs and the number of employees. It also lists the major duties and personal qualifications of the beginning worker.

One hundred fourteen chiropractors, representing a complete coverage of this field, were contacted. They employ 37 receptionists and office assistants, whose major duties are typing, answering the phone, making office appointments, and keeping customer records. Qualifications for these assistants are pleasing personality, good health, good telephone voice, neatness, cleanliness, and adaptability. In the selection of a beginning worker, preference is given to the high school graduate with office experience. Eight beginning workers are needed annually, and these are usually employed from a list of those who have made personal application. The doctors state that efficient workers, possessing a knowledge of chiropractic practices, are difficult to obtain. There are no seasonal periods for beginning workers, nor are there any contemplated technical changes that may effect the business.

184

Nearly all the doctors who had office assistants expressed a desire for evening extension classes in laboratory procedures. Sixty-one expressed a need for practical nursing training.

CHIROPRACTORS (Con't)

Name	Address	Code
Anderson, Leonard G.	315 Denver Thea. Bldg.	S.OIII
Axford, R. B.	2048 Vine St.	S.0IV
Babcock, Roy E.	Littleton	S.0IV
Barrie, James	Steel Bldg.	S.0IV
Beatty, E. G.	1600 Logan St.	S.0IV
Beck, Claude G.	3750 Federal Bldg.	S.0IV
Biles & Biles	Commonwealth Bldg.	s.oIII
Bishop, Neal D.	1554 Calif. St.	S.O. · III
Bostron, Don R.	Steel Bldg.	S.OIII
Brown, H. O.	Denver Thea.Bldg.	S.OIII
Burdick, H. L.	104 Bdwy	s.oIII
Burke, E.	Denver Thea.Bldg.	s.oIII
Burwell, D. H.	1631 Glenarm Place	s.oIII
Carlson, Harry T.	Tabor Bldg.	s.oIII
Carr, James H.	1116 Emerson St.	S.OIII
Carter, C. A.	Empire Bldg.	S.OIII
Clark, J. Wickham	Denver Thea.Bldg.	s.oIV
Collins, Frank P.	Steel Bldg.	S.OIII
Colo.Chiro.Service	715 18th St.	S.OIII
Cowels, Ralph	104 Bdwy	s.oIII
Crabtree, Vera	Steel Bldg.	S.OIII
Easter, Thomas A.	Empire Bldg.	S.OIII
Eberly, Pearl	Temple Court Bldg.	S.OIII
Elliot, Frank W.	Steel Bldg.	S.OIII
Ettenberg, Leo S.	Mercantile Bldg.	S.OIII

CHIROPRACTORS (Con't)

Name	Address	Code
Evens, I. B.	331 - 14th St.	S.OIII
Farrell, T. D.	1600 Logen St.	S.OIII
Forster, T. W.	Steel Bldg.	S.OIII
Frazier, Wm. H.	Commonwealth Bldg.	S.OIII
Fulton, C. H.	Temple Court Bldg.	s.oIII
Gates & Gates	1554 Calif. St.	S.OIII
Gerhardt, Frank Y.	Denham Thea.Bldg.	S.OIII
Green, John R.	2150 Gaylort St.	S.OIII
Groombridge, E. L.	3068 W. 38th Ave.	S.OIII
Guerin, Hazel	222 Denver Thea. Bldg.	S.OIII
Gustafson, Emma S.	Commonwealth Bldg.	S.0II/
Hell, O. E.	Temple Court Bldg.	S.0II
Hein, George T.	Empire Bldg.	S.OIII
Herrmann, G. L.	Empire Bldg.	s.OIII
Hicks, Ross	4615 E. Colfax	s.oIII
Hitchcock, Bessie M.	1449 Detroit	s.oIII
Hoffman, M. E.	3490 W. 49th Ave.	S.OIII
Hogan, Loula Marksbury	331 - 14th St.	S.OIII
Howell, Ruth	2609 W. 38th Ave.	S.OIII
Huddelston, W. J.	Tabor Bldg.	S.OIII
Johnson, Charles W.	Cosmopolitan Hotel	S.OIII
Johnson, H. L.	307 Broadway	S.OIII
Johnson, Ollie C. & N. Frank	438 Bdwy	S.0II
Johnson, Thelma Brush	Commonwealth Bldg.	S.OIII

CHIROPRACTORS (Con't)

	ATTENDED (OUT O)	
Name	Address	Code
Jones, J. Hamilton	11 W. 10th Avenue	S.OIII
Kasperie, L. A.	931 E. 6th Ave.	S.OIII
Kretschmar, Frank	Denver Thea. Bldg.	S.OII
Kuhn, J.N.	Temple Court Bldg.	S.OIII
Lynch, Thomas F.	2358 S. Bdwy	S.OIII
Mackley, Edward M.	2843 Gaylord St.	S.OIII
Mahoney, Bert M.	717 Santa Fe Drive	S.OIII
Mahorney & Mahorney	1631 Pennsylvania	S.OIII
Martin, Edward T. & Jeanette	301 Bwdy.	S.OIII
Maxwell, Royal W.	Temple Court Bldg.	S.OIV
McAnally, W. H.	Empire Bldg.	S.OIII
McLeod, M. W.	Empire Bldg.	S.OIII
Mebius, Rob*t. & Sallie	Cmnwlth.Bldg.	S.OIII
Merredith, H. J.	331 - 14th St.	S.OIII
Meyer, C. E.	3605 W. 32nd Ave.	S.OIII
Midgley, Maude E.	1015 S. Gaylord	S.OIII
Millenseifer, W.	3848 W. 48th Ave.	S.OIII
Monahan, Claudia	100 Lincoln	S.OIII
Monk, T. W.	1808 S. Lincoln	S.OIII
Monson, F. E.	2749 W. 33rd Ave.	S.OIII
Montgomery, A. H.	1337 Welton St.	S.OIII
Morton, Stanley E.	Temple Court Bldg.	S.OIII
Neal, Lela H.	1119 E. Colfax	S.OIII
OfConnell, W. A.	Empire Bldg.	S.OIII
Ohlson, O. A.	1600 York St.	S.OIII

Table 39	CHIROPRACTORS (Con't)	
Name	Address	Code
Ohlson, P. A.	1600 Logan St.	S.OIII
Polk, Howard W.	30 W. Nevada Pl.	S.OIII
Pruett, Joseph	3311 Williams	S.OIII
Putnam, John S.	Commonwealth Bldg.	S.OIII
Putney, F. H.	1682 W ashington	S.OIII
Rendolph, Mildred	Cent. Sav. Bldg.	S.OIII
Ransom, J. F.	1554 Calif. St.	S.OIII
Russell, Nathan	1631 Glenarm Pl.	S.OIII
Ryan, M. Jewell	3311 Williams	S.OIII
Safer, Morris M.	Commonwealth Bldg.	S.OIII
Sarff, Oran J.	3047 W. 38th Ave.	S.OIII
Schap, Josephine	Empire Bldg.	S.OIV
Schuth, C. R.	1420 Ames St.	S.OIII
Seath, R. A.	· 3942 Tejon St.	S.OIII
Skinner, C. Davis	Denver Thea. Bldg.	S.OII
Smith, C. J.	104 B dwy .	S.OIII
Smith, Elbert R.	Temple Court Bldg.	S.OIII
Spears Clinic	Steel Bldg.	S.OIII
Spears, Daniel C.	Steel Bldg.	S.OIII
Spears, Leo L.	Steel Bldg.	S.0II
Springer, H. R.	1600 Logan St.	S.0II
Steele, H. G.	Empire Bldg.	S.OIII
Stirm, Mirle	Steel Bldg.	S.OIII
Tallman, Ruby S.	1554 Calif. St.	S.OIII
Tate, S. E.	Denver Thea. Bldg.	S.OIII

CHIROPRACTORS (Con*t)

Name	Address	Code
Tucker, Leonard T.	Empire Bldg.	S.OIII
Univ. of Natural Healing Arts, Inc.	1600 Logan St.	S.0I
Vasco, Blanch	Commonwealth Bldg.	S.OIII
Weisburg, S. S.	715 - 18th St.	S.OIII
West, A. C.	Commonwealth Bldg.	S.OIII
Wstrn.College of Chiro.	1608 Broadway	S.0I
Whyte, James D. & Christina,	2533 S. Broadway	S.OIII
Wood, Marien D.	Denver Thea. Bldg.	S.OIII
Wunsch, L. E.	Steel Bldg.	S.OIII
Wunseh, L.E. & Frank W. Elliott	Steel Bldg.	S.OIII
Young, Carl	Denver Thea. Bldg.	S.OIII
Young, H.S.	3885 Tennyson	S.OIII
Young, Howard L.	Commonwealth Bldg.	S.OIII
Young, R. E.	2020 S. Downing	S.OIII
Yuill, P. S.	1427 Stout St.	S.OIII

GUIDANCE INFORMATION Chiropractors

(For Editor of Guidance Bulletin)

100

LIST OF BEGINNING AND EXPERIENCED JOBS, AND THE	KIND OF JOB OPEN	BEG.	MAX.	MAJOR
TOTAL NUMBER EMPLOYED	TO BEGINNERS	MIN.		DUTIES
128 Doctors 37 Receptionists Office assistants	A.Receptionist B.Receptionist Stenographer	22 20	30	A.Answer phone, make appointment types, kps.rcds. B.Types, takes dictation, answ. phone, makes appointments.

PERSONAL QUALIFICATIONS	IS WORK EXPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED	Source of Beginning Workers	NUMBER OF BEG. WORKERS NEEDED ANNUALLY
A.Nice personality, gd.health neat and clean, adaptable good telephone voice.	No	H.S.	Applications	8
B.Nice personality, gd.health neat, clean, efficient.	Yes	H.S.	Newspapers	

KIND OF WORKER DIFFICULT TO OBTAIN	SEASONAL PERIODS FOR BEG. WORKERS	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	Number of Contacts Made
Efficient	None	No	114	114

CURRICULUM INFORMATION

(For Principal of Opportunity School)

PROVIDE EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES NUMBER COURSE WANTED		SUGGESTIONS FOR IMPROVEMENT OF	Number of Firms Interested In Training Workers For		
		Instruction	BEGINNING JOBS	SEASONAL JOBS	
32	Lab.class in blood count and urinalysis.				
4	Application of X-ray	None	61-light		
12	Biological & Physiologic chemistry.		nurses training.		
6	Colon therapy				
4	Training in dietetics				

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

HOSPITALS

Table No. 41, lists all the hospitals and their addresses.

Table No. 42, lists the beginning and experienced jobs, the total number of employees, jobs open to beginners, age requirements, and major duties.

Seven large hospitals were contacted for occupational adjustment data. The jobs open to beginners were for maids, tray girls, laundresses, porters, orderlies, and nurses. Except in the case of nurses, no special training was necessary for these jobs; however, managers reported a difficulty in obtaining efficient maids, porters, and orderlies.

Five employers were interested in having a pre-employment training course for nurses.

HOSPITALS

Name	Address	Code
Ave Maria Clinics	735 Curtis St.	S.0II
Beth Isreal Hospital	W. 16th Ave. & Lowl.	S.0II
Blue Crs. Hosptl. Svc.Assc.	810 = 14th St.	S.0IV
Childrens Hospital Assn.	1056 E. 19th Ave.	S.0I
Cluff Sntorum-Hosptl.	9100 E. Colfax	S.0IV
Colo. Gen. Hosptl.	4200 E. 9th Ave.	S.0I
Colo Hosptl.Serv.Assoc.	810 - 14th St	S.0IV
Colo.Psychopathic Hosptl.	4200 E. 9th Ave.	S.0I
Denver Gen. Hosptl	W.6th Av.&Cherokee	S.0I
Fair-Gaven Mtrnty. Hosptl.	1349 Josephine	S.OIII
Golden Dawn Chvlsnt, Home	2727 W. 33rd Ave.	S.0IV
Imes Forest Chvlsnt.Home	1325 Corona	S.OIV
Lamb Hospital	1560 Humboldt	S.OIII
Mercy Hospital	1619 Milwaukee	S.0I
Mount Airy Sntrum.	1205 Clermont	S.OIII
Nat'l. Jewish Hosptl.	E. Colfax & Colo.B.	S.0I
Physicians & Surgeons Hosptl.	2939 E. Colfax	S.0II
Porter Sntrum. & Hosptl.	2525 S. Dowing.	S.0II
Presbyterian Hosptl.	E. 19th Ave & Gilpin	S.0I
Rky.Mntn.Osteo.Hosptl.	2221 Downing	S.0I
St. Anthony Hosptl.	W. 16th & Quitman	S.0I
St. Joseph Hosptl.	1818 Humboldt	S.0I
St. Luke's Hosptl.	1933 Pearl	S.0I
St. Phillips Hosptl.	324 S. Pearl	S.OIII

Name Address Code Salvation Army 1001 Jasmine S.O.-III Samaritan Hosptls. Ltd. 1165 Pennsylvania S.O .- III Steel Hosptl. W. 7th Ave & Chrk. S.O .- II Sunset Home 851 Leyden St. S.O.-III 3400 S. Marion Temple Sanitarium S.O.-III W. 11th Ave. Emrgncy Fst. Aid Sta. 620 W. 11th Ave. S.0 .- II 6401W. Colfax Jewish Cnsumptve. Relief Soc. S.0 .- II

HOSPITALS (Con t)

Table 41

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Hospitals

LIST O	TOTAL NUME		ENCED JOBS, AND THE	1	KIND OF JOB OPEN TO BEGINNERS	BEG. MIN.	MAX.	MAJOR DUTIES
169 Ls 16 En 184 R. 5 Ek 15 St 4 Di 12 Ch 18 In 86 Or 6 Su	ckprs. cenoTyp. leticians	1 23 17 18 57 5 30 5 17	Carpenters Electrician Porters Waitresses Tray girls Helpers Accountants Prac.Nurses Teachers Technicians Dish washers	B. C. D. E.	Maids Laundry Tray girl Porter Orderlies Nurses	18 18 18 24 18 20	45 26 30(21(Cleaning Gen.ldry.work Arrngmt.of tray Care of Patients Reg.nursing duties

PERSONAL QUALIFICATIONS	IS WORK EXPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED	SOURCE OF BEGINNING WORKERS	NUMBER OF BEG. WORKERS NEEDED ANNUALLY
A.Good health, unpleasant wk	No	Grade	Emp.Agency	
B.Good health, strong, agrebl.	Yes	Grade	Applications	16
C.Cooperative, good health	Yes	Grade		
D.Good personality, cooprtv.	No	Grade		F PASSED A
E.Strong, good health	No	Grade		
F.Cooperation, gd.disposition	No	H.S.		

KIND OF WORKER DIFFICULT TO OBTAIN	SEASONAL PERIODS FOR BEG. WORKERS	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	NUMBER OF CONTACTS MADE
Efficient maids, porters and orderlies	No .	None	32	7

CURRICULUM INFORMATION

(For Principal of Opportunity School)

PROVIDE EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES		SUGGESTIONS FOR IMPROVEMENT OF	NUMBER OF FIRMS INTERESTED IN TRAINING WORKERS FOR	
NUMBER	COURSE WANTED	Instruction	BEGINNING JOBS SEASONAL JOB	
6	Training for nurses	None	5-Teach chemistry to beginning nurses	

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

HOTELS

Information pertaining to guidance, training, and placement was obtained from 160 hotel owners and managers. Table No. 43, lists the total number of hotels and their addresses.

perienced jobs, and the total number of persons employed, the kind of job open to beginners, the age requirements for beginning workers, major duties, and personal qualifications. There are 347 jobs open to maids and assistants, 69 houseman jobs, 84 bell boy and elevator pilot jobs, and 61 miscellaneous jobs for beginners. Hotel managers find it difficult to secure colored maids and housemen. Thirty-one employers are interested in a pre-employment class for housemen.

Table 43	HOTELS	
Name	Address	Code
Abbott Hotel	1011 19th St.	S.0IV
Adams Hotel	535 - 18th St.	S.0I
Alladin Hotel	1529 Champa	S.OIII
Alamo Hotel	1411 - 17th St.	S.OIII
Albany Hotel	17th & Stout	S.0I
Alden Hotel	1944 Grant	S.OIII
Allene Hotel	1532 Court Pl.	s.oIII
Allen Hotel	1910 Curtis St.	S.OIII
Aloma Hotel	1502 Cleveland P.	S.OP-III
Alpine Hotel	1954 Champa	S.OIII
Al Rae Hotel & Apts.	825 - 20th St.	S.OIII
Ambassador Hotel	1728 Calif	S.0II
Andre Hotel	809½ - 15th St.	S.0II
Antlers Hotel	1440 Washington St.	S.OIII
Argonaut Hotel	233 E. Colfax	S.0I
Astor Hotel	1960 Bdwy	S.OIII
Auditorium Hotel	14th & Stout	S.0I
Ayers Hotel	1441 Logan	S.OIII
Baltimore Hotel	429 16th St.	S.0II
Barth Hotel	1514 - 17th St.	S.0II
Battione Hotel	1722 Larimer St.	S.0IV
Bell-Air	1331 Lawrence St.	S.0IV
Bellevue Hotel	1953 Lincoln	S.OIII
Belvoir Hotel	737 E. 16th Ave.	S.OIII
Beverly Hotel	1428 Tremont St.	S.OIII

Table 43	HOTELS (Con't)	
Name	Address	Code
Boulevard Hotel	1319 Lawrence St.	S.0IV
Broadway Hotel	1541 Bdwy.	S.0III
Brown Chambers	328 - 17th St.	S.0II
Brown Palace Hotel	17th & Tremont	S.0I
Brownleigh Arms	1420 Court Pl.	S.OII
Brunswick Hotel	1309 - 17th St.	S.0IV
Bryant Hotel	1475 Court Pl.	S.OIII
Buckingham Hotel	1540 Washington St.	S.OIV
Burlington Hotel	2205 Larimer	S.0IV
Burte Hotel	1021 Bdwy.	S.OIII
Capitola Hotel	1205 Bdwy.	S.OIII
Carleton Hotel	509 - 15th St.	S.OIII
Cecil Hotel	1529 Arapahoe	S.0IV
Claridge Hotel	1926 Curtis St.	S.OIV
Clarke Hotel	813 E. Colfex	S.OIII
Clayton Hotel	1129 - 17th St.	S.OIII
Cliff Hotel	1723 Stout St.	S.OIII
Clifton Hotel	1453 Tremont Pl.	S.OIII
Colburn Hotel	980 Grant St.	S.0II
Colby-Corda Hotel	1810 Ara. St.	S.0IV
Colfax Hotel	325 W. Colfax	S.0IV
Collins Hotel	905 - 15th St.	S.0IV
Colonial Hotel	1506 California	S.0IV
Colorado Hotel	406 - 17th St.	S.OIV
Columbia Hotel	1330 = 17th St.	S.0IV

Table 43	HOTELS (Con't)	
Name	Address	Code
Columbine Hotel	1955 Champa St.	S.0IV
Congress Hotel	1903 Bdwy.	S.0II
Cornell Hotel	1618 Pennsylvania	S.OIII
Corona Hotel	1641 Tremont Pl.	S.OIII
Corey Hotel	E. 16th Ave. & Bdwy.	S.0I
Cosmopolitan Hotel	E. 18th Ave. & Bdwy.	S.0I
Court Place Hotel	1635 Court Pl.	S.0I
Court View Hotel	1511 Tremont Pl.	S.OIII
Courtland Hotel	1414 Tremont P1.	S.OIII
Crest Hotel	1924 Welton St.	S.0II
Dallas Hotel	1641 Arap. St.	S.OIV
Darline Hotel	1624 Welton St.	S.OIII
D-Lon Hotel	1513 Arap. St.	S.OIV
Del. Rio Hotel	1638 Tremont St.	S.OIII
Denham Hotel	609 - 18th St.	S.OIII
Denver Hotel	1647 Welton St.	S.0II
DeSoto Hotel	1848 Bdwy	S.OII
Devon Hotel	1916 Lawrence St.	S.0IV
DeWitt Hotel	1520 Glenarm Pl.	S.OIII
Dover Hotel	1744 Glenarm Pl.	S.OIII
Drake Hotel	1342 Glenarm Pl.	S.0II
Drexel Hotel	433 - 17th St.	S.OII
Drovers' Hotel	Stockyards 1408 E. 47th Ave	S.0IV
Duff Hotel	1755 Larimer St.	S.0IV

Table 43	43 HOTELS (Con't)		
Name	Address	Code	
Eddy Hotel	1440 Tremont Pl	S.OIII	
Eleventh Ave. Hotel	1112 Bdwy	S.OIII	
Elgin Hotel	1853 Welton St.	S.OIII	
Elsworth Hotel	15 Bdwy.	S.OIII	
Elms Hotel	1631 Tremont Pl.	S.OIII	
El. Portal Hotel	Omit		
Embassy Hotel	1653 California	S.OIII	
Erhard Hotel	1940 Bdwy.	S.0,-II	
Erin Hotel	1636 Welton St.	S.OIII	
Estes Hotel	1757 Welton St.	S.OIII	
First Avenue Hotel	115 Bdwy.	S.0II	
Fulton Hotel	710 - 15th St.	S.OIII	
Gilroy Hotel	1742 Curtis St.	S.0.=IV	
Gladstone Hotel	1641 California St.	S.0II	
Goddard Hotel	1460 Grant St.	S.OIII	
Good Hotel	1507 Tremont Pl.	S.OIII	
Granite Hotel	1225 - 15th St.	S.O.=IV	
Grent Hotel	1922 Grant St.	S.0IV	
Graystone Hotel	512 - 15th St.	S.OIII	
Great Northern Hotel	1612 Larimer St.	S.0IV	
Hadden Hall Hotel	618 - 14th St.	S.OIII	
Hall Hotel & Apartments	1315 Curtis Street.	S.0II	
Harris Hotel	1544 Cleveland Fl.	S.0II	
Harvard Hotel	501 E. Colfax	S.0II	
Herndon Hotel	2716 Welton St.	SeOIII	

Table 43	HOTELS (Con't)	
Name	Address	Code
Hildreth Hotel	2152 Arapahoe St.	S.OIII
Holden Hotel	1821 California	S.OIII
Holland Hotel	1760 Pennsylvania	S.OIII
Hotel Ben Hur	1624 Grant St.	S.OIII
Hotel Cosmos	1451 Stout St.	S.OIII
Hot el Edco	1233 Welton St.	S.OIII
Hotel Edwin	1522 Court Pl.	S.OIII
Hotel Henry	1928 Lawrence St.	S.OIV
Hotel Lancaster	1765 Sherman St.	S.0II
Hotel Rossvelt	711 - 18th St.	S.0II
Hotel Wellington	1450 Grant St.	S.OIII
Hotel West Court	1415 Glenarm Pl.	S.0II
Hotel Zephyr	1308 Bdwy.	S.OII
Howard Hotel	1307 Bdwy.	S.0II
Inter-Ocean Hotel	1436 - 16th St.	S.OIV
Interurban Hotel	2257 Larimer St.	S.0IV
Ervington Hotel	10 W. Irvngton.Pl.	S.OIII
Jewel Hotel	1632 Tremont St.	S.OIII
Jewel Rooms	1832 Arapahoe St.	S.0IV
Kane Hotel	1921 Champa St.	S.OIV
Kenmark Hotel	530 - 17th St.	S.0I
Kenmore Hotel	1448 Welton St.	S.OIII
Kenney Hotel	1445 Stout St.	S.OIII
Kenyon Hotel	1451 Curtis St.	S.0IV
Keystone Hotel	2042 Larimer St.	S.0IV

Table 43	HOTELS (Con't)	
Name	Address	Code
King Hotel	1731 Lerimer St.	S.0IV
LaBonte Hotel	1425 Washington St.	S.OIII
LaHermosa Hotel	630 - 19th St.	S.OIII
LaSalle Hotel	1252 Arapahoe St.	S.0IV
LaVone Hotel	14241 Lawrence St.	S.0IV.
Lawrie Manor	1422 Grent St.	S.OIII
Lee Hotel	609 - 19th St.	S.0IV
Lenna Hotel	1330 Lawrence St.	S.0IV
Lewis Hotel	1835 St	S.0IV
Lewiston Hotel	731 - 18th St.	S.OIV
Lincoln Hotel	1629 Tremont Pl.	S.OIII
Lindell Hotel	1039 Larimer St.	S.0IV
Lion Hotel	1424 Welton St.	S.OIII
Log Hotel	· 1845 Lawrence St.	S.0IV
Logan Hotel	1428 Lawrence St.	S.0IV
Londoner Hotel	1630 Arapahoe St.	S.0IV
Longhorn Hotel	2309 Larimer St.	S.0IV
Loop Hotel	1431 Curtis St.	S.0IV
Lothrop Hotel	1730 Lawrence St.	S.0IV
Luna Hotl.	110 - 19th St.	S.0IV
Luxor Hotel	1445 California St.	S.OIII
Lyle Hotel	1754 Lawrence St.	S.0IV
Menx Hotel	1650 Tremont Pl.	S.OIII
Marcus Hotel	1324 - 20th St.	S.0IV
Marion Hotel	1837 Arapahoe	S.OIV

Table 43	Dle 43 HOTELS (Con't)		
Name	Address	Code	
Marose Hotel	908 - 18th St.	S.0IV	
Market Hotel	1729 Curtis St.	S.OIV	
Mayflower Hotel	1710 Grant St.	S.OIII	
Mcalphin Hotel	1517 Glenarm Pl.	S.OIII	
McCloud Hotel	1758 Glenarm Pl.	S.OIII	
Mecca Hotel	1736 Welton St.	S.OIII	
Melbourne Hotel	607 - 22nd St.	S.OIII	
Melvyn Hotel	1544 Glenarm Pl.	S.0II	
Menlo Hotel	1105 Stout St.	S.OIII	
Midland Hotel	1106 - 17th St.	S.OIII	
Mills Hotel	1321 Logan St.	S.0IV	
Milner Hotel	1126 - 17th St.	S.0IV	
Minerva Hotel	1324 0 18th St.	S.OIV	
Monroe Hotel	' 1458 Court Pl.	S.OIII	
Montview Hotel	1446 Stout St.	S.OIII	
Moose Hotel	1311 - 20th St.	S.0IV	
Moratto Hotel	827 - 22nd St.	S.0IV	
My Old Kentucky Home	951 Logan St.	S.OIII	
Navajo Hotel	800 Navajo St.	S.OIV	
New Hotel	1753 Curtis St.	S.OIII	
New Metropolitan Hotel	1600 Market St.	S.0IV	
New Western Hotel	1143 Larimer St.	S.0IV	
New Wyoming Hotel	2247 Larimer St.	S.0IV	
Newellen Hotel	1617 Stout St.	S.OIII	
New House Hotel	1470 Grant ST.	S.0II	

Table 43	Pable 43 HOTELS (Con't)		
Neme	Address	Code	
Newport Hotel	1630 California St.	S.OIII	
Olin Hotel	1420 Logan St.	S.0I	
olympia Hotel	1453 California	S.0II	
O Neal Hotel	1407 Stout St.	S.OIII	
prient Hotel	1726 Welton St.	S.OIII	
Oxford Hotel	1612 - 17th St.	S.0IV	
Page Hotel	1320 Stout St.	S.OIII	
Palmer House	1626 Larimer St.	S.0IV	
Palms Hotel	817 Glenarm Pl.	S.OIII	
Paris Hotel	1616 Glenarm Pl.	S.O. III	
Park Lane Hotel & Apts.	450 S. Marion St.	S.0I	
Parlane Hotel	1811 Grent St.	S.OIV	
Paso Robles Hotel	1375 Logan St.	S.OIII	
Paxton Hotel	1862 Curtis St.	S. 0IV	
Peerless Hotel	925 - 13th St.	S.OIV	
Penn Alto	1526 Pennsylvania	S.OIII	
Penrose Hotel	1982 Bdwy.	S.OIII	
Pierce Hotel	1302 California	S.OII	
Pierpont Hotel	1820 Stout St.	S.OIII	
Plaza Hotel	330 - 15th St.	S.OII	
Prince George Hotel	1659 Bdwy.	S.0II	
Prior Hotel & Apts.	425 W. Colfax	S.OIII	
Quincy Hotel	1007 - 15th St.	S.OIII	
R.K.O. Hotel	1507 Welton St.	S.OIII	
Rainer Hotel	1246 Stout St.	S.OIII	

Table 43	Table 43 HOTELS (Con't)		
Name	Address	Code	
Raylane Hotel	30 E. 20th Ave.	S.OIII	
Red Shield Hotel	1847 Curtis St.	S.OIV	
Regeant Hotel	1528 Curtis St.	S.OIII	
Republic Hotel	1630 Glenerm Pl.	S.0II	
Rex Hotel	1458 Welton St.	S.OIII	
Ritz Hotel	1321 Bdwy.	S.OIII	
Rockland Hotel	1435 Tremont St.	S.OIII	
Rocky Mountain Hotel	2301 - 7th St.	S.OIV	
Rome Hotel	1756 Curtis St.	S.0IV	
Roslyn Hotel	607 - 14th St.	S.0IV	
Rossonian Hotel	2640 Welton St.	S.0IV	
Royal Hotel	321 E. 17th Ave.	S.OIII	
Rupeter Hotel	1851 Arapahoe St.	S.0IV	
St. Clain Hotel	1508 California	S.OIII	
St. Elmo Hotel	1433 - 17th St.	S.OIII	
St. Francis Hotel	411-14th St.	S.0II	
St. George Hotel	1529 - 17th St.	S.OIII	
San Isabel	1619 Welton St.	S.OIII	
Sea Hotel	611 - 17th St.	S.0II	
Sears Hotel	1755 California	S.0II	
Seventeenth Ave. Hotel	529 E. 17th Ave.	S.0II	
Shasta Hotel	429 - 15th St.	S.0II	
Shevlin Hotel	530 - 18th St.	S.0IV	
Shirley Savoy Hotel	E. 17th Ave. & Bdwy.	S.0I	
Silver Dollar Rooms	1860 Lawrence St.	S.OIV	

Table 43	HOTHLS (Con'T)	
Name	Address	Code
Silver Hotel	909 - 14th St.	S.OIII
s. Bdwy. Hotel	382 S. Bdwy.	S.0II
Southard Hotel	1532 Glenarm Pl.	S.0IV
Stalder Inn 1988	555 E. 11th Ave.	S.OIII
Standish Hotel	1530 California St.	S.0II
Statler Hotel	1851 Champa St.	S.0IV.
Sterling Hotel	1506 Court Pl.	S.OIII
Stewart Hotel St. 201	1748 Arapahoe St.	S.0IV
Stout Hotel	1427 Stout St.	S.0IV
Stratford Apartment Hotel	1310 Stout St.	S.OLII
STuart Hotel	8 E. 1st Ave.	S.OIII
Sussex Hotel	14342 Larimer St. S.O	IV III
Sylvania Hotel	. 1331 Court Place	S.OIII
Tenth Ave. Grill & Hotel	1000 Santa Fe Dr.	S.0IV
Tours Hotel	1508 Lincoln St.	S.OIII
Towers Hotel	1730 Sherman St.	S.OIII
Tremont Hotel	411- 16th St.	S.OIII
Trent Hotel	929 - 18th St.	S.0IV
Trinity Hotel	1935 Bdwy.	S.OIII
Troy Hotel	507 - 18th St.	S.0IV
Utah Hotel	1824 Welton St.	S.0IV
Vaile Hotel	208 - 16th St.	S.OIV
Vann Hotel	1544 Welton St.	S.OIII
Vendome Hotel	2161 Larimer St.	S.0IV
Venice Hotel	406 - 16th St.	S.OIII

12010 40	1102 1100 (0011 0)	
Name	Address	Code
Victor Hotel	1229 - 18th St.	S.OIV
Waldorf Hotel	1757 Stout St.	s.oIII
Ward's Hotel	4720 Lafayette	S.0IV
Washington Hotel	1435 Washington	S.0IV
West Hotel	1335 California	S.OIII
West Vernon Hotel	1209 E.Colfax	s.oIII
Whinton Hotel	1322 Welton St.	S.OIII
Winbro Apartment Hotel	1620 Grant St.	s.oIII
Windsor Hotel	1815 Larimer St.	S.OII
Wynne Hotel H.	1435 California St.	S.OIII
Yele Hotel	1045 Bdwy.	S.OIII
York Hotel	243 E. 19th Ave.	S.OIII
Zephr Hotel	1308 Bdwy.	S.OII

HOTELS (Con*t)

Table 43

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Hotels

LIST OF BEGINNING AND EXPERIENCED J	OBS, AND THE		ND OF JOB TO BEGINN		BEG. MIN.	AGE MAX.	MAJOR DUTIES
(Experienced jo 01 Mgrs. 63 Owner-mgr 26 Asst.mgr 2 Personnel mgr. 16 Clerks 25 Housekeepers 10 Linen Room 17 Cashiers 1 Steward 3 Engineers 6 Auditors 3-Furnit 2 Freight elevators 37	B C D E F G H I	51 84 69 . 6 6 9 10	Meids & Porter Bell be Elvtr. Housem Stenog Secret Bookke Pbx. Of Kitcher	s oys & plts. en rapher aries epers p.	18 18 18 18 18 18	45 45 25 45 25 25 25 25 25 45	See Attached Sheet
PERSONAL QUALIFICATIONS	Is Work EXPERIENCE DESIRABLE		EARS OF SCHOOL REQUIRED		OURCE (NUMBER OF BEG. WORKERS NEEDED ANNUALL
See Attached Sheet	A. No B No C. No D. No E. Yes F. Yes G. Yes	BC. DEF.	Grade Grade H.S. Grade Bus. Bus.	Emp.A Union Adver Bus. C.S.E	tiser	11	27
KIND OF WORKER DIFFICULT TO OBTAIN	I. NO SEASONA PERIODS F BEG. WORK	I.	CONTEM		Num	OTAL IBER OF RMS IN ENVER	NUMBER OF CONTACTS MADE
Prained colored maids	` None		200	one	*	259	160

CURRICULUM INFORMATION

(For Principal of Opportunity School)

PROVIDE EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES Number Course Wanted		SUGGESTIONS FOR IMPROVEMENT OF INSTRUCTION	Number of Firms Interested IN Training Workers For Beginning Jobs Seasonal Jobs		
31	Housemen training	Develop good work attitudes. Instruction on cleaning agents.	Present hotel classes sufficient		

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

Hotels - Major Duties

- A. Maid: Works with experienced maid, cleans and checks rooms, makes beds, cleans baths, general room and hall cleaning.
- B. Porter: Checks and carries baggage, heavy cleaning, window washing, run errands for guests.
- C. Bell boy: Elevator Pilot: Works with experienced employee.

 Room service, carries baggage, runs elevator.
- D. Housemen: Heavy cleaning of stairways and halls, wall washing, carpet washing and cleaning, floor polishing, minor electrical repairs.
- E. Stenographer: General typing and dictation.
- F. Secretary: Handles personal correspondence of manager, answers letters without dictation.
- G. Records and bookkeeping.
- H. Operate switch board, type and file.
- I. Wash dishes, pots and pans, clean kitchen, assist cooks and chefs.

Personal Qualifications

- A. Maid: Good health, strong body, willingness, neat and clean.
- B. Porter: Strong, willing.
- C. Bell Boy- Elevator Pilot: Nice personality, good health, neat, honest, reliable and willing.
- D. Houseman: Good health, strong, willing, reliable.
- E. Stenographer: Efficient, neat, nice personality.
- F. Secretary: Efficient, neat, nice personality.
- G. Bookkeeper: Efficient, neat, nice personality.
- H. Nice personality, pleasing voice, willingness.
- I. Good health, neat, clean, and willingness.

809

LAUNDRIES

There are 42 laundries in Denver. Eight of the largest laundries were contacted. These included the Ideal, Columbine, Elite, and Silver State, four of the largest. A large number of the uncontacted laundries are of the hand-operated type, employing a small number of workers.

Table No. 45, shows a complete listing of all laundries and addresses. Each firm that was contacted is checked.

Table No. 46, lists the beginning and experienced jobs and the number employed in each.

The jobs open to beginning workers are those of marker, sorter, flatworker, presser, wrapper, washroom helper, and office worker. These jobs, with the exception of that of office worker, are available to persons between the ages of 18 and 45 who have good health and are able to stand and work for eight hours a day. A high school education is not required. Efficient markers, sorters, shirt-press operators, and finishers are difficult to obtain, especially during the summer season. About 75 workers are needed annually.

Five firms were interested in having a preemployment training course in marking and sorting for beginning workers.

LAUNDRIES

Name	Address	Code
Ace Laundry Company	812 S. Broadway	SO-III
Ambassador Hand Laundry	18 E. 16th Ave.	SO-I
American Laundry & Towel Supply	122 W. 14th Ave.	SO-IV
Brisbois Hand Laundry	508 E. 17th Ave.	SO-IV
Broadway Laundry & Dry Clea.	387 South Broadway	SO-IV
Capital Hill Hand Laundry	329 E. 17th Ave.	SO-IV
Capitol Laundry	1317 Federal Blvd	SO-III
Carlisle Wet Wash Laundry	3433 Blake Street	SO-III
Cascade Laundry	1843 Market Street	SO-II
Colorado Laundry & Towel Supl.Co.	3047 Larimer St.	SO-II
Crystal Laundry	636 S. Broadway	S0-I
DeLuxe Laundry	3004 Downing St.	SO-II
Denver Ideal Laundry Co.	2500 Curtis St.	SO-I
Denver Sanitary Laundry	810 W. 8th Ave.	S0-I
Denver Wet Wash Laundry Co.	1840 Central	S0-I
Domestic Laundry	2720 W. 40th Ave.	SO-IV
Downing Family Laundry	611 - 14th St.	SO-III
Dy-Dee Wash	535 Osceola	SO-III
E. & E. Hand Laundry	1770 Humboldt St.	S0-I
E. 18th Ave. Hand Laundry	802 E. 18th	SO-I
Elec. Wet Wash Laundry	2467 Lowell Blvd.	SO-IV
Family Laundry	2412 Curtis	S0-I
Huitt's hand Laundry	601 Lafayette St.	SO-IV
Ideal Laundry	2500 Curtis St.	S0-I

LAUNDRIES (Con't)

Name	Address	Code
Lake Shore Laundry	4370 Tennyson St.	S.0IV
Lilly White Laundry	925 K. 11th Ave.	S.OIII
McLin Laundry	1950 Broadway	S.0IV
Mile High Leundry	2436 West 44th	S.OIII
Minne's Hand Laundry	131 - 15th St.	S.0IV
Modern Laundry	2946 W. 2nd. Ave.	S.OIV
Parisian Hand Laundry	2059 Welton St.	S.0IV
Puritan Laundry Co.	2701 Lawrence St.	S.OIV
R. R. Overhall Laundry	3733 Franklin St.	S.0II
Sanders' Laundry & Clea. Serv.	4022 W. Colfax	S.0IV
Smith Overall Cleaning Co.	1835 S. Broadway	S.OIII
Star Overall Laundry	1050 - 10th St.	S.OIII
Sunshine Laundry Co.	2900 Zuni St.	S.OIV
Washington Hand Laundry	717 E. Colfax	S.0IV
West Minister Laundry Co.	1833 Welton St.	S.OIII
White Star Ldry. & Dry. Cl.	928 - 19th St.	S.OIII
Wicks, Mrs. French Hand Ldry.	1712 E. 6th Ave.	S.OIII
Windsor Wet Wash Ldry.	103 Elati St.	S.0II

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Laundries

	EXPERIENCED JOBS, AND TO BER EMPLOYED	IE	KIND OF JOB OPEN TO BEGINNERS	MIN.	AGE MAX.	MAJOR DUTIES
35 Book-Steno.	20 Curtains 19 Handkerchie		Markers	18	40	Mark before sorting.
90 Mrkg.& Srtg. 123 Press Op.	7 Collars 19 Seamstress	250.00	Sorters	18	40	Clfsy.acrd.to
90 Shirt Line	53 Check outs	C.	Flat work	18	40	Iron flat wrk
65 Wash room 18 Hd.finishers	12 Tumblers 114 Routemen	D.	Pressers	18	40	Press shirts pajamas
28 wrappers 12 starching	18 Eng.&Mtce.n 35 Foremen	en E.	Stenographer	18	35	Dict.Typing Bookkeeping
		F.	Wrappers	20	40	Assmbl.bndls.
		G.	Wash room hl	0.20	45	Hlp.in wsh. rm

PERSONAL QUALIFICATIONS	E	IS WORK XPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED	Source of Beginning Workers	NUMBER OF BEG. WORKERS NEEDED ANNUALLY
long periods of time. Good health, accuracy. B.C.D. Same as above E.Efficient, good personality F.Speed, accuracy.	B. C. D. E.	Yes	Common Common Common H.S. Common Common	C.S.E.S. Application News Ads	75

SEASONAL PERIODS FOR BEG. WORKERS	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	Number of Contacts Made
Summer	No No	42	8
	PERIODS FOR BEG. WORKERS Summer	PERIODS FOR BEG. WORKERS CHANGES Summer No	SEASONAL CONTEMPLATED TECHNICAL FIRMS IN DENVER Summer No 42

CURRICULUM INFORMATION

(For Principal of Opportunity School)

Number	EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES COURSE WANTED	SUGGESTIONS FOR IMPROVEMENT OF INSTRUCTION	NUMBER OF FIRE IN TRAINING W BEGINNING JOBS	ORKERS FOR
4	Salesmanship for route men	None	5-marking & sorting	

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

AGRICULTURAL IMPLEMENTS

The jobs open to beginning workers, as indicated by nine of a total of 14 employers in this field are bookkeepers and stenographers. The beginning worker must be not less than 19 nor more than 23 years of age. The stenographers should be able to take dictation, type and perform a variety of related clerical duties. The bookkeeper should be able to keep a complete and systematic record of all business transactions and prepare, type and mail monthly statements to customers. Applicants for these positions should be near, accurate and have a nice personality and should have some business training in addition to a high school education. Four or five beginning workers are needed annually and these are selected from business school graduates or provided by the home offices. The placement division of the Occupational Adjustment Service referred two trained workers in response to requests from employers during the initial visit of the interviewer.

Table No. 47. Lists the addresses, names, and codes of the Agricultural Implement Firms.

Table No. 48. Lists, Guidance, Training and Placement Data.

AGRICULTURAL IMPLEMENTS

Name	Address	Code
Allis Chalmers Implement Co.	2030 15th St.	D.OII
Case, J. I. Company	1800 15th St.	D.OIII
Christensen Implement Co.	2030 15th St.	D.OIII
Clinton and Held Company	1637 Wazee St.	D.OIII
Colorado Implement Company	1538 15th St.	D.OIII
Deer, John Plow Company	1538 15th St.	D.OIII
Dillon Hardware & Implement Co.	1734 15th St.	D.OIII
Eversmen Mfg. Co.	453 Broadway	D.OIII
Hill Farm Supply Company	1525 Wazee St.	D.OIII
Internat'l.Harvester Company	2308 15th St.	D.0II
Johnson, C.O. Implement Co.	2332 15th St.	D.0II
Leibfried Sales Co.	1709 15th St.	D.OIII
Oliver Farm Equip. Sales Co.	3390'Brighton Blvd.	D.OIII
Plattner, Fred N.	1646 Wazee St.	D.OIII

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Agricultural Implements

LIST OF BEGINNING AND EXPERIENCED JOBS TOTAL NUMBER EMPLOYED	, AND THE		ND OF JOB TO BEGINN		BEG. MIN.	AGE MAX.	MAJOR DUTIES
12 Managers 7 Typists 37 Sales 23 Mechanics 4 Bookkeepers 1 Shipping clerk 26 Bookkeeper-stenographer 7 Collectors 2 Parts		A.Stenographers B. Bookkeepers		19 23 K		General typing and dictation Keep records and books	
PERSONAL QUALIFICATIONS	Is Work Experience Desirable		EARS OF SCHOOL EQUIRED		OURCE (NUMBER OF BEG. WORKERS NEEDED ANNUALLY
Neat, willing, good personality. Neat, accurate, good personality	Yes		H.S.& s.Col.	Home Bus.S			4
KIND OF WORKER DIFFICULT TO OBTAIN	SEASONAI PERIODS F BEG. WORK	OR	CONTEM TECHI CHAI	NICAL	Num	OTAL IBER OI RMS IN ENVER	Number of Contacts Made
Efficient	No .		No			14	9

CURRICULUM INFORMATION

(For Principal of Opportunity School)

FIRMS INTERESTED IN HAVING OPPORTUNITY SCHOOL PROVIDE EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES		SUGGESTIONS FOR IMPROVEMENT OF	Number of Firms Interested In Training Workers For		
NUMBER	COURSE WANTED	INSTRUCTION	BEGINNING JOBS	SEASONAL JOBS	
None	None	None	None	None	

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

INSURANCE

There are 342 insurance firms in Denver.

Two hundred and ninety-seven of these employ a total of 1380 workers, 100 of whom are classified as beginners.

Table No. 50, lists the beginning and experienced jobs, the total number employed, the kinds of jobs open to beginners, age of the beginning worker, their major duties and personal qualifications.

Table No. 49, lists the total number of insurance firms and their addresses.

The employers prefer high school graduates with either trade school or work experience.

Sixty-four employers would like to have extension classes for their employees in insurance office training. Twenty-four are interested in a course in insurance selling, and 24 employers would like a preemployment class, for beginning workers, in insurance office training. Many employers suggested that existing commercial courses should stress neatness and accuracy. The fundamentals of English, penmanship, and spelling should be taught. A short unit dealing with personal appearance should be included in the commercial courses.

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INSURANCE

Name	Address	Code
Acacia Mutual Life Ins. Co.	G. & E. Bldg.	D.0I
Aetna Agency	210 Tabor Bldg.	D.OI
Aetna Auto.Bond.Cas. & Fire	Midland Svngs.Bldg.	D.0II
Aetna Insurance Co.	G. & E. Bldg.	D.OI
Aetna Life Ins. Co.	Patterson Bldg.	D.0I
Aichele, Julius, Inc.	Kittredge Bldg.	D.0II
Allen, W. E.	Mercantile Bldg.	D.OIII
Alliance Ins. Co. of Phil.	Patterson Bldg.	D.OIII
All State Ins. Co.	1740 Broadway	D.OIII
Amer. Alliance Ins. Co.	Patterson Bldg.	D.OIII
Amer. Auto Inc.Co. Of St. Louis	Symes Bldg.	D.OIII
Amer. Eagle Fire Ins. Co.	G. & E. Blag.	D.OIII
Amer. Group Agncy. Co.	Symes Bldg.	D.OIII
Amer. Ins. Co. of Newark, N.F.	Central Savng.Bldg.	D.OIII
Amer. Nat*1 Ins.Co. of Galvaton.	lst Nat.Bnk.Bldg. Cooper Bldg.	D.OIII
Anderson, N. A.	Cooper Bldg.	D.OIII
Automobile Ins. Co.	Midland Saving Bldg.	D.OIII
Auto. Protect. & Inform.Bureau	G. & E. Bldg.	D.OIII
Bankers Life Co. of DesMoines, Ia.	Continental Oil Bldg.	D.OII
Bnkrs. Union Life Ins. Co.	1300 Grant St.	D.0I
Bartls. Louis F.	Colo. Nat'l.Bnk.B.	D.OIII
Bartlett, Harold D.	Patterson Bldg.	D.OIII
Begole, Archie	Calif. Bldg.	D.OIII
Bennett, Horace W.	Tabor Bldg.	D.OIII

Name	Address	Code
Best Whitman Agency	Central Savg.Enk.Bldg	.D.OIII
Block, Lynton T. & Co.	1229 Broadway	D.OIII
Bradshaw, Thomas P.	lst. Nat'l.Bnk.Bldg.	D.QIII
Brton.Smonton.Brown Inc. Co.	G. & E. Bldg.	D.OIII
Brainerd Montgomery Co.	University Bldg.	D.OIII
Brown Agencies	U.S.Nat'l Bnk.Bldg.	D.OIII
Burk, Hal V.	G. & E. Bldg.	D.OIV
Burns, T. Mitchell Jr.	Symes Bldg.	D.OIV
Burt, J. C.	Patterson Bldg	D.0IV
Bus. Mens Assurance Co.of Amer.	Continental Oil Bldg.	D.OIII
CalifWestern States Life Ins.Co.	U.S. Nat'l.Bnk.Bldg.	D.0II
Canatsey, Ira R.	Symes Bldg.	D.0IV
Capitol Life Ins. Co.	Capitol Life Bldg.	D.0I
Carroll, John P.	Symes Bldg.	D.OIII
Cashman & Evans	Colo. Bldg.	D.0II
Cella, Joseph E.	Securities Bldg.	D.OIV
Central Ins. Agency	Central Sav.Bldg.	D.OIII
Central Life Assurance Asso.	Cooper Bldg.	D.OIII
Central Mfg.Mutual Ins.	Tranway Bldg.	D.0III
Chief Investment Corp	Denham Bldg.	D.OIII
Cleveland and Miller, Inc.	G. & E. Bldg.	D.0I
Cobb & Stebbins	G. & E. Blag.	D.0I
Colo. Gen. Agency	531 S. Vine	D.OIII
Colo. Life Co.	Continental Oil Bldg.	D.0I
Colo. Sportsmen, Inc.	1654 Broadway	D.OIII

Name	Address	Code
Columbia Fire Ins. Co.	Central Sav.Bnk.Bldg.	D.OIII
Columbian Nat'l Life Ins. Co.	Railway Exch. Bldg.	D.OIII
Commer.Csulty.Ins.Co.of Newark, N.J.	U.S.Nat'l.Bnk.Bldg.	D.OII
commer.Standard Ins. Co.	U.S.Nat'l.Bnk.Bldg.	D.0II
commer.Union Assur.Co.Ltd.	G. & E. Bldg.	D.0II
Connecticut Fire Ins. Co.	G. & E. Bldg.	D.0II
Connecticut Gen. Life Ins.Co.	Patterson Bldg.	D.OIII
Connecticut Mutual Life Ins.Co.	Patterson Bldg.	D.0I
Continental Casualty Co.	Tramway Bldg.	D.0II
Continental Fire Ins. Co. of N.Y.	G. & E. Bldg.	D.0II
Contntl.Mutl.Health & Accdnt.Co.	First Nat'l.Bnk.Bldg.	D.0II
County Fire Ins. Co.	Patterson Bldg.	D.OIII
Cronin J. T.	1420 Stout St.	D.OIV
Crum & Forster	Cent.Sav.Bnk.Bldg.	D.OIII
Daly Ins. Co.	Capitol Life Bldg.	D.OI
Denver Agency Co.	Empire Bldg.	D.0II
Denver Assn.of Life Undrwtrs.	University Bldg.	D.OIII
Denver Ins. Agency	Patterson Bldg.	D.OIII
Dixie Fire Ins. Co.	Cent.Sav.Bnk.Bldg.	D.OIII
Dollis Frank G.	Symes Bldg.	D.OIV
Douglas Hill Agency	Calif. Bldg.	D.OIII
Drovers Agency, Inc.	1400 E. 47th Ave.	D.OIV
Edwards J. Stanley	Patterson Bldg.	D.OIV
Ehrlich Saul	University Bldg.	D.0IV
Empire Mutual Ins. Co.	Ins. Bldg.	D.OIII

220

Table 49 INSURANCE (Con't) Name Address Code Emplyr's.Liab.Assur.Corp. Patterson Bldg. D.O.-II Emplyr's.Mutl.Csulty.Co. of Des Moines, Iowa Security Bldg. D.O.-II Emplyr's. Mutl. Ins. Co. Equitable Bldg D.O .- II England, Frank, Jr. Tabor Bldg. D.O -- III Eppich Ed. P. & Son Ins. Exch. Bldg. D.O .- II Equitable Fire & Marine Ins.Co. G. & E. Bldg. D.O.-III Equitable Life Assur.Soc.of U.S. Security Bldg. D.0 .- I Equitable Life Ins. Co.of Iowa lst Natl.Bnk.Bldg. D.O .- I Excess & Surplus Line Brkrs Inc. Railway Exch. Bldg. D.O .- III Fairall, Herbert 1513 Tremont Pl. D.O .- III Farmers Alliance Ins. Agcy. Security Bldg. D.O.-III FARMERS AUTO. INTER-INS. EXCH. Philips O.P. Ins. Agcy. 16 W. 13th Ave D.O.-III , 1443 Welton Sarsfield Ins. Service Farmers Auto. Inter-Ins. Exch. Symes Bldg D.O .- III Farmer's &Bnkr's.Life Ins.Co. Denver, Natl. Bnk. Bldg. D.O .- III Farmer's Un.Mutl.Ins.Assn. 1441 Welton St. D.O.-III Federal Life & Casualty Co. Colo. Bldg. D.O.-III Federal Life Ins. Co. Calif. Bldg. D.O.-III D.O.-III Fidelity Agency Inc. Colo.Natl.Bnk.Bldg. Fidelity &Casualty Co. N.Y. Kittridge Bldg. D.O.-III Fidelity & Guaranty Fire Corp University Bldg. D.O.-II Fidelity-Phenix Fire Ins. Co. of N.Y. G. &. E. Bldg. D.O .- III Fidelity Protect.Mutl.Ins.Co. Colo.Natl.Bnk.Bldg. D.O.-III

G. &. E. Bldg.

D.O.-IV

Fireman's Fund Indemnity Co.

Name	Address	Cod e
Fireman's Fund Ins. Co.	G. & E. Bldg.	D.OIV
Firemen's Ins.Co.of Newark, N.J.	U.S.Natl.Bnk.Fldg.	D.OIII
Firestone, George V.	Cent. Sev.Bnk.Bldg.	D.OIII
Flaharty, Ed.	5110 W 38th Ave.	D.OII
Franklin Fire Ins. Co.	Tramway Bldg.	D.OIII
Franklin Life Ins. Co.	First Natl.Bnk.Bldg.	D.OIII
Fraser, S. R.	Tramway Bldg.	D.OIII
Gallup, E. P. & Son	605 17th St.	D.OIII
Gardner Agency Inc.	G & E Bldg.	D.OII
Gardner, Hiram C. Inc.	G & E Bldg.	D.OIII
Gen. Amer. Life Inc. Co.	Calif. Bldg.	D.OIII
Gen.Casualty Co. of Am.	810 14th St.	D.OII
Gen. Exch. Ins. Corp.	Continental Oil Bldg.	D.0II
Gen. Ins. Co. of Amer.	810 14th St.	D.0II
Gibriter-Colo Life Co.	Continental Oil Bldg.	D.OIII
Gibriter Life & Accdnt. Undrwrtng.	Continental Oil Bldg.	D.OIII
Gill & Smith	Symes Bldg.	D.OIII
Givens, Milton P.	810 14th St.	D.0IV
Globe Indemnity Co.	Colo. Bldg.	D.OIII
Goge, Harry S.	Symes Bldg.	D.0IV
Grange Mutl. Fire Ins.Co.	16 W. 13th Ave.	D.OIV
Great Amer. Ins. Co.	Patterson Bldg.	D.0IV
Great Estrn.Mutl.Life Assn.	Boston Bldg.	D.OIII
Grt. Northrn.Life Ins.Co.	Cooper Bldg.	D.OIII
Greenblatt, J.M.	Inter-State Tr.Bldg.	D.OIII

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Name	Address	Code
Griffith Ins. Agey.	1625 Broadway	D.OIII
Group Ins. Inc.	Railway Exch.Bldg.	D.OIII
Guaranty Mutual Ins. Co.	Patterson Bldg.	D.OIII
Guardian Life Ins.Co.of Am.	Security Bldg.	D.OIII
Haines, Cecil D. Ins, Agcy.	G & E Bldg.	D.OIII
Hancock, John Mutl.Life Ins. Co.	Patterson Bldg.	D.0II
Hanes & Harris	Empire Bldg.	D.OIII
Hansa Corp	Railway Exch.Bldg.	D.OIII
Hdwre.Indem.Ins.Co.of Minnesota	1555 Jasmine St.	D.OIII
Hrdwre.Mutual Ins.Co.of Minnesota	1555 Jasmine St.	D.OIII
Harrison, Meyer	First Natl. Bnk.Bldg.	D.OIII
Hartford Accident & Indmn.Co.	Symes Bldg.	D.0II
Hartford Stm. Boiler Inspetn. & Ins.	G & E Bldg.	D.OII
Hawkeye Casualty Co.	Denham Bldg.	D.O.III
Heatwole Tracy C.	Calif.Bldg.	D.OIII
Hill, Douglas Agey.	Calif.Bldg.	D.OIII
Hobsons* Ins. Agcy.	Patterson Bldg.	D.OIII
Holzer, Carles F. Agey.	Aurora	D.0IV
Home Ins. Co. of N.Y.	Tramway Bldg.	D.0II
Home Life Ins.Co.of N.Y.	U.S.Natl.Bnk.Bldg.	D.0II
Huffman E. C. Health & Ins.	1637 Glenarm Pl.	D.OIII
Huston, Arthur E.	Cent.Sav.Bnk.Bldg.	D.OIII
Hutson, Howard	Midland Sav. Bldg.	D.OIII
Ins. Agey. of Colo.	Calif. Bldg	D.OIII
Ins.Co.of N.Am. Van Schaack & Co.	724 17th St.	D.0II

Name	Address	Code
Ins.Co.of N.Amer.	G. & E. Bldg.	D.0II
Ins. Serv. Agey.	Calif. Bldg.	D.OIII
Inter Mutl. Liab. Ins.Co.	E. & C. Bldg.	DioIII
Inter.Service Union	Ins. Bldg.	D.OIII
Interst. Agency, Inc.	Empire Bldg.	D.OIII
Interst.Bus.Men's Accidnt. Co.	G. & E. Bldg.	D.OIII
Jefferson Standard Life Ins. Co.	710 17th St.	D.OIII
John Hancock Mutual Life Ins.Co.	Patterson Bldg.	D.0II
Johnson, Earl	Calif.Bldg.	D.OIII
Johnson, Herbert G.	G. & E. Bldg.	D.OIII
Johnson Maurice W.	Arvada	D.OIII
Jolley, Paul S.	G & E. Bldg.	D.OIV
Jordan, Calvin	201 16th St.	D.0IV
Kelischer S.	1026 17th St.	D.0IV
Kan.City Life Ins.Co.	G. & E. Bldg.	D.OIII
Kaub, Cedric Invest. Co.	Equitable Bldg.	D.0IV
Lemm, Robert C.	16 W 13th Ave.	D.OIV
Leppla, Walter J.	Symes Bldg.	D.0IV
Lewis & Co.	California Bldg.	D.0IV
Liberty Mutl. Ins. Co.	Patterson Bldg.	D.OIII
Liberty Mutl Life Assn.	Merc. Bldg.	D.OIII
Lincoln Lib. Life Ins. Agey.	Midland Sav. Bldg.	D.OIII
Lincoln Natl.Life Ins. Co.	U.S.Natl.Bnk.Bldg.	D.OIII
Liverpool & London & Globe Ins.Co.	Patterson Bldg.	D.OIII

	Name	Address	Code
	London Guar. & Accdnt. Co., Ltd.	Capitol Life Bldg.	D.OIII
1	London & Lanshre. Ins. Group	G. & E. Bldg.	D.OIII
	Loyalty Group Ins. Cos.	U.S.Natl.Bnk.Bldg.	D.OIII
	Lumbermen's Mutl.Csulty.Agcy.	Tramway Bldg.	D.OIII
	Lyons & Johnson Co.	1030 15th St.	D.OIII
	Manhattan Life Ins. Co.	Calif. Bldg.	D.OIII
	Mftrs.& Whisers Indum.Exch.	G. & E. Bldg.	D.0III
	Mertin Gen. Agcy.	Denham Bldg.	D.OIII
	Maryland Csulty. Co.	Denham Bldg.	D.OIII
	Mass. Bonding & Ins. Co.	Railway Exch. Bldg.	D.OIII
	Mass. Mutl. Life Ins. Co.	Colo. Bldg.	D.OIII
	Mass. Protective Assn.	Patterson Bldg	D.OIII
	McClain W. S. Agey, Inc.	Calif. Bldg.	D.OIII
	McCullough, W. E.	Cent.Sav.Bnk.Bldg.	D.OIV
	McKinney Fire Ins.Gen.Agcy.	Security Bldg.	D.OIII
	Meer Investment Co.	E. & C. Bldg.	D.OIII
	Mercantile Fire Underwriters	G. & E. Bldg.	D.OIII
	Merchant's Fire Ins. Co.	G. & E. Bldg.	D.OIII
į	Metr. Csulty.Ins.Co. of N.Y.	U.S.Natl.Bnk.Bldg.	D.OIII
	Metr. Life Ins. Co. of N.Y.	Midland Savings Bldg. Patterson Bldg.	D.OIII
-	Metr. Mutl. Benefit Assn.	331 15th St.	D.OIII
	Midwest Ins.Serv.Inc.	Security Bldg.	D.OIII
	Midwest Life Ins.Co.of Lincln. Neb.	U.S.Natl.Bnk.Bldg.	D.OIII
	Miller, A. P. Agency Co.	Colo.Natl.Bnk.Bldg.	D.OIII

Name	Address	Code
Miller, H. Vincent	First Natl.Bnk.Bldg.	D.OIII
Miller-West Agency Co.	Symes Bldg	D.OIII
Minnesota Mutl. Life Ins. Co.	Continental Oil Bldg.	D.OIII
Morgan Leibmon & Hickey	Kittridge Bldg.	D.OIII
Morrison & Morrison	1650 Broadway	D.OIII
Motors Ins. Corp	Continental Oil Bldg.	D.OIII
Mtn.St.Comp.Rating Bureau	Continental Oil Bldg.	D.OIII
Mtn. St. Holding Co.	Ins. Bldg.	D.OIII
Mtn. Sts. Inspection Bur.	G & E Bldg	D.OIII
Mutl.Benefit Health & Accdnt. Assn. of Omaha	Security Bldg.	D.OIII
Mutl.Bene.Life Ins.Co. of Newark, New Jersey	G. & E. Bldg.	D.OIII
Mutl. Ins. Agency Ins.	Tramway Bldg.	D.OIII
Mutl. Ins. Co. of Am.	Boston Bldg.	D.OIII
Mutl. Life Ins. Co. of N.Y.	University Bldg.	D.OIII
Nat'l.Bord.of Fire Undrwrtrs.	G. &. E. Bldg.	D.OIII
Nat'l.Fire Ins.Co. of Hartford	G. & E. Bldg.	D.OIII
National Ins. Co.	1411 Champa St.	D.OIII
National Ins. Shares, Inc.	U.S.Natl.Bnk.Bldg.	D.OIII
National Life Co.	Colo. Bldg.	D.OIII
Natl.Life Ins.Co. of Vermont	Patterson Bldg.	D.OIII
Natl. Surety Corp.	Railway Exch. Bldg.	D.OIII
Nelson, William M.	Colo. Blag.	D.OIV
New Amsterdam Casualty Co.	G. & E. Building	D.OIII
New England Mutl.Life Ins.Co.	First Natl.Bnk.Bldg.	D.OIII

Table 49 INSURANCE (Con't) Name Address Code New York Life Ins. Co. Symes Bldg. D.O .- III Noar, Charles C. U.S.Natl.Bnk.Bldg. D.O.-III Patterson Bldg. D.O.-III N.Amer.Accidnt.Ins.Co. 4015 Federal Blvd. D.O.-III N. Denver, Realty Co. Northern Assur. Co. G & E. Bldg. D.O.-III Northern Life Ins. Co. Calif. Bldg. D.O.-III Denham Bldg. Northwest Casualty Co. D.O.-III Northwestrn.Mutl.Fire Assn. Denham Bldg. D.O.-III NorthWatrn.Mutl Life Ins.Co. First Natl.Bnk.Bldg. D.O.-III U.S.Natl.Bnk.Bldg. D.Ol-III Northwstrn.Natl.Ins.Co. Northwstrn.Ntl.Life Ins.Co. Denham Bldg. D.O.-III Occident al Indmn. Co. D.O.-III G & E. Bldg. Occidental Ins. Co. G. &. E. Bldg. D.O.-III Occidental Life Ins. Co. Boston Bldg. D.O.-III Occdntl.Life Ins.Co. of Calif. First.Natl.Bnk.Bldg. D.O .- III Occidental Underwriters G. & E. Bldg. D.O.-III Ohio Natl. Life Ins. Co. G. & E. Bldg. D.O.-III Old Line Mutl. Ins. Co. U.S.Natl.Bnk.Bldg. D.O .- III Oregon Mutl Fire Ins.Co. U.S.Natl.Bnk.Bldg. D.O.-III Osgood & Co. U.S.Natl.Bnk.Bldg. D.O .- III Pcf. Mutl Life Ins.Co. Colo. Bldg. D.O.-III Pcf. Natl. Fire Ins. Co. Denver Natl.Bnk.Bldg. D.O .- III Pankey-Shirley Ins. Agency Patterson Bldg. D.O.-III

Calif. Bldg. D.O.-III

Pells, Harry J. Ins. Agcy.

Name	Address	Code
Penn.Mutl. Life Ins.Co.	Patterson Bldg.	D.O.OIV
Pennington Reed	Calif. Bldg.	D.0IV
People's Ins. Agency	University Building	D.OIII
Philips O.P. Ins.Agcy.	16 W 13th Ave.	D.0IV
Phoenix Ins. Co.	G. & E. Bldg.	D.OIII
Pikes Peak Mutl Bene Assn.	Security Bldg.	D.OIII
Pioneer Mutl. Comp. Co.	Railway Exch.Bldg.	D.OIII
Price, Cecil B.	Calif. Bldg.	D.0IV
Prov.Mutl.Life Ins.Co. of Phile.	Petterson Bldg	D.0IV
Prudential Ins. Co. of Am.	Railway Exch.Bldg U.S.Natl.Bnk.Bldg.	D.OI
	Colo. Bldg. Equit. Bldg.	
	710 17th St.	
Reed & Co.	G. & E. Bldg.	D.0IV
Rent Car Ins. Exch.	324 S. Bdwy.	D.0IV
Richardson Agency	G. & E. Bldg.	D.OIV
Richter & Co.	G. & E. Building.	D.OIV
Ritter-Monaghan Gen.Agcy.	G. & E. Bldg.	D.OIV
Rocky Mtn. Agey.	Interst.Tr.Bldg.	D.OIV
Roky.Mtn.Fire Undrwrtrs. Assn.	G. E. Bldg.	D.OIII
Ross, Earl R.	G. & E. Bldg.	D.0IV
Royal Indemn. Co.	Patterson Bldg.	D.OIII
Royal Ins. Co. Ltd.	Patterson Bldg.	D.OIII
Russell H. Wayne	Patterson Bldg.	D.OIV
Rutledge, Carl V.	G. & E. Bldg.	D.0IV
St.Paul F. & M. Ins. Co.	G. &. E. Bldg.	D.OIII

INSURANCE (Con't)	
Address	Code
14 E. 2nd Ave.	D.OIII
Calif. Blag.	D.OIII
1443 Welton St.	D.OIII
Empire Bldg.	D.OIII
Boston Blag.	D.OIII
G. & E. Bldg.	D.OIII
1441 Welton St.	D.OIII
Continental Oil Bldg	. D.OII
351 S. Bdwy	D.OIV
Tramway Bldg.	D.OIII
Tramway Bldg.	D.OIII
1654 Bdwy.	D.OIII
Patterson Bldg.	D.OIII
Agey. 829 15th St.	D.OIII
Insurance Bldg.	D.0II
Cooper Bldg.	D.OIII
Colo. Bldg.	D.OIII
Symes Bldg.	D.OIII
Symes Bldg.	D.OIV
G. & E. Bldg.	D.0IV
Cent. Sav.Bnk.Bldg.	D.OIII
G. & E. Bldg.	D.0III
Patterson Bldg.	D.0II
	Address 14 E. 2nd Ave. Calif. Bldg. 1443 Welton St. Empire Bldg. Boston Bldg. G. & E. Bldg. 1441 Welton St. Continental Oil Bldg 351 S. Bdwy Tramway Bldg. Tramway Bldg. 1654 Bdwy. Patterson Bldg. Agey. 829 15th St. Insurance Bldg. Cooper Bldg. Colo. Bldg. Symes Bldg. Symes Bldg. G. & E. Bldg. Cent. Sav.Bnk.Bldg. G. & E. Bldg.

Pattrson. Bldg.

Patterson Bldg.

D.O.-III

D.O.-III

Standart, Main & Brewster Inc.

State Farm Mutl. Auto Ins. Co.

Name	Address	Code
State Life Ins. Co. of Indianapoli	s-G. & E. Bldg.	D.OIII
State Reserve Mutl. Ins. Co.	Continental Oil Bldg.	D.0III
Steel, N. C.	Colo. Bldg.	D.0IV
Steere S. M.	Calif Bldg.	D.OIV
Steinmann, Lloyd C.	G. & E. Bldg.	D.OIII
Steinmetz, Lloyd G. Rlty.Co.	501 Logan St.	D.OIII
Stimson, Alfred Ins. Agey.	906 Security Bldg.	D.OIII
Stough-Vincent Ins.Agcy.Co.	Symes Bldg.	D.0I
Sun Life Assur. Co. of Canada	First Natl.Bnk.Bldg.	D.0I
Swab, S. M.	Colo. Bldg.	D.0IV
Tendy, Harry E.	First Natl.Bnk.Bldg.	D.0IV
Title Guaranty Co.	1500 Place	D.OIII
Travelers Ins. Co.	G. & E. Bldg.	D.OIII
Travelers Protect. Assn.of Am.	Union Sta.	D.0I
Treece & Owen	G & E. Bldg.	D.0II
Trinity Universal Ins. Co.	G & E. Bldg.	D.OIII
Truck Ins. Exch.	Symes Bldg.	D.OIII
Truckmen's Ins. Agey.	Denham Bldg.	D.OIII
Udry. Edw. G. Ins. Agey.	Galif. Bldg.	D.OIII
Undrwrtrs. Ins.Agcy., Inc.	First Natl.Bnk.Bldg.	D.0I
Union Cent. Life Ins. Co.	U.S.Natl.Bnk.Bldg.	D.0II
United Amer. Life Ins. Co.	Colo.Natl.Bnk.Bldg.	D.OIII
United Benefit Life Ins. Co. of Omaha	Security Bldg. Denver, Natl.Bnk.	D.OIII
United Mtl. Fire Ins. Co.	Patterson	D.OIII

Table 49 INSURANCE (Con't) Name Address Code United States Casualty Co. G. &. E. Bldg. D.O.-III Π.S. Fidelity & Guaranty Co. University Bldg. D.O.-III Mack Bldg. Van Gilder Agcy. D.O.-II Van Schaack & Co. 724 17th St. D.O.-II Wallace, Robert B. G. & E. Bldg. D.O.-IV Walsh, Jack J. U.S.Netl.Bnk.Blkg. D.O.-III 1852 Stout St. Warner Agency D.O.-III Washington Natl. Ins. Co. Denham Bldg. D.O.-III Welch, Cliff Colo. Bldg. D.O.-IV Symes Bldg. West Coast Life Ins. Co. D.O.-III West, Rex B. Symes Bldg. D.O.-III G. & E. Bldg. Western Csulty.& Surety Co. D.O.-II Western Security Co. Security Eldg. D.O.-III Whetsel N. Ross Equitable, Bldg. D.O.-IV Patterson Bldg. D.O.-IV White, Richard Whyman A. C. Ins. Agency 810 14th St. D.O.-III Wilcox, Roy D. G. & E. Bldg. D.0.-IV Williams J. Ben University Bldg. D.0 .- IV Wilson-Creech Ins. Agcy. 1730 Calif. St. D.O.-III Woman's Benefit Agency Commonwealth Bldg. D.O .- III World Ins. Co. of Omaha U.S.Natl.Bnk.Bldg. D.O.-III

16 W. 13th Ave. D.O.-III

Wyatt Agency

Table No. 50

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Insurance

LIST OF BEGINNING AND EXPERIENCE TOTAL NUMBER EMPLO	ED JOBS	, AND THE		ND OF JOB TO BEGINN		BEG. MIN.	AGE MAX.	MAJOR DUTIES
192 Agents 19 105 Mgr & Assts. 8 26 Adjusters 152 9 Exeminers 15 133 Bookkeepers 5	Ekpr Typi Secr Gen. Insp Acco Sale	etaries Off.wrk. ectors untants smen	64 4 19 2	Bookkpr Stenos. Ast.Csl Gen.Of: PRX op. Off.bo: Salesmo	B. ar. C. f.W.D. E. ys F.	19 21 18 18 17	50 23 27 30 25 24 35	See Attached Sheet
PERSONAL QUALIFICATIONS		Is Work Experience Desirable		EARS OF SCHOOL REQUIRED		OURCE O		NUMBER OF BEG. WORKERS NEEDED ANNUALLY
A.Neat, cooperative, accuments B.Bright, neat, willing no accurate C.Accurate, neat, gd.prss D.Neat, willing, cpbl.accuments E.Pleasing voice, Coop. F.Healthy, strg.brgt.alc	ess nlty. rey.	B. Yes	Con Tr H. H. Bu	S.		riter gency cation		
KIND OF WORKER DIFFICULT TO OBTAIN		SEASONA PERIODS F BEG. WORK	L	CONTEM TECHI CHAI	PLATED	NUM FIF	OTAL IBER OF RMS IN ENVER	Number of Contacts Made
Efficient 9 Accurate typist 2 Reliable 10 Good bookkeeper 1 Good on Phone 1		Extra Ty 3	pist	No	ne		342	297

CURRICULUM INFORMATION

(For Principal of Opportunity School)

PROVIDE EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES NUMBER COURSE WANTED		SUGGESTIONS FOR IMPROVEMENT OF INSTRUCTION	NUMBER OF FIRMS INTERESTED IN TRAINING WORKERS FOR BEGINNING JOBS SEASONAL JOBS	
65 24	Insurance office tr. Insurance selling	Stress neatness Stress appearance Better English Penmanship Spelling Accuracy Supplies	24-insurance office tr.	

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

232

Insurance

Major Duties

Bookkeepers: Keep records and daily journal, type and use business machines.

Stenographers - Typists: Correspondence, write policies, renewals, add clauses, use mimeograph and addressograph.

Assistant Cashiers: Typing and cashiering.

General Office Work: Typewriting, taking dictation, write policies, file correspondence, answer telephone, use mimeograph and addressograph.

PBX Operators: Answer phone, type and file correspondence.

Office Boys: Run errands, use mimeograph and addressograph, stamp and distribute mail.

Salesmen: Selling insurance in city and state.

MILLINERY

Twenty-five out of a total of thirty millinery establishments were contacted. Table No. 51 gives a complete listing of all of the millinery firms and their addresses.

A list of the beginning and experienced jobs and the number of employees may be found in Table No. 52.

Sales jobs are available to beginning workers, whose principal duties are sales, steaming, blocking, and cleaning. Employers prefer applicants who have a neat personal appearance, who are efficient, honest and cooperative. Work experience is desirable, and a high school education is required. There are eight beginning workers needed annually during the Easter and Spring periods.

Seven firms were interested in having the Opportunity School provide a class in millinery salesmanship for their employees. Two were interested in having preparatory training for hat making, and ten establishments desired preparatory training for sales girls.

		1 2		
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MILLINERY

Name	Address	Code
Amsden Winona	1560 Bdwy.	D.0IV
Barber Laura Hat Shop	Steel Bldg.	D.OIV
Bernie Shoppe	1506 Curtis	D.OIV
Blaise Lynne M.	2934 E. Colfax Ave.	D.0IV
Clark & Perkins	1623 Tremont Pl.	D.O. OIV
Denver Dry Goods	16th & Calif.	D.OIII
Doris Shoppe	733 15th St.	D.OIII
Donna Lee	923 15th	D.OIII
Finer Millinery Shoppe	Univ. Bldg.	D.OIII
Frances Millinery Co.	604 15th St.	D.0IV
French Millinery Studio	1447 Ogden St.	D.0IV
Gano-Downs	16th & Stout	D.OIII
Hollywood Millinery Co.	525 16th St.	D.0IV
Golden Eagle	16th & Lawrence	D.0IV
Hoyle Millinery Co.	1522 Calif.	D.OIV
Hat & Bag. Shop	918 16th	D.OIV
Johnson Al.	1020 15th St.	D.0IV
Joslins	16th & Curtis.	D.OIV
Joly Custom Millnry.Studio.	1513 Stout St.	D.0IV
June's Shop M.	819 15th	D.OIII
Kittredge Cornelius	2612 E. Colfax Ave.	D.OII
La Monte Hat Shop	712 15th St.	D.0II
Lentz Irene	27 E. 1st	D.OIII
La Rae Millinery Shop	1112 16th St.	D.OIII
Ledy Fair	617 16th St.	D.OIII

Table 51

MILLINERY . (Con't)

Name	Address	Code
Louise Hat Shop	1554 Calif.St.	D.0III
May Co.	16th & Champa	D.OIII
McCarty & Edmonds	434 16th St.	D.OIII
Maynard, Maud A.	1021 E. Colfax	D.OIII
Mode's Millinery	614 16th St.	D.OIII
Neusteter's	16th & Stout	D.OII
New York Millnry.	639 15th St.	D.OIII
Penny J. C.	16th & Stout	D.OIII
Pfund Mary	805 15th St.	D.OIII
Rend's Millnry.Corp.	801 15th St.	D.0IV
Rheales Millinery Shop	815 16th St.	D.OIV
Richie Hat Shop	1537 Glenarm Pl.	D.OIII
Rosalie Shop	713 16th St.	D.OIV
Ruby-Esther .	1760 Grant	D.0IV
S. Gaylord Millnry.Shop	1050 S. Gaylord St.	D.OIII
Stefsni's Millinery Shoppe	1209 E. 9th Ave.	D.OIII
Wallis Estelle	619 16th St.	D.OIII
Wonder Het Shop	1526 Curtis St.	D.OII

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Millinery

230

LIST OF BEGINNING AND EXPERIENCED JO TOTAL NUMBER EMPLOYED	DBS, AND THE	К	TO BEGINN		BEG, MIN.	AGE MAX.	Major Duties
1 Owner 14 Owner-mgrs. 15 Managers 28 Sales ladies 27 Extra Sales ladies 13 Makers			tra sale	98	18	25	Sales, blocking steaming and cleaning
PERSONAL QUALIFICATIONS	Is WORK EXPERIENCE DESIRABLE		YEARS OF SCHOOL REQUIRED		SOURCE (NUMBER OF BEG. WORKERS NEEDED ANNUALLY
Efficiency, honesty, good personal appearance cooperative	Yes		H.S.	Direct views	cationt interpretation	er_	8
KIND OF WORKER DIFFICULT TO OBTAIN	SEASONA PERIODS F BEG. WORK	OR	CONTEM TECHI CHAI	NICAL	Nun	OTAL IBER OI IMS IN ENVER	Number of Contacts Made
Courteous and efficient	Easter Spring		None	9		30	25

CURRICULUM INFORMATION

(For Principal of Opportunity School)

PROVIDE EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES		SUGGESTIONS FOR IMPROVEMENT OF	NUMBER OF FIRMS INTERESTED IN TRAINING WORKERS FOR	
NUMBER	COURSE WANTED	Instruction	BEGINNING JOBS	SEASONAL JOBS
7	Millinery Salesmanship	Teach Salesmenship	2-work room	10 sales

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

RESTAURANTS

The number of restaurants and their addresses are recorded in Table No.53. Forty-five of these were contacted relative to guidance, training, and placement data.

Table No. 54 contains a listing of beginning and experienced jobs; the kind of jobs open to beginners, their major duties, age requirements, and personal qualifications.

One hundred and fifty beginning workers are needed annually. Employers state that trained waiters, cooks, and chefs are difficult to obtain. Extension classes for waitress training were requested by 26 employers.

A discussion of the findings follows in Chapter V.

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	B	\mathbf{n}	Le	53

RESTAURANTS

Name	Address	Code
A. & B. Sandwich Shop	1616 Welton 1945 Bdwy 1749 Curtis 780 Fed.Blvd	D.OII D.OII D.OII
Airport Cafe	8100 E. 32nd Ave.	D.OIII
Airway Inn	7036 E. Colfax Ave.	D.OIII
Alladdin Tavern	2022 E. Colfax Ave.	D.OIII
Alamo, The	3602 E. Colfex Ave.	D.OIII
Albany	17th Stout St.	D.0I
Albert's Cafe	3019 E. Colfax Ave.	D.OIII
Alhambra, Grill	1645 Tremont Pl.	D.OIII
Alpha Cafe	501 15th St.	D.OIII
Al's Grill	1133 Larimer St.	D.OIII
Al's Inn	632 E. 20th Ave.	D.OIII
Alterman's Grill	1401 Lawrence	D.OIII
Argonaut Hotel	233 E. Colfax	D.0II
American Inn	2046 Larimer St.	D.OIII
American Sanitary Lunch	2345 Champa St.	D.OIII
Anchor Inn.	2301 S. Bdwy	D.OIII
Anderson Grill	715 E. 26th Ave.	D.OIII
Arapahoe Grill	2163 Arap. St.	D.OIII
Arcade Buffet	1717 Larimer	D.OIII
Asia Cafe	1213 19th St.	D.OIII
Assembly Bar & Restrut.	1401 Stout St.	D.OIII
Ayers Hotel	1441 Logan	D.OIII
Avalon Buffet	2433 19th St.	D.OIII

Table 53

Name	Address	Code
V. &. J.	1507 Curtis	D.OIII
Baltimore Cafe	721 18th St.	D.OIII
Barrymcore's	2301 E. Colfax Ave.	D.OIII
Beacon Drive In	7810 E. Colfax Ave.	D.OIII
Bean Pot	620 17th St.	D.OIII
Bennett Coffee Shop	309 17th St.	D.OI
Bennett's Restaurant	615 17th St.	D.0I
Ben's Cafe	1025 Larimer	D.OIII
Berkeley Inn	3834 Tennyson St.	D.OIII
Bertha's Cafe	1120 18th St.	D.OIII
Betty Mae Inn	3995 Tennyson St.	D.OIII
Bide-A-Wee Cafe	815 Bdwy.	D.OIII
Billingsley's Cafe	626 E 13th Ave.	D.OIII
Bill's Cafe	1225 Glenarm	D.0II
Bill's Lunch Room	2620 Welton	D.OIII
Billy-K Grill	1219 Lawrence	D.OIII
Black Pheasant Cafe	1131 E. Evens Ave	D.OIII
Black & White Inn	2463 16th Ave.	D.OIII
Blue Bonnet Cafe	457 S. Bdwy.	D.OIII
Blue Front Lunch Rm.	714 E. 26th Ave.	D.OIII
Blue Goose Cafe	1658 7th St.	D.OIII
Blue Parrot Inn	1718 Bdwy.	D.0I
Blue Ribbon Cafe	1954 Bdwy.	D.OIII
Boggio's Parisienne Rotisserie	1747 Tremont Pl.	D.0I
Bohn Pig'n Whistle Barbeque	4823 W. Colfex Ave.	D.0II

Name	Address	Code
Bolden's Downtown Bar-B-Q Pl.	2046 Arap.St.	D.OIII
Bonnie Brae Cafe	564 S. Bdwy.	D.OIII
Boston Chicken Cottage	2949 Welton	D.OIII
Boston Coney Island	1635 Curtis St.	D.OIII
Boulevard Inn	819 Colo. Blvd.	D.OIII
Bozo Cafe	1656 Curtis	D.OIII
Bramer Buffet	Kittridge Bldg.	D.OIII
Brass Rail Inc.	1518 Champa St.	D.OIII
Brewery Bar	943 Larimer	D.OIII
Broadway Cafe	1906 Bdwy.	D.OIII
Broadway Inn	69 S. Bdwy.	D.OII
Buchannan's Cafe	369 S. Bdwy.	D.OIII
Buckhorn Exch. Restaurant	1000 Osage St.	D.OIII
Buffalo Inn	1000 Lerimer St.	D.OIII
Bungalow Cafe	2089 S. York	D.OIII
Bungelow Inn	1744 Welton St.	D.OIII
Burnham Cafe	801 Mariposa St.	D.OIII
Cactus Grill	Mack Bldg.	D.0II
Cambor's Louis V. Rsturnt.	1647 Tremont Pl.	D.0II
Canton Restaurant	1635 ½ Curtis St.	D.0II
Casa Rosa De Oro	213 E. 17th Ave.	D.OIII
Castle-Leagh Dining Rm.	1007 Penn. St.	D.OIII
Charcoal Broiler Rsturnt.	1610 Bdwy.	D.0II
Charlie's Sandwich Shop	439 14th St.	D.OIII
Cherry Lunch No. 1	2104 Larimer	D.OIII

Name	Address	Code
Chez Paree Cafe	232 16th St.	D.OIII
Chile Bowl	5403 W. Colfax Ave.	D.OIII
Chop Suey Tea Room	1232 20th St.	D.OIII
Chris's Cafe	1027 Bdwy.	D.0III
Chuck's Drive Inn	101 Knox Ct.	D.OIII
Club Del Rio	1114 Bdwy.	D.OIII
Coffee Cup Cafe	1254 Champa	D.OIII
Colfax Cafe	2216 E. Colfax Ave.	D.OIII
Collins Fine Foods		D.OIII
Colling Am Lunch	1709 Curtis	D.OIII
Colony Grill	569 E. Colfax Ave.	D.OIII
Columbine Coffee Shop	823 15th St.	D.OIII
Continental Restrut.	1917 Larimer St.	D.OIII
Coor's Tavern	3400 Navajo St.	D.OIII
Court Grill	301 14th St.	D.OIII
Drystal Grill	2621 Larimer St.	D.OIII
Del Rio Cafe	1114 Bdwy.	D.OIII
Del Mars. Tavern	2400 Stout St.	D.OIII
Demis Inn	1700 Broadway	D.OIII
Denargo Grill	Bdwy. & 29th St.	D.0III
DeNave Cafe	2855 W. 25th Ave.	D.OIII
Denver, Coney Island Lunch Rm.	1730 Curtis St.	D.OIII
Denver Grill	2260 Stout St.	D.OIII
Depot Grill	1439 17th St.	D.OIII
Dever's Tropical Inn	1800 E. Colfax Ave.	D.OIII

Table 53	RESTAURANTS (Con't)	
Name	Address	Code
Diamond Cafe	2100 Arap. St.	D.OIII
Diamond Inn	1308 Pearl St.	D.OIII
Dick's Restrnt	4907 Lowell Blvd.	D.OIII
Dinty Moore's Famous Cafe	827 11th St.	D.0II
Dixie Cafe	372 S. Bdwy.	D.OIII
Do Drop Inn	4750 Brighton Blvd.	D.OIII
Dog House	1908 W. 33rd. Ave.	D.OIII
Doug's Cafe	1524 Larimer St.	D.OIII
Dreuth Home Lunch	2412 W. 44th Ave.	D.OIII
Dukes Grill	1620 E. 34th Ave.	D.OIII
E. & C. Grill	1644 Curtis St.	D.O. HIII
Eagle Cafe	1313 Larimer	D.OIII
East Dnvr. Im	1831 E. 28th Ave.	D.OIII
Eat_A_Bite Shop Inc.	1611 Calif. St.	D.OIII
Eat_A_Rib Barbecue Inn	4491 Bdwy.	D.OIII
Eddie & Nick's Cafe	1332 W. Colfax Ave.	D.OIII
Edelweiss Restrnt.	1644 Glenarm Pl.	D.0I
Eighth Ave. Grill	2300 W 8th Ave.	D.OIII
Elmer's Hamburger Shop	260 St. Fe. Dr.	D.OIII
Elyris Tavern	4700 Claude Court	D.OIII
Embassy Cafe Inc.	1712 Bdwy.	D.0II
Emil's Grill	1700 Lawrence	D.OIII
Emil's Spaghetti Garden	519 18th St.	D.OIII
Empire Grill	1626 Glenarm Pl.	D.OIII
English Village Coffee Shop	826 E. Colfax Ave.	D.OIII

Name	Address	Code
Evalona Dairy	629 E. Colfax Ave.	D.0II
Exch. Restrnt	1721 Chempa St.	D.OIII
Famous Inc.	1615 Welton St.	D.0I
Famous Waffle Shop	415 15th St.	D.0II
Farm House	1512 Colo. Blvd.	D.OIII
Fed. Cafe	1963 Champa St.	D.OIII
Fountain Buffet	2123 Court Pl.	D.OIII
Four Star Food Shop	811 15th St.	D.OIII
Frey's Cafe	Omit	D.OIII
Fox Trot Inn	639 W. 43rd. Ave.	D.OIII
Garden Gate Inn	4328 W. 35th Ave.	D.OIII
George's Restrnt	1929 Larimer	D.OIII
Gibson Ralph W.	1801 Bdwy.	D.OIII
Glen's Grill	2238 E. 34th Ave.	D.OIII
Gold Nuggett Grill	1609 Larimer	D.0II
Golden Buffet	1866 Arap.	D.OIII
Golden Gate Grill	1455 Welton St.	D.0II
Golden Lantern Inn	1265 Bdwy.	D.OI
Golden Moon	1954 Larimer	D.OIII
Goldies Cafe.	1121 20th St.	D.OIII
Good Eats Cafe	2990 N. Speer Blvd.	D.OIII
Green Front Cafe	1401 15th St.	D.OIII
Green Lantern Barbecue Inn	2859 Tremont Pl.	D.OIII
Crowers Cafe	Bdwy. & 29th St.	D.O.PIII
Groat's W. T.	800 l6th St.	D.0II

Table 53	RESTAURANTS (Con't)	
Name	Address	Code
H. & I. Cafe	220 W. 6th Ave.	D.0II
H. & R. Cafe	492 S. Bdwy.	D.OIII
Haddon Manor Restrut	2801 Colo. Blvd.	D.OIII
Henger	8001 E. Colfax Ave.	D.OIII
Harry's Cafe	420 18th St.	D.0II
Henry's Home Lunch	1449 Lawrence	D.OIII
Helea's Cafe	1447 Glenarm	D.OIII
Hertzler Cafe	734 14th St.	D.OIII
Hi De Ho Cafe	610 St. Fe. Dr.	D.OIII
Hi's Hemburgs	1709 Welton 1627 Glenarm Pl.	D.OIII D.OIII
H. P. Cafe	612 17th St.	D.OIII
Hix Cafe	1015 S. Bdwy.	D.OIII
Hoff-Schroeder Cafeteria	·616 16th St.	D.0I
Hogen's Pl.	1962 Curtis	D.OIII
Home Dairy Restrnt	1641 Welton	D.0II
Honey Pot Inn	431 15th St.	D.0II
Hong Kong Cafe	320 E. Colfax Ave.	D.0II
Horse Shoe Inn	1636 Court Pl.	D.0II
Hunt Tea Rm. & Rstrnt.	2600 Colfax Ave.	
Ichiyo Chop Suey Prlr.	1320 20th St.	D.0II
Idle Wilde Cafe	315 16th St.	D.OIII
Industrial Cafe	1420 22nd. St.	D.OIII
Ingram's Cafe	58 Bdwy.	D.OIII
Inside Inn	522 E. 17th Ave.	D.OIII

Name	Address	Code
Italian Village Cafe	3651 Navajo	D.OIII
Jack & Jean's Cafe	1533 16th St.	D.OIII
Jack & Teeny's Steak House	4397 Fed. Blvd.	D.OIII
Jackson's Coffee Shop	1011 E. Colfax Ave.	D.OIII
Jensen Restrnt	2016 W. 32nd. Ave.	D.OIII
Jewel Steak Hse.	1657 Bdwy.	D.0II
Jig Saw Cafe	826 Larimer	D.OIII
Joe's Buffet	760 St. Fe. Dr.	D.OIII
Johnie's Buffet	2200 Downing	D.OIII
John's Cafe	1517 17th St.	D.OIII
Jolly Cafe	1425 Curtis	D.OIII
Keables Sandwich Shops	1623 Stout. 1649 Calif.	D.OI
Keg. Buffet	619 18th St.	D.OIII
Kelley & Malone	3940 York	D.OIII
Ken Grill	530 17th St.	D.0II
King Cole Room	1082 Bdwy.	D.0II
King Joy Cafe	1627 Tremont Pl.	D.OIII
King Ong	910 19th St.	D.OIII
Kitchen	1962 E. Colfax Ave.	D.OIII
Kitchenette Cafe	2400 W. 32nd Ave.	D.OIII
Knickerbocker Buffet	828 15th St.	D.OIII
Krazy Kat Cafe	1723 E. 46th Ave.	D.OIII
Kreyer's Restaurant	410 17th St.	D.OII
L. & J. Coffee Shop	322 15th St.	D.OIII

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Name	Address	Code
L. & R. Eat Shop	3321 E. Colfax Ave.	D.OIII
La Fiesta Cafe	117 Bdwy.	D.OIII
Lakeside Lunch Room	4600 Shermen Blvd.	D.OIII
Lande's	3130 E. Colfax Ave.	D.OIII
Larimer Grill	2449 Larimer St.	D.OIII
Liberty Grill	1417 Stout St.	D.OIII
Lindy Cafe	2262 Larimer	D.OIII
Little Dutch Mill Cafe	554 S. Bdwy.	D.OIII
Log Cabin Inn	3109 Fed. Blvd.	D.OIII
Logan Grill	4485 Logan St.	D.OIII
Loop Lunch Rm.	1125 15th St.	D.OL-III
Lula's Inn	Omit	D.OIII
Luna Cafe	2138 Larimer	D.OIII
Lund Restrnt	1817 Champa	D.OIII
M. &. M. Caftr.	1447 Calif St.	D.0II
Mack's Restrnt	1628 Larimer	D.OIII
Manhattan Restrnt.	1635 Larimer	D.0II
Manley's Grill	224 Bdwy.	D.OIII
Merigold Cafe	4100 Tejon	D.OIII
Marigold Lane	1545 Bdwy.	D.0II
Mkt. Lodge Cafe.	1115 Stout St.	D.OIII
Mary & Walt's Cafe	1301 S. Pearl St.	D.OIII
Mary's Cafe.	2374 8th St.	D.OIII
Mavetic Mike	464 Washington	D.OIII
Mayfair Grill	1760 Champa	D.OIII

Name	Address	Code
Mayflower Inn	309 E. 17th Ave.	D.OIII
McCarthy Charlie Inn	3410 Tejon St.	D.OIII
McVittie's	1651 Curtis St. 431 17th St.	D.OI
Melo Malt Cafe	1801 B'dway.	D.OIII
Mexico City Testrnt	2115 Larimer	D.OIII
Mickey Mouse Manor	2544 Fed. Blvd.	D.OIII
Midland Sandwich Shop	420 17th St.	D.OIII
Midget Cafe	3900 Pecos St.	D.OIII
Miller's Cafe	707 St. Fe. Dr.	D.OIII
Milwaukee Dutch Lunch	1004 19th St.	D.OIII
Mint Cafe	321 W. Colfax Ave.	D.0III
Monroe Buffet	230 15th St.	D.OIII
Monte Cristo Cafe	1515 Welton St.	D.OIII
Moon Drive Inn	3503 E. Colfax Ave.	D.OIII
Mosconi's Oyster House	710 S. Bdwy.	D.OIII
Mozart Inc.	1655 Calif. St.	D.OIII
Murphy's Fine Foods Cafe	2 Bdwy.	D.OI
Mutl Lunch Cafe	1816 Curtis St.	D.OIII
Navarre Cafe.	1727 Tremont Pl.	D.0I
Nat'l. Drug Co.	300 15th St.	D.0II
New Carioca Cafe	2060 Champa	D.OIII
New Mkt. Grill	1100 Mkt. St.	D.OIII
New Mexico Inn	1949 Larimer	D.OIII
New Way Coney Isl. Cafe	1749 Curtis St.	D.OIII

Name	Address	Code
Nippon Inn	1221 20th St.	D.OIII
Nob-Hill Inn	420 E. Colfax Ave.	D.0II
North Speer Tavern	2641 N. Speer Blvd.	D.0II
Oakley's Cafe	1088 S. Gaylord St.	D.OIII
Oasis Root Beer & Sndwch. Shop	1729 E. Colfax Ave.	D.OIII
Occioni's Restrut. Italian	2454 19th St.	D.0II
O'Connor Chas. F.	725 Champa St.	D.0III
Oh Johnie Cafe	2915 W. 44th Ave.	D.OIII
Old Jail House	1761 Mkt. St.	D.OIII
Old Mexico Chile Prlr.	1224 19th St.	D.OIII
Open Kitchen	1756 Calif. St. 1510 Bdwy. 1509 Welton St.	D.OII D.OII
Osage Grill	3900 Osage	D.OIII
Owl Cafe	2942 Zuni	D.OIII
Parisienne Rotisserie Inn	1747 Tremont Pl	D.OIII
Park Avenue Inn	1660 St.	D.0II
Pastime Cafe	2162 Larimer	D.OIII
Pat & Mike's Grill	1101 S. Pearl	D.OIII
Pat's Grill	2305 Larimer	D.OIII
Paul's Place	2376 15th St.	D.OIII
Paulsen Sndwch. Shop	1436 Curtis	D.OIII
Peacock Tavern	4500 Washington St.	D.OIII
Penn-O Cafe	439 E. 19th Ave.	D.OIII
Pete's Cafe & Lunch	1118 18th St.	D.OIII
Pheasant Cafe	702 St. Fe. Dr.	D.OIII

Table 53	RESTAURANTS (Con't)	
Name	Address	Code
Picador Cafe	1414 E. 47th Ave.	D.OIII
Piccone Dan	1719 Mkt. St.	D.OIII
Pick a Rib-	655 Bdwy. 3100 E. Colfax Ave.	D.OIII
Pig-On-A-Bun Inn	1524 Curtis St. 318 E. 20th Ave.	D.OIII
Pikes Pk. Lunch Rm.	1863 Lerimer	D.OIII
PK's Buffet	2100 Larimer	D.OIII
Plantation Chicken Inn	2439 Welton St.	D.OIII
Plymell's Cafe	4970 Lowell Blvd.	D.OIII
Poor Boy Inn	312 S. Bdwy	D.OIII
Post Office Cafe	812 18th St.	D.OIII
Prettis J. D.	2863 Larimer	D.OIII
Produce Grill	1560 Mkt. St.	D.OIII
Punch Bowl Bar & Grll.	2052 Stout St.	D.OIII
Quality Shoppe	813 15th St.	D.OII
Question Mark Cafe	1710 Curtis St.	D.0III
Quincy Restrnt	1012 17th St.	D.OIII
R. W. Cafe	Home Public Mkt.Bldg.	D.OIII
Remble Inn	1901 Welton St.	D.OIII
Ray's Cafe	1518 Calif. St.	D.OIII
Red Fox Inn	117 15th St.	D.OI
Red Lantern Tavern	404 Bdwy.	D.OIII
Red Wing Cafe	340 17th St.	D.0II
Reese Drive Inn	3901 E. Colfax Ave.	D.OI

Name	Address	Code
Reese Houses	405 17th St. 638 15th St. 440 E. Colfax Ave. 925 17th St. 913 15th St.	D.OI D.OI D.OI D.OI
Reno Inn	1759 Larimer	D.OIII
Richard's Fine Food Cafe	2603 S. Bdwy.	D.OIII
Richman's Cafe	1032 17th St.	D.OIII
River Shannon Cafe	1317 Lawrence St.	D.OIII
Riverside Inn	5050 Brighton Blvd.	D.OIII
Riveria Inn	337 E. 17th Ave.	D.OIII
Rockybilt	1435 Ogden St.	D.OIII
Roesch's Grill	1338 15th St.	D.OIII
Romano Tony	1962 Market St.	D.OIII
Roosevelt Grill	701 18th St.	D.OIII
Rosen Anna Kosher Restrant.	1729 Stout St.	D.OIII
Roslyn Grill	619 14th St.	D.OIII
Ross Cafe	1825 Curtis St.	D.OIII
Roxie's Cafe	4923 W. 38th Ave.	D.OIII
Rustic Tavern	5126 W. 29th Ave.	D.OIII
Ryzman's Lunch	1219 17th St.	D.OIII
Sadie's Kitchen	308 E. Colfex	D.OIII
St. Francis Grill	401 14th St.	D.OIII
Saliman & Sons	401 15th St.	D.0II
Saliman's Paradise	1663 Larimer	D.OIII
Sam's Coney Island	1737 Curtis St.	D.OIII

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Name	Address	Cod e
Sam's No. 3 Restrut.	1527 Curtis St.	D.OIII
Sam*s Place	1505 Stout St.	D.OIII
San Carlo Cafe	1733 Larimer St.	D.OIII
Sarotoga Buffet	1011 15th St.	D.OIII
Scandis Luncheon Shop	1409 Stout St.	D.OIII
Sealey Gertrude L.	2412 E. Colfax Ave.	D.OIII
Sear's Grill	300 St. Fe. Dr.	D.OIII
Senate Tavern	1445 Curtis St.	D.0II
Seventh Ave. Cafe	233 E. 7th Ave.	D.0II
Shaner's Grill	701 17th St.	D.0II
Shanghai Village	1528 Curtis St.	D.OIII
Shanty Lunch.	1323 Bdwy.	D.OIII
Shedden Donald	1243 W. Alemeda Ave.	D.OIII
Silver Dollar Grill	1101 Calif.St.	D.OIII
Springer's Grill	1561 Market St.	D.OIII
Stadium Inn	1703 E. Evens Ave.	D.OIII
Stanley Cafe	812 Bdwy.	D.OIII
State Buffet	321 E. Colfex Ave.	D.0II
Steen Cafe	1535 17th St.	D.OIII
Stilwill's Cafe	1942 Bdwy	D.0II
Stockholm Grill	1120 17th St.	D.OIII
Stockyards Restrnt	Livestock Exch. Bldg.	D.O. III
Stone's Cafe	1211 E. 9th Ave.	D.OIII
Subway Grot to	3759 Lipan St.	D.OIII
Sullivan's Cafe	1212 16th St.	D.OIII

Name	Address	Code
Sunnyside Cafe	1175 E. Colfax Ave.	D.OIII
Supreme Lunch & Sndwch. Shop	828 18th St.	D.OIII
S-Wich Cafe	4328 E. Colfax Ave.	D.OIII
Swing Inn	255 S. Bdwy.	D.OIII
T-Bone Cafe	555 18th St.	D.OIII
Tenderloin Steak Bun Restrnt.	4201 W. Colfax Ave.	D.OIII
Tick Tock Inn	1936 Welton St.	D.OIII
Tivoli Tavern	1400 W. 37th Ave.	D.OIII
Tom Pioneer Lunch	1324 16th St.	D.OIII
Tom's Cafe	335 St. 14th.	D.OIII
Tom's Tavern	1941 Champa St.	D.OIII
Tony & Sallie's Tavern	Brighton Blvd.& Wlby.	D.OIII
Truck Inn Restrnt	1717 15th St.	D.OIII
Trailways Cafe	505 17th St.	D.OIII
Tramway Cafe	Loop Mkt. B.	D.0II
Tremont Grill	1619 Tremont Pl.	D.0II
Trent Cafe	921 18th St.	D.OIII
Turf Grill	1739 Curtis St.	D.OIII
Union Sta. Nwstnd.&Restrnt.	Union Sta.	D.0II
United Cafe	612 17th St.	D.OIII
Uptown Coffee Shop	1540 19th St.	D.OIII
Vidick John F.	4500 Washington St.	D.OIII
Vienna Inn	911 15th St.	D.OIII
Waldman's Cafeterias	1530 Stout	D.0I
Waldorf Inn	1325 Blake St.	D.OIII

Name	Address	Code
Watkins Coffee Shop	17 S. Bâwy.	D.OIII
Wazee Mkt. Cfe.	1430 11th St.	D.OIII
Webb. Cafe.	4958 E. Colfax Ave.	D.OIII
Welcome Inn	3759 Chestnut Pl.	D.OIII
White House Cafe	1862 Stout St.	D.OIII
William's Grill	1221 Larimer	D.OIII
Wolf's Tea Rm.	308 E. Colfex Ave.	D.OIII
Woolworth F.W. Co.	820 16th St.	D.OIII
Yuye Cafe	2801 Welton St.	D.OIII
Y.W.C.A.	1545 Tremont	D.0I
Zimmerli's Lunch	1725 Stout St.	D.O.~III
Zimmerman's Cafe	201 St. Fe. Dr.	D.OIII

GUIDANCE INFORMATION

(For Editor of Guidance Bulletin)

Restaurants

List		EXPERIENCED JOBS, AND THE MBER EMPLOYED	KIND OF JOB OPEN TO BEGINNERS	BEG, MIN.	AGE MAX.	MAJOR DUTIES
3.	Waiters	61 General duty	A.Waitresses	18	25	Serving trays
222	Waitresses	1 Bookkeeper	B. Dishwasher	19	38	Washing dishes
68	Cooks	7 Door girls	C.Fry Cook	18	30	Cooking
71	Dishwashers	5 Salad girls	D.Kitchen	21	25	General Kitcher
3	Pantry men	5 Bakers	Helpers			help
5	Chefs	1 Yardman	E.Cook helper	18	24	Help cook
19	Bus Boys	1 Porter	F.Bus boy	18	25	Bus dishes
9	Cashiers	1 Pantry Woman	G.Porter	21	35	Cleaning
10	Bartenders	18 Fry Cooks	H.Salad girls	21	25	Prepare salads
6	Kitchen Help	ers 1 Buyer				
30	Steam table	girls				
71	Owners and M	anagers				

PERSONAL QUALIFICATIONS	IS WORK EXPERIENCE DESIRABLE	YEARS OF SCHOOL REQUIRED	Source of BEGINNING WORKERS	NUMBER OF BEG. WORKERS NEEDED ANNUALLY	
A.Neat, clean, meet public	Yes	H.S.	Application_22	A. 55	
B.Willing, industrious	No	General	Ads in paper 3	B. 20	
C.Clean, efficient, healthy	No	H.S.	Emp. Agey 24	C. 18	
D.Clean, obedient, pleasant	No	General	C.S.E.S. 3	D. 20	
E.Clean, industrious	Yes	General	Opp.school 7	E. 15	
F.Neat, able to meet public	No	General		F. 12	
G.Clean, willing	No Yes	General		G. 2	

KIND OF WORKER DIFFICULT TO OBTAIN		SEASONAL PERIODS FOR BEG. WORKERS	CONTEMPLATED TECHNICAL CHANGES	TOTAL NUMBER OF FIRMS IN DENVER	Number of Contacts Made
Trained waiters Cooks Chefs	5 18 5	Xmas 5 Summer=27	None	380	45

CURRICULUM INFORMATION (For Principal of Opportunity School)

FIRMS INTERESTED IN HAVING OPPORTUNITY SCHOOL PROVIDE EVENING EXTENSION CLASSES FOR THEIR EMPLOYEES		SUGGESTIONS FOR IMPROVEMENT OF	Number of Firms Interested In Training Workers For	
Number	COURSE WANTED	Instruction	BEGINNING JOBS	SEASONAL JOBS
26	Waitress training	None	3 3	Cooks Waitress

PLACEMENT INFORMATION

(For Director of Placement Office)

NUMBER OF WORKERS NEEDED AT TIME OF CONTACT

NUMBER OF WORKERS NEEDED IN THE NEAR FUTURE

The superintendents' tour of leading cities

(16) throughout the United States revealed various experiments in the area of occupational adjustment. The recommendations which followed their study provided the basis for occupational adjustment services. A study of the youth problem in Denver (1) showed the general need for an occupational adjustment service in that city, and it was recommended that one be established. Essert and Hinderman (7) made specific studies of adjustment services in selected cities, for the purpose of working out a plan for Denver in terms of local needs. They found it was necessary to establish a working relationship between the employers in the community with the service (11).

The specific problems surrounding the establishment of a working relationship with the schools were brought to light by data presented in Table 1 relative to withdrawals, which include drop-outs and graduates.

In the five senior high schools there were a total of 5,166 withdrawals, by graduation or otherwise, during the school year of 1940-41. Nine hundred and forty-three planned to go to college, leaving 4223 youths in the labor market. The largest number of youth from

any one school entering the labor market was 991 from
West High School, though the total number of students
at East exceeded, by 131, the number enrolled at West.
This situation results from the high economic standing
of the parents in the East High district; the average
wage earned by the parents in the West High area is
probably the lowest in the city, and therefore the number of high school graduates who planned to enter college
in the fall was but 81, while there were 395 from East.

The data presented above portrays the influx of youth into the labor market and reveals the source of the youth involved in the unemployment problem. These were gathered from the census and attendance department of the Denver Public Schools.

McNally's report, The Preparation of Denver
Youth for the Labor Market (15:36-8), showed that youth
generally did not have specific vocational plans based
on abilities and aptitudes. Guidance information was
being obtained by personal interviews, and jobs were
being secured by friends or by application.

If the energies and abilities of youth are to be properly directed, something must be done before young people leave school, at the time they enter the labor market, and after they have secured their first jobs.

Immediately following the inauguration of the Adjustment Service, in 1938, a teacher was selected to coordinate the activities of the service with his

respective school. It soon became apparent that the attempt to establish a working relationship with the high schools had failed because of the lack of a specific plan which would provide methods for reaching the high school drop-out and graduate. This procedure was therefore discontinued. Subsequently, a grant in aid was made by the General Education Board to the Denver Public Schools for the purpose of employing a full-time coordinator, for South Denver High School, during the school year of 1940-41. This coordinator was to work under the direction of officials of the Occupational Adjustment Service, and the principal of South High School, to develop plans and procedures for the establishment of working relationships between South High School and the

200

The first step was the development of the vocational guidance section of the General Education Program. This was accomplished by a cooperative effort of teachers, coordinators, and administrators. A copy of this program appears in the appendix.

Occupational Adjustment Service (9).

A vocational assembly was held to explain the major functions of the Adjustment Service to all students and teachers, and further instructions and information were given to the students, in small groups, by the school coordinator.

In order that seniors might be given immediate assistance, a program was developed for them early in

the school year. It included self-analysis, job analysis, and methods of matching job requirements with individual abilities. The forms used in this program were later used in other classes. They are shown in the appendix.

Work history records were obtained by writing to former employers. A copy of the form used appears in the appendix. More than 700 copies were used by South High students.

Reliable and current occupational information is an important part of occupational adjustment (14). Such information was not available in books, magazines, films, and other ordinary sources of vocational information. Conferences between the coordinator, the vocational counselors of South High School, and the Acting Principal of the Opportunity School were held frequently to work out plans for guidance bulletins. Copies of these bulletins appear in the appendix.

Work experience is a major factor in occupational adjustment. McNally (15:16) reported that of the youth who had difficulty in securing jobs more than half of them had no work experience (22). In many cases, a job is desirable not only as a means of earning a living, but as a means of making an intelligent choice of an occupation.

The U.S. Works Projects Administration, in their study of urban youth (21:18), stated that lack of experience was the most important factor named by youth

in the labor market who reported they had difficulties in obtaining work. As a method of providing work experience (22), training classes in retail selling, wrapping, packing and cashiering were conducted by the Opportunity School for five evenings a week at South High School. The pupils who were selected for training were those whose occupational choices were in the retail sales field. The placement department of the Occupational Adjustment Service secured part-time positions for 40 of the 41 students who completed the training. Employers heartily endorsed the selection and training method. Accordingly, other students were selected and placed in training classes provided by the Opportunity School for shoe salesmen.

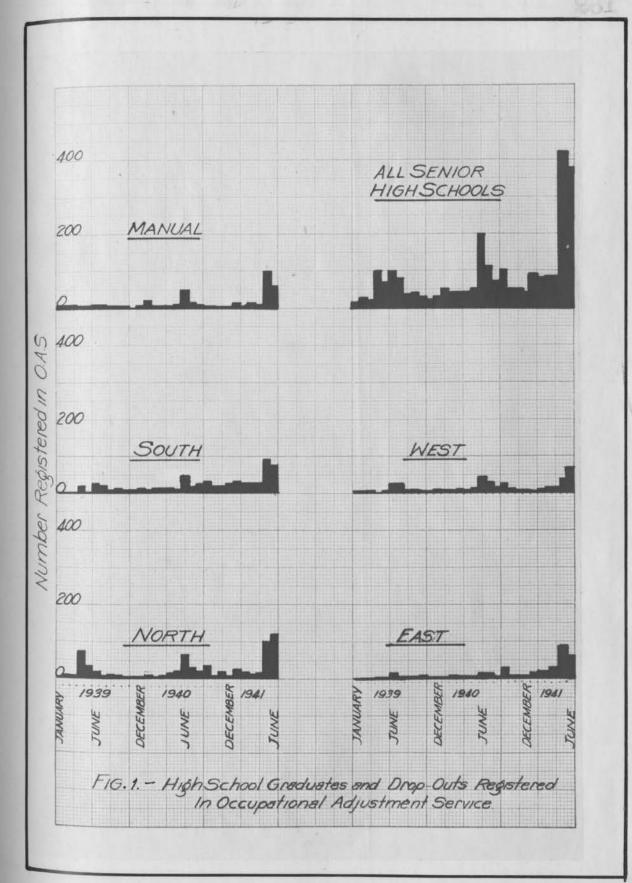
The stores were experiencing a shortage of part-time workers in their shoe departments, and they had requested the Opportunity School to train beginning workers for them. All of the students who took the training were placed by the Occupational Adjustment Service in part-time Saturday or seasonal jobs. Here again the trainees had been selected on the basis of their occupational choices. At the end of the first semester it was apparent that progress had been made. The full time coordinator, in cooperation with the general education teachers and the principal of South High, had developed a unit of vocational guidance. This was a part of the general education program, and was designed to

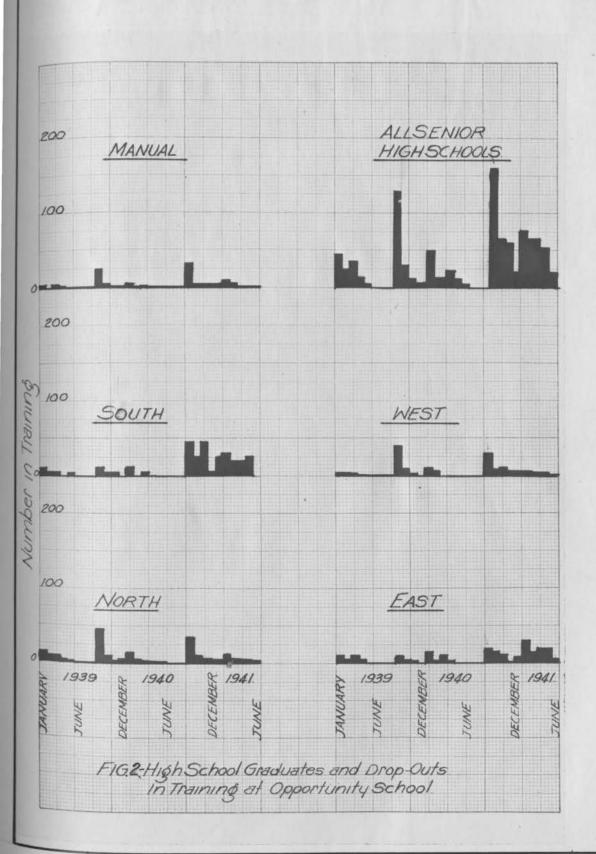
assist drop-outs and graduates in making their vocational plans. A desirable relationship between the school and the Occupational Adjustment Service had been achieved.

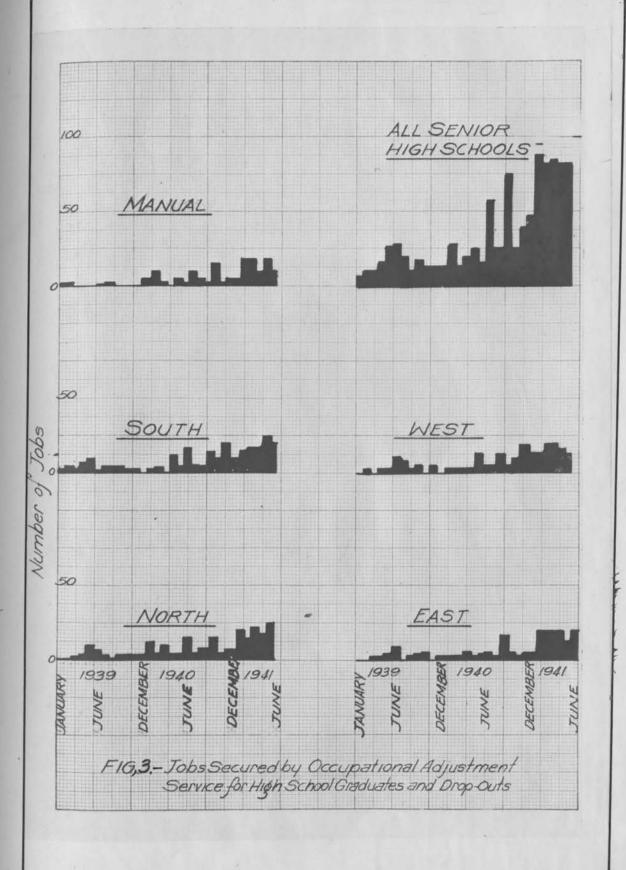
that beginning September 1, 1940, the number of students registered with the Occupational Adjustment Service was more than double that of the previous year. An examination of Figure 2 indicates that a large number of South High students are taking vocational training preparatory to entering the labor market. Figure 3 reveals a substantial increase in the placement of South High students by the Service.

It must be observed that the success was due to the development of records, methods, and plans of operation by a cooperative effort of teachers and the school principal, and that the school coordinator was a person related directly to the central service, and that he had no other school duties to perform.

In view of the program at South High School, the Assistant Superintendent of Schools, the Director of Vocational Education, the Acting Principal of the Opportunity School, and the Supervisor of the Occupational Adjustment Service, worked out a plan for the employment of a full-time coordinator for East Denver High School, beginning January 1, 1941. The program at South High School was followed as a pattern. By referring to Figure 1 it may be noted that prior to January 1, 1941.







only a few high school drop-outs and graduates from East Denver High School had made use of the assistance of-fered by the Adjustment Service. Figure 2 shows an increase in the number of students who were registered in classes for vocational training, and Figure 3 shows a corresponding increase in the number of jobs secured by the placement division of the Service for East High students.

As a result of the achievements of the coordinators of South and East High Schools in operating the new occupational adjustment plans, North High School, Manual Training High School, and West High School adopted similar plans. Thus, all of the high schools in the city were committed to a program of cooperation with the Occupational Adjustment Service by April, 1941. Norton (17:191) says the schools may legitimately provide certain young persons with direct training in those operations or skills which are common to a large number of occupations.

ordinators was that of assisting drop-outs and graduates with their vocational plans. Each coordinator arranged for pupil interviews at the Occupational Adjustment Service, and subsequently tests were given to 652 of the students to determine what type of training they should take. On the basis of test results, 15 percent of the boys received employment in defense industries, and 85

Thirty percent of the girls got jobs immediately in restaurants, department stores, summer resorts, and business offices, and the others enrolled for clerical and sales work. House (10) states that most beginning jobs require only a small amount of preliminary training. The answers to questions relating to high school gradates and drop-outs who enter the labor market reveal that the plan of implementation that had been devised to establish a working relationship between the high school and the central service was in operation throughout the city of Denver. By consulting Figure 1, it will be noted that the number of high school graduates and drop-outs registered in the Occupational Adjustment Service is gradually increasing since the high school coordinators

The composite graph for all senior high schools shows this upward trend rather clearly. In June, 1940, 200 graduates registered in the Occupational Adjustment Service, whereas a year later 420 registered. A similar trend is shown by the graphs in Figure 2 for high school graduates and drop-outs who enrolled for training at the Opportunity School. Entering the labor market successfully means getting a job. This same upward trend, which is indicative of the effectiveness of the working relationships that were established between the high schools and the central service, is shown in Figure 3.

began to function.

For all senior high schools, during March, April, and May, 1940, 60 jobs were secured by the Occupational Adjustment Service for high school graduates and drop-outs, whereas for the same months of 1941, when this plan of implementation was in effect, jobs were secured for 224. This evidence seems to indicate that the plan of implementation designed to establish a working relationship between the high schools and the Occupational Adjustment Service has real merit, as judged by the trends deserbed above.

As shown by the recommendations of the superintendents given in Chapter I, the second important problem was that of establishing working relationships between the employers in the community and the Occupational Adjustment Service. This was necessary to provide information on vocational guidance, vocational training, and placement needs (12).

Hinderman and Essert (7:82) recommended that four coordinators—one in the trades and industry field, one in the distributive occupations, one in service occupations, and one in women's trade and industry field—should be added to the staff of the Opportunity School to work in cooperation with the Occupational Adjustment Service, with the purpose of bringing about the following adjustments: (1) placement or replacement in a job most closely related to the individual's interests and capacities; (2) the development of a training program

that arises from occupational needs; and (3) the collection and compilation of current and reliable occupational guidance information. Accordingly, the coordinators were appointed by the Denver Board of Education, and in January, 1938, they began to establish working relationships with the employers in the community and the Occupational Adjustment Service.

The first step necessary to obtain data on vocational guidance training and placement was the inauguration of a plan for industrial surveys (2). Forms and
methods of operation were drawn up, and a group of the
Works Projects Administration employees was selected to
assist the coordinators in making contacts and compiling
data. Although a number of surveys were begun, only the
one in the baking industry was ever completed.

As time progressed it became apparent the survey forms in use were so detailed and complicated that too much time was being spent, and too much irrelevant information obtained. The data which were obtained were difficult to interpret in terms of occupational guidance, training, and placement. Copies of the forms appear in the appendix.

This cumbersome procedure for gathering occupational information had the effect of nullifying the execution of plans that it was intended to foster. When a large staff of workers and the coordinators failed to bring the surveys to completion, there was no curriculum modification material available; there was scarcely any placement information available; and there was but a small amount of guidance information available. This guidance information was unreliable, as it was given by the coordinators from memory.

The demand by students for current local guidance information was so persistent that the coordinator came to spend an unproportionately large amount of his time in counseling. This demand for individual guidance, and the failure of the survey group to bring surveys to a successful conclusion, caused the survey plan to be dropped, and caused the coordinators to continue an unplanned contact program. As a result many employers were never visited, though others were visited often.

The information thus obtained was being used by the coordinators to advise students who were referred to them by teachers, and counselors. Early in 1939 the coordinators began to include in their required monthly reports, on file in the office of the Director of Vocational Education, statements saying that they were having difficulty performing other duties because of the time required for advising large numbers of students who were being referred to them for counsel.

The coordinator of trades and industries reported weaknesses, appearing because of a lack of time, in
his apprenticeship programs and advisory committee
activities. The problems of teacher training and

curriculum revision were receiving little attention. In the monthly report for November, 1939, the coordinator of distributive occupations stated that a large part of his time was spent in assisting with registration and counseling.

During the summer of 1940, counselors from the five senior high schools met with the assistant principal of the Opportunity School and discussed the need for occupational guidance information on local industries.

From the above statements it may be concluded that satisfactory working relationships between the Service and industry were not being maintained. The breakdown occurred because there was no plan for carrying out occupational surveys. It was evident that there was a need for further research to determine procedures, methods, and devices that could be used in establishing working relationships between industries and business establishments of Denver.

The first step in implementation was to group employers, listed in the classified section of the telephone directory, according to the official list of courses offered by the Opportunity School. Then a map of the city of Denver was blocked off into five districts (as shown in Figure 7), each of which contained approximately the same number of business establishments. The firms which had been previously classified according to the vocational offerings of the school were re-arranged so

as to appear in their proper district. The cards for 10 firms located in each of the five districts (as shown in Table 7) were given to the four coordinators and the supervisor of the Placement Service for immediate contact, as a trial to determine the feasibility of the plan. As soon as all of the contacts had been completed, an evaluation was made by having the coordinators and the acting principal discuss their experiences and comment on the effectiveness of the plan. At the same time the findings of the initial surveys were carefully examined. It was concluded that two important changes should be made. The first of these was the revision of the contact form. (The original form and the revised version appear in the appendix.) Employers had reported that it was difficult to answer the detailed questions relative to labor-turnover. They were reluctant to give wage information, and none of them had reliable figures on company costs of training new workers. The coordinators reported a lack of space for answers to curriculum and placement questions. It was found that interviewers from the Colorado State Employment Service were also making employer contacts. In some cases these visits were made a day or so previous to those by the coordinators.

A study of the initial results showed that the plan of having one coordinator responsible for all contacts in his district was not a good one. For example, the coordinator of distributive occupations secured

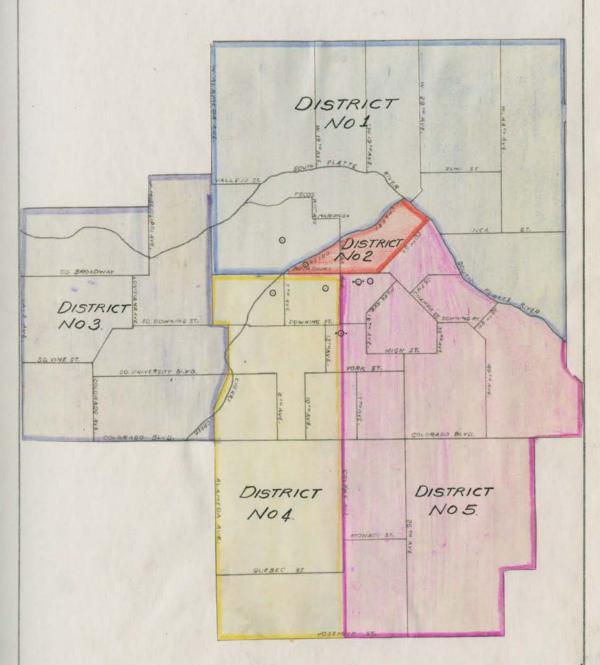


Fig. 7. - Map of Denver Showing the Arrangement of the Five Industrial Contact Districts

Table 7.--A LIST OF FIRMS AND ADDRESSES GROUPED INTO

DISTRICT NO. 1

Blue Goose Cafe
Blair Electrical Service
Majestic Radio Service
Ervington Hotel
St. Anthony Hospital
Model Cleaners & Dyers
Alma Lee Beauty Shop
Hind Sheet Metal
Capitol Eoundry
Murphy-Mahoney Motors

1658-7th Street
2036 Elliot
4344 Federal Blvd.
10 W. Irvington Place
West 16th and Quitman
1317 Broadway
3945 Tennyson
1139 Lipan
1800 West Colfax
Spear and Federal Blvd.

DISTRICT NO. 2

Boggios Rotisserie
Reid Electric
Denver Radio
Adams Hotel
Blue Cross Hospital Service
My Valet Cleaners
Metropolitan Beauty Parlor
Denver Dry Goods
Western Bronze Foundry
Denham Garage

1747 Tremont Place 329 14th Street 1427 Glenarm 535-18th Street 810-14th Street 1703 Tremont 217-16th Street 16th and California 1322 Blake 18th and California

DISTRICT NO. 3

Anchor Inn
Washington Park Electric Co.
Ace Radio Service
Park Lane Hotel
Porters Sanitarium
State Cleaners
Alameda Home Beauty Shop
Louise Style Shop
Heabler Sheet Metal
Haas Brothers Garage

2301 South Broadway
170 South Broadway
3734 Tejon
450 South Marion
2525 South Downing
146 South Broadway
37 West Alameda Avenue
65 South Broadway
995 Federal Boulevard
2085 South Downing

Table 7.--A LIST OF FIRMS AND ADDRESSES GROUPED INTO DISTRICTS--Continued

DISTRICT NO. 4

Red Lantern Tavern
Hawkins Electric
Philco Radio
Hotel Zephyr
Colorado General Hospital
Princess Cleaning and Dyers
Petite Beauty Salon
White Apparel Shop
Jonas Brothers
Tom Botteril Motors

404 Broadway
426 Downing
825 Broadway
1308 Broadway
4200 East 9th Avenue
1138 East 6th Avenue
1226 East 6th Avenue
2214 East Colfax
1037 Broadway
1278 Broadway

DISTRICT NO. 5

State Buffet
Associated Electrical Repair
Atwater Kent Service
Belvoir Hotel
Children's Hospital
Safety Cleaners and Dyers
Buddy Beauty Shop
Dillon Apparel Shop
Colorado Malleable Casting

York Sheet Metal Company

321 East Colfax
2050 Humboldt
831 East Colfax
737 East 16th Avenue
1056 East 19th Avenue
2220 Downing
2208 Kearney
901 East Colfax
Colorado Boulevard and
Sand Creek Road
527 East Exposition

satisfactory information from retail store employers.

The information he secured from a metal trade employer was not complete. The initial findings indicated that the most reliable and complete information was obtained when a coordinator contacted an employer who was engaged in the occupations for which the coordinator was qualified by both training and experience.

As a result of the preliminary surveys a new continuous contact form was devised. The changes recommended by the employers and the coordinators were made and, following a conference of the Acting Principal of the Opportunity School with the manager of the State Employment Service, their plan of recording employer visitations was incorporated in the new form. A system of coordinating the contacts made by the Colorado State Employment Service was arranged. It was accomplished by having the agencies notify each other of contemplated visitations. In this manner the coordinators secured the additional information needed by the State Employment Service. The plan for having one coordinator responsible for all the contacts in his district was discontinued. A new plan where the coordinator was to be responsible for all the community contacts in his field of work was adopted.

Denver employers for whom the Opportunity
School could provide training were regrouped according

to two criteria. By applying the first criterion, employers were classified according to the following divisions: trade and industrial, distributive occupations. service occupations, and clerical occupations. By applying the second criterion, employers were grouped homogeneously, according to the number of their employees, their importance in the community, and needs for training. They were assigned to four groups. The first group was made up of employers who should be contacted every three months; the second group consisted of those who should be contacted every six months; the third group of those who should be contacted once a year; and the fourth group of those to be contacted only when they asked for assistance. This plan of classification is flexible in that changes may be made at any time on the basis of mutual consent on the part of both parties. The code of a given employer is designated by the first letters in the name of the classification, followed by a dash and a number. An example for an employer in the trade and industries group would be TI - 1. These codes may be found on the lists of employers, and their addresses, given in Chapter IV. After the employers' cards were coded, they were placed in a "tickler" file.

The Acting Principal of the Opportunity School, in consultation with the coordinators, devised the following procedures to be used in making industrial contacts:

Interviewers were to visit all employers on the circuits

and secure the information indicated on Form 3. The same day an interview was made the information was to be summarized on Form 4, for guidance; Form 5 for curriculum modification and supervision; and Form 6 for placement. On the day of the visit, all placement information and job orders were to be given to the Supervisor of the Junior Placement Service. Curriculum information was to be given to the Acting Principal of the Opportunity School, and the cards bearing guidance information were to be given to the editor of the Guidance Bulletin. Guidance information was to be summarized and presented in three guidance bulletins, the first of which was to be issued in December.

The next step in the plan was to have vocational teachers make industrial contacts under the supervision of the coordinator to whom they were responsible. Meetings of these teachers, coordinators, and the acting principal were held to instruct the teachers in methods of making the contacts. Arrangements were made to relieve each instructor from his teaching duties one afternoon each week. This was made possible by providing related instructors for their students on that day. In addition to the school time allowed, teachers were expected to make additional calls on their own time as a partial fulfillment of the provisions of the Colorado State Board for Vocational Education (5:101), which states:

Form 7

GUIDANCE INFORMATION (Attention: Editor of Guidance Bulletins)

1	-	Name and address of firm or department reporting
2	-	Kinds of jobs open to beginners
3	-	Age requirements: MinimumMaximum_
4	-	Minimum training required_
5	-	Education required_
6	200	Personal qualifications
7	-	Work experience desirable_
8	-	Technical changes affecting business
		(a) New processes
		(b) New services
		(c) New inventions
9	prog	Type of worker difficult to obtain_
0	-	Employment: Seasonal Permanent

Form 8

CURRICULUM INFORMATION

(Attention: Principal of Opportunity School)

NAME OF FIRM
ADDRESS
PERSON TO CONTACT
Would like to have the following class organized
for his employees
Has made the following suggestion relative to
improving instruction
DATE

Form 9
NOPLACEMENT INFORMATION (Attention: Director of Placement Office)
NAME OF FIRM
ADDRESS
PERSON TO CONTACT
Wants a Worker Now
(a) Must be able to do the following jobs
(b) Should have a minimum education of at least:
(c) Should have the following personal qualification:
(d) Should have the following work experience:
Will need a worker about (Date)

×

Instructors must spend sufficient time on the periodic revision of courses of study or instructional materials or in pursuing prescribed Vocational Education professional improvement courses to be the equivalent of a minimum of four Vocational Education credits during every three years of teaching employment. In addition, those teachers must also meet the requirements of at least six weeks' employment or observation training in the particular Trade and Industrial field in which they are employed to teach as approved by the State supervisor.

This plan of implementation was developed cooperatively, and designed to meet the need described
above. It enabled coordinators and teachers to make
contacts in a systematic way and to obtain pertinent information on guidance, curriculum, and placement problems.

The relative effectiveness of this new plan is demonstrated by statistical evidence and descriptions of circumstances that attended its operation. The upward trends in the number of high school graduates and dropouts who registered in the Occupational Adjustment Service, the high school drop-outs and graduates who envolved for training at the Opportunity school, and the graduates and drop-outs who secured jobs through the Junior Placement Service, are shown graphically in Figures 1, 2, and 3, respectively. A description of this increase in effectiveness, due to modified plans of implementation, is given earlier in this chapter.

The need for guidance information and the plan for securing it has been described. The acting principal of the Opportunity School, in consultation with the high

planned the first <u>Guidance Bulletin</u> in terms of the most pressing needs of the pupils. Seven subjects were treated in the bulletin, which was issued December 6, 1940.

These subjects were:

- I. Job Opportunities
- II. Courses Offered at Emily Griffith Opportunity School
- III. Apprenticeship
 - IV. Colorado Labor Laws
 - V. United States Wage and Hour Law
 - VI. Social Security Account Numbers
- VII. Bibliography

The Colorado State Employment Service secured copies for distribution to each of its officers in the state. As many bulletins as high school coordinators requested were supplied to the seniors in the five high schools. Approximately 50 copies were sent to each high school. The coordinators kept notes on comments by counselors and seniors. These notes became the basis for planning the second <u>Guidance Bulletin</u>. Difficulties were encountered in preparing the first bulletin. Chief among them was the task of preparing and editing the materials. The supervisor of Colorado Writers Program of the Works Project Administration volunteered to give the needed assistance to overcome this difficulty. When this problem had been solved, the difficulty of handling stencils and

assembling materials was quickly overcome. At the conference held in February, the topics to be covered in the second bulletin, shown in the appendix, were determined. They were:

- I. Occupational Adjustment Service
- II. Job Opportunities in Private Industries
- III. Opportunities in Military Service
 - IV. National Defense Program
 - A. Increase of Jobs
 - B. Opportunity for High School
 - C. Jobs in Defense Industries

Bibliography

The plan for distributing the bulletins was changed. Reports from the office of the Colorado State Employment Service indicated that the information was of only minor interest to their registrants, because it dealt only with conditions in Denver. No copies of the second bulletin were requested by the office of the State Employment Service. The number of bulletins requested by the high school coordinators was about twice that of the first requests. Therefore, 100 copies of the bulletin were sent to each of the five senior high schools. The note taking and planning procedures for the third bulletin were the same as for the second one.

The third <u>Guidance Bulletin</u> (see Appendix) was issued in May. The contents covered the following topics:

- I. A Forward Glance
- II. Adult Education Summer Program
- III. Occupational Adjustment Service Summer Program
 - IV. How to Get a Job
 - V. Visual Guidance Charts
 - VI. Local Employment Trends
- VII. Specific Occupational Information
- VIII. New Courses Offered
 - IX. Defense Training Program

The requests for bulletins from the high school coordinators made it necessary to supply each high school with 200 copies.

A careful review of the bulletins reveals that they contain information that is timely, and in demand by high school seniors. The increasing use of the bulletins seems to indicate their value in meeting one of the needs of high school graduates and drop-outs who are planning to enter the labor market.

It is of interest to note that the interviewers brought requests from representatives of a number of the larger industries and business establishments for trainees who had been carefully selected, as shown in Chapter IV.

Figure 4 shows the increase in the number of persons who were tested prior to being given training assignments. From the establishment of the testing service, in June, 1939, to June, 1941, this trend seems to

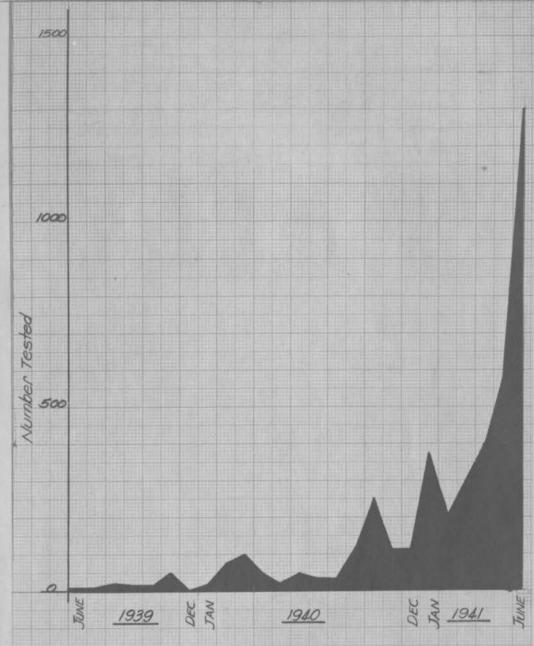


Fig. 4.-Number of Prospective Trainees Who Were Tested and Assigned to Vocational Classes

show a need for this phase of implementation that was provided in the new plan.

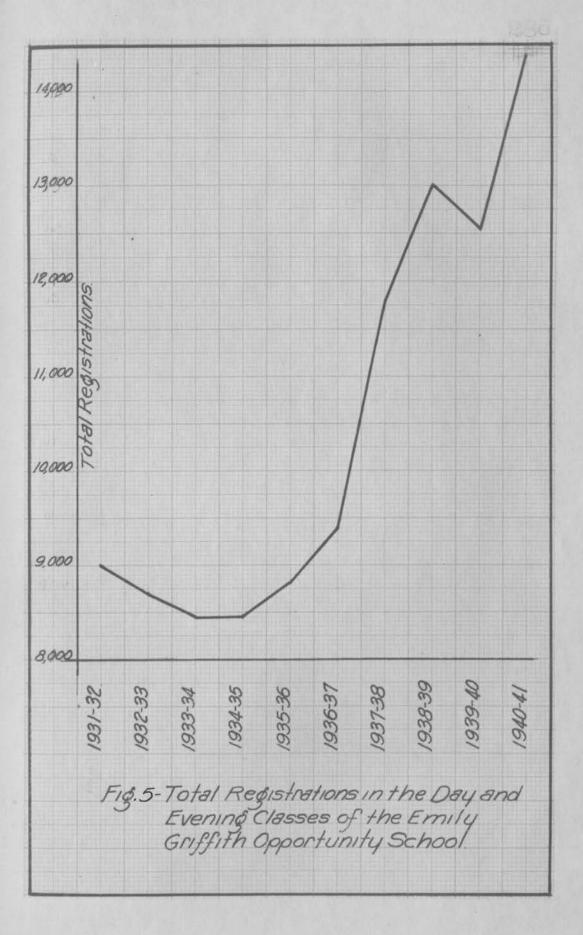
The purpose of securing information on curriculum modification was to enable the supervisory staff to keep vocational instruction abreast of industrial changes. Employers training needs were to be served by upgrading employees and by preparing new workers. An example of how curriculum information was used to meet a training need is given below.

A large number of requests for new classes, and for changes in existing classes for beauty operators, were received by the acting principal. As a result, school officials met with a group of employers and employees and made plans to introduce new courses and modify existing ones. Subsequently, courses were offered in salesmanship and hair styling.

Evidence that shows how completely the available training facilities are used is important in determining the effectiveness of this service. It is of interest to note the trend in enrollment figures for the Opportunity School for the past ten years, as shown in Figure 5.

From 1931-32 through 1936-37, the enrollments were relatively constant, varying from 9,007 to 9,768.

Official records of the Opportunity School show that in 1937-38 the division of distributive education was added, and enrollment figures rose to 11,806. An examination of the Denver Public School pay rolls for



1938-39 shows that the program of vocational coordination was inaugurated during the last part of the first semester. This was the beginning of the Occupational Adjustment Service (7:31-36). As a result of the original survey program, in which numerous industrial contacts were made, the enrollment rose to 13,026. In 1939-40. when the original survey program faltered because of too much detail, and when the coordinators spent too much time in counseling individual students, the enrollment dropped to 12,548. At this point the need for research to determine what means of implementation should be inaugurated was very clear. Cooperative plans prescribed earlier in this chapter, were made under the direction of the acting principal of the Opportunity School to establish working relationships between the high schools and the Occupational Adjustment Service, and between Denver employers and the Occupational Adjustment Service.

The enrollment during 1940-41 reached an alltime high of 14,546. In addition to the 14,546 students
enrolled in the regular program of the Opportunity
School (18), 1,516 students were enrolled in defense
training classes operated by the Opportunity School.

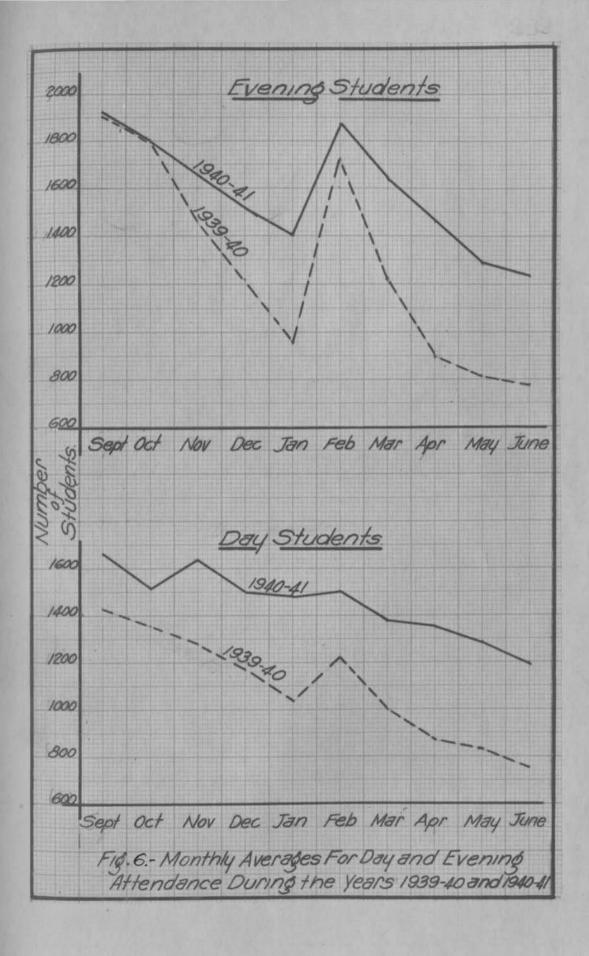
It seems reasonable to conclude that under normal circumstances some of the defense training students would
have enrolled in the regular courses offered by the Opportunity School. The changes in enrollment that have
occurred since 1937-38 tend to show that a program of

working relationships with the high schools and the employers increases the number of persons who make use of the facilities of the Occupational Adjustment Service.

The rather abrupt rise in enrollment figures for 1940-41, over 1939-40 and 1938-39, tends to indicate that the continuous contact program that has been developed through this study of implementation gives promise of being successful in meeting the needs of persons in Denver who are about to enter the labor market, and who are attempting to make progress in it.

Since the Opportunity School is a public school supported from tax revenues, its purpose is one of service to all who wish to learn. This same purpose, of course, holds true for the Occupational Adjustment Service of which the Opportunity School is an important part. Attendance data are interesting to study, because they frequently show large enrollments at the beginning of semesters, and small enrollments at the end. An investigation of Figure 6 shows that there were 1432 day students in average attendance in September, 1939, and 1046 in average monthly attendance in January 1940. Beginning in February, there were 1212 students to start the second semester, and in June the average monthly attendance had reduced to 757.

The following year, the average monthly attendance of day students in September was 1660. This



number decreased to 1487 in January 1941. During February, the average monthly attendance was 1499; this was the beginning of the new semester. The average monthly attendance dropped gradually until June, when it was 1193.

Two important facts have been revealed. First, there were more day school students in average attendance every month during the school year 1940-41, than during the school year 1939-40. Second, during the school year of 1939-40 the average attendance in June was 757, which is 52.9 percent of the average attendance of September, 1939, of 1432. In comparison, the average attendance in June, 1941, was 1,193, which is 71.8 percent of the average attendance of September, which was 1,660. These facts show that during every month of 1940-41 more people were making use of the training facilities of the Opportunity School than during the corresponding period in 1939-40. This appears to be an indication of the effectiveness of the program of implementation, since the effect of the preparedness program with war contracts allotted to Denver industries was to improve conditions in the labor market and make jobs readily available. Previously the decline in average monthly attendance toward the end of the school year was attributed to the fact that many persons left school to take jobs.

The evening program of the Opportunity School has always had excellent enrollments and rather good attendance. Average monthly attendance data for the

evening program present a picture that is comparable to the day program. When corresponding months are compared for the years of 1939-40 and 1940-41, it can be seen that there were more students in the average monthly attendance for the latter year than for the former, except in the month of September. In September, 1939, there were 1,921 evening students in average attendance, as compared to 1,917 in September, 1940. A further investigation of Figure 6 reveals that during 1939-40 the average attendance in June was 772, which is 40.2 percent of the average attendance of September, 1939, and of 1921. In comparison, the average attendance in June, 1941, was 1,227, which is 64.0 percent of the average attendance of September, 1940, of 1917.

The comparison of average monthly attendance data for the night school program for the years 1939-40 and 1940-41 reveals the trend that was indicated by the comparison of average monthly attendance data for the day program for the same years. Both comparisons show that the program of implementation that was developed on a cooperative basis gives promise of meeting the training needs of employers and the many of the labor market adjustment problems of employees.

Chapter VI SUMMARY

An occupational education tour for school superintendents (16:10) was conducted in 1937, under the auspices of the National Occupational Conference, to study strengths and limitations of comprehensive programs of vocational education. They reported (16:10) that occupational adjustment is a continuous activity carried on by individuals who earned their own living. They also indicated that making occupational adjustments is a difficult task. It was recommended that city schools systems organize occupational adjustment services. having a three-fold function. The first function was that of counseling with individuals in the making of occupational choices, the second was to educate them for competence and effectiveness in the pursuit of their chosen occupations, and the third was to help them find employment in the fields of their choices. These three aspects of occupational adjustment are neither chronologically nor psychologically separate or sequential. Guidance does not cease when instruction begins, nor does initial placement write finis to the whole process. On the contrary, vocational instruction is in itself a powerful influence for guidance, and guidance very often

leans heavily on instruction, whereas placement is many times but a prelude to the recognition to the need for

further guidance and instruction.

The report by the superintendent was the first scientific attempt to define the problem of occupational adjustment and assign to the public school the responsibility for organizing and operating such a service.

Numerous requests for assistance in solving occupational adjustment problems were received by officials in the Denver Public Schools during 1937. These local requests indicated that there was a need for the type of service that was recommended by the superintendents. About the same time, Essert and Hinderman (7:18-26) presented recommendations that an Occupational Adjustment Service be organized in Denver. A similar recommendation was made in the report on the youth problem in Denver (1:8). On January 1, 1938, four vocational coordinators were appointed to develop plans for an Occupational Adjustment Service. According to official records, the Denver Occupational Adjustment Service was inaugurated in January, 1939, at the Opportunity School, under the joint sponsorships of the Denver Public Schools. the Colorado State Employment Service, and the National Youth Administration of Colorado. The stated purpose was to provide a coordinated program of guidance, training, and placement.

During the period from February, 1939, to

June, 1940, it became apparent that satisfactory working relationships with the high schools and Denver employees were very much needed, but were not in effect. After a thorough discussion by school authorities, it was concluded that a plan of implementation for the Denver Occupational Service should be devised by means of research. This research study received its direction from an analysis of the problem:

- A. How many pupils over 16 years of age have dropped out of the Denver Public Senior High Schools annually from June 1, 1938, through June, 1940?
- B. How many high school graduates have entered the labor market annually from June 1, 1938, through June 1, 1940?
- C. What are the vocational plans of the dropouts and graduates, and what assistance do they need to enter the labor market in 1940-1941?
- D. What personnel is available in the high schools to coordinate the occupational adjustment activities of the high school drop-outs and graduates who enter the labor market?
- E. What assistance is given to high school dropouts and graduates who enter the labor market?
- F. What organization, plan of procedure and devices can be inaugurated to assist high school graduates and drop-outs in making use of the Occupational Adjustment service?

- G. Who are the employers in the community who can be served?
- H. What personnel of the Emily Griffith Opportunity school should make the initial interview?
- I. What tentative system of circuits for making industrial and business interviews should be established to provide information on vocational guidance and vocational training and placement needs?

 J. What procedures should be followed by the in-

terviews in securing the following information:

- (a) Technical changes.
- (b) Trends in employment.
- (c) Needs for workers.
- (d) Present source of workers.
- (e) Employee training needs.
- (f) Age requirements.
- K. What should be the schedule for interviewers?
- L. What permanent system of circuits for making interviews should be established and what personnel should do the interviewing?
- M. What recommendations should be made?

The sources of data, needed in this study were records of the Census and Attendance Department of the Denver Public Schools, records of the superintendent's office, the Denver telephone directory, and officials of business and industrial firms in Denver.

Two methods were used in gathering data.

Transcriptions were made of records, and industrial and business officials were interviewed. The evidence was gathered and summarized with the aid of forms that were prepared for this purpose.

The information that was gathered and the pertinent findings from other researches was assembled in two classifications. The information pertaining to the establishment of a working relationship between the Occupational Adjustment Service, and the high schools constituted one group of data, and the information pertaining to the establishment of a working relationship with the Occupational Adjustment Service and the business and industrial concerns constituted the second group of data. This grouping made it possible to summarize in four steps all pertinent data for both parts of the new plan of implementation.

The first step was to describe specific needs and difficulties to be met. The second step was to scrutinize implementation procedures that were in effect. The third step was to devise, through cooperative means, new implementation procedures. The fourth step was to evaluate the effectiveness of these new procedures.

The specific problem surrounding the establishment of a working relationship between the Occupational Adjustment Service and the schools had to do woth the adjustment difficulties of drop-outs and graduates.

Table 1, shows that there were 5,166 withdrawals during

the school year 1940-1941. Nine hundred and forty-three planned to enter college, while 4,223 planned to enter the labor market. McNally (15:36-38) found that Denver youth in the labor market did not have specific vocational plans, definite vocational preparation or work experience. These three difficulties proved to be serious handicaps to getting jobs and making progress in them.

An examination of the services that were being provided for this group, revealed that coordinators in the Occupational Adjustment Services and teachers in the schools were attempting to help young people meet these problems. However, it was found that they had developed no definite plan of action. As a result, the high school pupils received little or no assistance. This is shown in the composite graphs in Figure 1, page 261, for the year 1939-40.

Because of this need, the vocational guidance phase of the general education program in the high school was developed on a cooperative basis. It included self-analysis, job analysis, methods of matching job requirements with individuals abilities, methods of developing work histories, and a plan of presenting current local occupational information. A full-time coordinator was provided at South High School for the second semester. Full-time coordinators were provided for the other high schools for the last two months of 1940-41. These persons, under the direction

of the acting principal of the Opportunity School, and with the assistance of personnel from the Occupational Adjustment Service operate the new plan.

An appraisal of the effectiveness of the new program shows:

- 1. That a definite plan of occupational adjustment had been adopted by all Denver High Schools and incorporated in their programs of general education.
- 2. That each high school had at work a coordinator.
- 3. That the students of South High School made the most extensive use of the Occupational Adjustment Service, with the students of East High School were second, and the students from other high schools third. (See Figure 1, page 261, Figure 2, page 262, Figure 3, page 263. This tends to show the effectiveness of the high school coordinators.)
- 4. That in June, 1940, two hundred graduates registered with the Occupational Adjust-ment Service, whereas a year later 428 registered.
- 5. That a similar trend is shown by graphs in Figure 2, page 262, for high school graduates and drop-outs who enrolled for

training at the Opportunity School.

6. That during March, April and May, 1940,
60 jobs were secured for high school graduates and drop-outs, by the Occupational
Adjustment Service, whereas, for the same
months of 1941, when the new plan of implementation was in effect, 224 jobs were
secured for withdrawals. (See Figure 3,
page 263.)

This evidence, the trends shown in the figures just designated, indicates that the plan of implementation designed to establish a working relationship between the high schools and the Occupational Adjustment Service has real merit. It is reasonable to expect that when the high school coordinators gain greater skill in performing their duties, the successful operation of this phase of the program will be assured, and a majority of the pupils' needs for assistance in entering the labor market will be fulfilled.

The foregoing information provides answers to subordinate questions relating to implementing procedures designed to establish effective working relationships between the Occupational Adjustment Service and the high school drop-outs and graduates, and on the basis of the findings it is recommended that this plan of implementation be extended and continued.

The specific problem surrounding the establishment of a working relationship between the Occupational Adjustment Service and the business and industrial firms of Denver had to do with meeting the training needs of employers and employees.

Persistent requests from employers for modifications in courses to bring them up to date established
the need for implementation. McNally (15:16) showed
that only 5.2 per cent of Denver youth who had been in
the labor market from 1 to 9 years had made use of public placement facilities of any kind in securing jobs.
This demonstrates the need for securing job placement
information and job placement services. A continuous
series of requests from high school principals and
counselors revealed the need for current local guidance
information.

An examination of the services that were being provided for employees and persons seeking employment revealed that detailed occupational surveys were planned and started with the purpose of gathering placement curriculum modification and guidance information. These surveys were carried on by means of a contact program with industry. Counseling was provided for students at the Opportunity School. This beginning program was made possible by the appointment of four vocational coordinators to the Occupational Adjustment Service staff in January, 1938.

The relative effectiveness of this beginning program was low, because the survey procedures were so detailed that only one survey was completed. The lack of effectiveness was also caused by the fact that the coordinators spent too much time in counseling activities.

Because of the ineffectiveness of the beginning plan of establishing working relationships between
the Occupational Adjustment Service and business and
industrial concerns, a new plan of action was developed
on a cooperative basis. The first step was to group
employers listed in the telephone directory according to
the official list of courses offered by the Opportunity
School. Each coordinator was assigned a district. A
new contact form was organized, and ten firms in each
district were contacted on a trial basis. After a review of the strength and shortcomings of this procedure,
a revision of the contact plan was made.

Denver employers for whom the Opportunity

School could provide training were regrouped according
to two criteria. By applying the first criterion, employers were classified according to the following divisions: Trade and industrial, distributive occupations,
service occupations, and clerical occupations. By
applying the second criterion, employers were grouped
homogeneously, on the basis according to the number of

their employees, their importance in the community, and needs for training. They were assigned to four groups. The first group was made up of employers who should be contacted every three months; the second group consisted of those who should be contacted every six months; the third group of those who should be contacted once a year; and the fourth group of those to be contacted only when they asked for assistance. This plan of classification is flexible in that changes may be made at any time on the basis of mutual consent on the part of both parties. The code of a given employer is designated by the first letters in the name of the classification, followed by a dash, and a number. An example for an employer in the trade and industries group would be TI - 1. These codes may be found on the lists of employers, and their addresses given in Chapter IV. After the employers cards were coded, they were placed in a "tickler" file.

The Acting Principal of the Opportunity School, in consultation with the coordinators, devised the following procedures to be used in making industrial contacts: interviewers were to visit all employers on their circuits and secure the information indicated on Form 3. The same day an interview was made the information was to be summarized on Form 4, for guidance; Form 5 for curriculum modification and supervision; and Form 6 for placement. On the day of the visit, all placement information and job orders were to be given to the Supervisor

of the Junior Placement Service. Curriculum information was to be given to the Acting Principal of the Opportunity School, and the cards bearing guidance information were to be given to the editor of the Guidance Bulletin. Guidance information was to be summarized and presented in three guidance bulletins, the first of which was to be issued in December. (3)

The next step in the plan was to have vocational teachers make industrial contacts under the supervision of the coordinator to whom they were responsible.

Meetings of these teachers, coordinators, and the acting principal, were held to instruct the teachers in methods of making the contacts. Arrangements were made to relieve each instructor from his teaching duties one afternoon each week. This was made possible by providing related instructors for their students on that day. In addition to the school time allowed, teachers were expected to make additional calls on their own time as a partial fulfillment of the provisions of Colorado State Board for Vocational Education.

An appraisal of the effectiveness of the new program shows:

1. That three guidance bulletins were issued.

Requests were received for 250 copies of
the first one, 500 copies of the second,
and 1000 copies of the third.

- 2. That, as a result of the information that was secured from employers and employees, numerous existing courses were modified and new courses were introduced.
- 3. That during 1937-38 the division of distribution education was added and the enrollment figures rose from 9,404 for the previous year to 11,806.
- 4. That during 1939-40, when the beginning progress faltered, the enrollment dropped from 13.026 to 12.548.
- 5. That during 1940-41, when the new plan of implementation was in effect, enrollment reached an all-time high of 14,546. In addition to the 14,546 students enrolled in the regular program of the Opportunity School, 1,516 students were enrolled in defense training classes, operated by the Opportunity School.
- 38 tend to show the working relationships with the high school and the employers increased the number of persons who made use of the facilities of the Occupational Adjustment Service.
- 7. That there were more day school students in average attendance every month during

- the school year of 1940-1941 than for the corresponding months of the previous year.
- 8. That during 1939-40 the average monthly attendance for day students in June was 757, which is 52.9 per cent of the average attendance of September, 1939, of 1,432.

 The average attendance in June, 1941, was 1193, which is 71.8 per cent of the average attendance in September 1940 of 1660.

 See Figure 7, page 287.
- 9. That average monthly attendance figures for evening school students show an increase in the use of occupational adjustment service facilities comparable to those reported for day school students. (See Figure 1, page 261.)
- 10. That for 1939-40 the average attendance of evening school students in June was 772, which is 40.2 per cent of the average attendance in September, 1939, of 1929. The average in June, 1941, was 1,227, which is 64.0 per cent of the average attendance in September 1940 which was 1,917 students.

The comparison of average monthly attendance data for the night school program in the years 1939-40 and 1940-41 reveals the same trend that was indicated by a comparison of average monthly attendance data for

the day program for the same years. Both comparisons tend to show that the program of implementation that was developed on a cooperative basis gives promise of meeting the training needs of employers and the many of the labor market adjustment problems of employees.

The foregoing information provides answers to subordinate questions relating to implementing procedures designed, on the basis of the finding, to establish effective working relationships between the Occupational Adjustment Service and the employers. It is recommended that this plan of implementation be extended and continued.

It is recommended that investigations be made of the following subjects as problems for further study:

- Ways and means of improving the effectiveness of the personal interview procedure.
- Methods of effecting curriculum modifications more rapidly and effectively.
- Methods and devices for increasing the effectiveness of vocational counseling.

APPENDIX

		Page
B. Occupational adjustment program in gener education at South High School	al -	 308
D. Outline for self-analysis		 330
E. Outline for a job analysis	-	 338
F. A method of matching individual abilitie with job requirements	s -	 346
G. Work history card	-	 353
Vocational guidance bulletin, number one -	-	 355
Vocational guidance bulletin, number two -	-	 389
Vocational guidance bulletin, number three	-	 412
Denver occupational survey forms	-	 443
Bibliography	-	 451

OCCUPATIONAL ADJUSTMENT PROGRAM IN GENERAL EDUCATION

SOUTH HIGH SCHOOL DENVER, COLORADO

- V. ARNOLD
- D. BRAINERD
- R. JORGENSEN

OCCUPATIONAL ADJUSTMENT

Occupational adjustment is a continual process wherein an individual grows and adjusts thru periods of guidance, instruction, and employment until he obtains the highest degree of personal compensation and makes the greatest contribution to the group.

It is the responsibility of public schools to provide facilities for competent guidance, adequate training, and adequate placement of students in cooperation with other primary and secondary groups to insure the best possible occupational adjustment.

VOCATIONAL GUIDANCE

The objectives of vocational guidance in the general education program of South High School are to aid the pupil in making a wise occupational choice, based on adequate job analysis and individual evaluation and to provide assistance in developing his vocational plans.

It is not the plan of the general education program to provide vocational training but to cooperate closely with departments and agencies which provide vocational exploration and training.

VOCATIONAL GUIDANCE GENERAL EDUCATION

The following outline may assist teachers and pupils in reaching their vocational guidance objectives.

10B Aim:

To develop an occupational background, analyze individual skills, interests and aptitudes and give opportunity for developing valuable characteristics.

SUGGESTIONS

ACTIVITIES

- 1. Vocational Philosophy
 - a. Why work?

- 1. Vocational Philosophy
 - a. Have a discussion on what work is and how to achieve success and happiness for self and others.
 - b. Discuss popular heroes and let individuals report on ones he selects.
 - c. Read and report on biographies of successful men and their purpose in life including those who never completed high school and college.
 - d. Have successful men and women of this community (as selected by class) talk to the group on "success".
 - e. Collect pictures for the bulletin board and room symbolizing

- (contid.) a. Why work?
- 1. Vocational Philosophy 1. Vocational Philosophy (contid.)
 - e. success. Emphasize and glorify labor.
 - f. See motion pictures of great men and women.
 - g. Discuss what an individual owes to society and how he can repay it.
 - h. Keep a scrapbook of articles on "work"

2. Self Analysis?

- 2. Self Analysis?
- a. What does industry require?
- a. What does industry require?
- 1. Personal characteristics, attitudes, and habits.
- 1. Take field trips to discover what employees do and see what their job is.
- 2. Training and education.
- 2. Have a South graduate tell what industry has demanded of him. (graduate of 2 vears)

3. Experiences.

- 3. Make a chart showing what industry requires of employees.
- 4. List reasons why employment is terminated.
- 5. Add to scrapbook.
- 6. Have an employer talk on "what he asks of employees".

343

- 2. Self Analysis?
 (cont*d.)
 - b. How do I rate in light of these requirements?
 - Test skilled, interests, abilities, and attitudes.
 - Analyze health, emotional stabil ity, personality, financial resources, morals, home envi ronment.

- c. What do I have that can be developed and how can I develop it?
 - 1. Analyze hobbies
 - 2. Special abilities

- Self Analysis? (cont'd.)
 - b. How do I rate in light of these requirements?
 - 1. Give tests on interests, abilities, and aptitudes. Perhaps on personality and attitudes.
 - 2. Write a personality inventory based on test results.
 - 3. Make an individual plan designed to aid pupil
 in making friends
 and in meeting
 people. (Have
 interviews)
 - 4. Fill out parts of Career Survey Manual applicable to Sophomores.
 - Check individual health reports. (Individual conference)
 - c. What do I have that can be developed?
 - 1. Have a hobby show.
 - Visit hobby exhibits.
 - 3. Have hobbies that turned to vocations displayed. Show if possible how "avocation" often becomes "vocation".

314

 Self Analysis? (cont*d.)
 c. 2. Self Analysis?
 (cont*d.)

C.

- 4. Read and collect articles showing how hobbies are made profitable.
- List each individual's strongest ability.
- 6. From test results write a paper on "self analysis" in light of vocational require ments.
- d. What part-time work experiences have I had?
 - 1. Write up an employment history.
 If advisable call on or write to employer to get record. Attach to notebook or cumulative record.
 - Write an evaluation of work experiences.
 - 3. Keep cumulative record up to date on tests, use as "office work".
 - 4. Register for part time work in community.
 - 5. Make a list of jobs a high school pupil can get and handle. Discuss the value of obtaining and keeping a job.

- d. What part time work experiences have I had?
 - How school is training for a job.
 - Contacts the pupil has made.
 - 3. Work experience at South High (exploratory courses)
 - 4. How hobbies are made into work experience.

With individual data on hand, have an individual conference to develop an occupational choice. Record choice in Survey Manual or Cumulative Record.—plan programs.

10A Aim:

To develop a functional occupational background based on an understanding of fields of work and to develop further skill in self analysis.

SUGGESTIONS

1. What do people do?

- a. Merchandising
 - b. Natural resources
 - c. Communication and Transportation
 - d. Industry
 - e. Professions
 - f. Distribution
 - g. Services
 - h. Production

1. What do people do?

- a. Artistic
- b. Humanistic
- c. Literary
- d. Scientific
- e. Commercial
- f. Executive
- g. Constructional

ACTIVITIES

1. What do people do?

- a. Make a list of things we use and where they come from.
- b. List occupations of parents.
- c. Keep "What people do" in scrapbook.
- d. Select a "business",
 develop a study outline and make a
 thorough study of
 it. Emphasize jobs,
 job relationships,
 job preparedness,
 and the role of this
 business in society.
 - 1. Visit place studied.
 - List different jobs.
 - Analyze departments.
 - 4. Make an organization chart.

- 1. What do people do? (cont'd.)
 - h. Industrial
 - i. Mechanical
 - j. Technical
 - k. Production of raw material
 - 1. Transportational

Thru a consumer approach a class may make its own list of community occupations and by selection, study jobs available and job relationships.

- 1. What do people do? (cont'd.) d.
 - 5. Make a list of related fields.
 - 6. Explain service areas.
 - 7. Analyze working conditions, advantages and disadvantages.
 - 8. Get movies of this industry.
- 2. Self Analysis continued 2. Self Analysis continued
 - a. Make a list of 10B grades.
 - b. Review 10B analysis to check procedure being followed to develop fundamental skills.
 - c. Make a check list to be attached to cumulative record designed to check personal work habits.
 - 1. promptness
 - 2. absence

 - 3. tardiness
 4. Personal Appearance
 - 5. Cooperation with school regulations
 - d. Take test on accepting authority.
 - e. Refer to list of why employment is terminated.

2. Self Analysis continued 2. Self Analysis continued

- f. Bring cumulative record up to date.
- g. Bring employment record up to date.

3. What can I do?

- a. In high school to prepare myself
- Colleges and training schools.

3. What can I do?

- a. Review occupational choice, in light of new information.
- b. Ask for interviews with teachers of special departments as to courses and their function.
- Review courses as exploratory experiences.
- d. Send for college catalogs.
- e. Check college entrance requirements, in light of occupational choice.
 - f.Write a paper on my occupational choice, and what classes I can take that will help me in preparation for that job.
 - g.Make a visit to college and campus.

Before programs are made, check home environment, financial conditions and all school data on the individual.

During this semester while studying a specific industry, a great deal can be done toward

318

developing an ideal attitude toward work and the romance and richness of American Industrial Culture.

Prior to vacation discuss desirability of participation in some area of work or in some training activity.

11B Aim:

To develop an understanding of the social and economic structure of our democratic society and how it functions.

SUGGESTIONS

ACTIVITIES

1. Growth of Industry

- 1. Growth of Industry
 - a. Read and discuss effects of:
 - 1. Territorial expansion and frontiers
 - 2. Inventions and their effect on industry
 - 3. Shifts of industry
 - 4. Uses of money in industry
 - 5. Growth of labor unions
 - Effect of immigration on industry
 - 7. Technological trends
 - 8. New Industries
 - b. See movies on Development of modern industry. (I. H. C. Films)

- 1. Growth of Industry (cont[†]d.)
- Growth of Industry (cont'd.)
 - c. See movie on "Frontiers of the Future"
 - d. Visit museum for development of industrial machinery. (See display on growth of transportation.)
- Government and its relation to industry.
- Government and its relation to industry.
 - a. Make reports on Social Legislation.
 - 1. Old age pensions
 - 2. Unemployment and compensation
 - 3. Wages and hours
 - 4. Child Labor Laws
 - Workingmen's compensation
 - 6. Working condition
 - b. Make reports on Government control of industry
 - 1. Fair practices acts
 - 2. Health and Sanitation regulation
 - 3. License Acts
 - c. Make a list of how government regulates a specific business.
 - d. See units on unemployment, labor relations, social

- 2. Government and its relation to industry
- 2. Government and its relation to industry
 - d. security, comparative governments, conservation, etc.
 - e. Have speakers from government offices talk on any above topic to explain function and how they protect employee
- 3. Self Analysis continued 3. Self Analysis continued
 - a. Revise occupational choice plan.
 - b. Bring employment history up to date.
 - c. Review
 - 1. Personal work habits.
 - Development of skills and activities.
 - College requirements and grades.
 - 4. Home environment.
 - d. Make programs.

It is suggested that during this semester, individual fundamental skills tests could be given to check improvement.

It is recommended that pupils start making interviews, individually or in small groups.

It is recommended that individual counseling be used more often than during the first year.

11A Aim:

To develop fundamental skills necessary for adequate occupational adjustments and to aid pupils in gaining information of the general fields of occupations.

SUGGESTIONS

- skills in
 - a. Spelling
 - b. Writing
 - c. Interpretation of graph language
 - d. Simple arithmetic

ACTIVITIES

- 1. To develop fundamental 1. To develop fundamental skills in
 - a. Give spelling tests using words from occupational areas.
 - b. Discuss remedial work in spelling.
 - c. Teach unit in printing and have art teacher explain.
 - d. Use unit on interpretation of the graph language.
 - e. Practice making change.
 - f. Borrow cash register and learn its use.
 - g. Fill out sales slips
 - h. Take apprenticeship tests.
 - i. Take Civil Service tests.
 - j. Take school tests.
 - 2. To help pupils gain knowledge of fields of occupations.
 - a. Consult U. S. Census for fields.
- 2. To enable pupils to gain knowledge of fields of occupations.
 - a. U. S. Census classification.

- To enable pupils to gain knowledge of fields of occupations. (cont[†]d.)
- To help pupils gain knowledge of fields of occupations. (cont'd.)
 - Make charts showing percentage of people in each field (for display in classroom)
 - c. List occupations under each field.
 - d. Consult list of
 Colorado employees
 as listed in census.
 Use Sales and Service
 tax information.
 - e. Make chart of average salaries in each field.
 - f. Have individuals write papers on hopeful fields.
 - g. Discuss technological trends, jobs of the future.
 - h. Have speakers talk on trends of industry man and machines, machine operator stage, science and industry.
 - i. Have college professor talk on science and industry.
 - j. Visit scientific laboratory.
 - k. Have pupils write a paper on "My chance in my chosen pro-fession or vocation."

3. Self Analysis continued 3. Self Analysis continued

- a. Bring vocational choice up to date.
- b. Bring work history to date.
- c. Bring cumulative record up to date.
- d. Check college choice and other training opportunities.
- e. Take any special ability tests which are advisable.
- f. Review Interest Vocations.

- periences.
- 4. Part time work ex- 4. Part time work experiences.
 - a. Advise students of summer job opportunities and advantage of an early application.

It is recommended that during the study of occupational fields a thorough understanding of the employment picture be sought. The professions and white collar jobs have been greatly overemphasized and many opportunities have been shunned in the trade occupations.

12B Aim:

To assist pupils in reaching a definite occupational choice, developing an occupational plan and to aid in making a successful beginning on it.

SUGGESTIONS

ACTIVITIES

- 1. Self Analysis continued 1. Self Analysis continued
 - a. Bring up to date records and check lists of the individual.
 - b. Review Interest Vocations 8.2 b.c. Luflurrow, Strong
 - c. Take any special ability test.
 - d. Review, home environment, economic conditions, health, and any other conditions vital to occupational guidance.
- 2. Make an occupational choice.
 - a. Choose two or three occupations for extensive study.
- Make an occupational choice.
 - a. Fill out job analysis of 3 occupations using Career Survey Manuals and additional job analysis sheets.
 - b. Interview 3 men in fields chosen.
 - Bring in any speaker advisable.
 - d. Make visitations desirable, check employment possibilities.
 - e. Write list of firms where individuals can get work in their field.
 - f. Make flow charts of industries.

- 2. Make an occupational choice. (cont*d.)
- 2. Make an occupational choice. (cont'd.)
 - g. Make a promotion chart considering present position training and experiences. Consider all possibilities especially related fields—marriage, etc.
 - h. Have individual conference on individual plans.
 - See any movies applicable.
 - j. Attend career nights.
 - k. Discuss Job-Satisfaction.
- Match occupational choice requirements with individual qualities.
 - a. Use Thorndike method of matching.
- 4. Employment
 - a. Find holiday employment; preferably in chosen field. (18 years)
 - b. Evaluate experience.
 - c. Get employer's statements.
 - Discuss job satisfaction.

It is recommended that pupils be encouraged to be resourceful in their job analysis because of the value in making a wise occupational choice.

- Match Occupational choice requirements with individual qualities.
- 4. Employment

12A Aim:

To effect a more adequate articulation between high school and college or work.

SUGGESTIONS

- 1. Investigate training facilities of this community and sources of information.
 - a. Colleges
 - b. Trade Schools
 - c. Business Schools
 - d. Music, Art Schools
 - e. Specialized Training
 - f. Schools
 - g. Adult Education Classes
 - h. Training facilities of Industry
 - i. Apprenticeships

ACTIVITIES

- Investigate training facilities in light of job analysis and choices.
 - a. Visit the schools mentioned.
 - b. Get college catalogs
 - 1. Write paper on college life.
 - 2. Have some notetaking experiences
 - 3. Spend a day on campus.
 - 4. Have South graduate come back for talk.
 - c. Visit state capital for information on sources of information concerning training and job information.
 - d. Plan college or training budget.
 - 1. time
 - 2. expense
 - e. Have representatives of schools or industries talk.
 - f. Have talk on apprenticeships and opportunities (also state laws).

327

- Investigate training facilities of this community and sources of information. (cont'd.)
- Investigate training facilities in light of job analysis and choices. (cont'd.)
 - g. Make a list of places and men for visitations and conferences.
 - h. Investigate scholarships and trainingaid funds.
 - 1. Consult agencies of city which aid pupils in making adjustments.
 - i. Attend career nights
- Analyze employer, employee relationships.
 - a. What employers want.
 - b. Business ethics.
 - c. Characteristics of a good employer and of a good employee.
 - d. Study individual psychology-job satisfaction.
 - e. Have demonstrations of intelligence, learning, ego mechanisms, and whatever practical psychology is advisable.

- Analyze employer, employee relationships.
 - Take test on attitudes pertaining to authority.
 - Review causes for terminations of employment.
 - Write code of ethics for job.
 - d. Get speakers from industry and professions to talk on ethics.
 - e. Interview employees on why they like their jobs.
 - f. List characteristics of a good employee a good employer.
- 3. Securing a position.
 - a. Role of chance.
- 3. Securing a position.
 - a. Write a plan for securing a position

- b. Contacts-personal.
- c. Influence of friends or family.
- d. Applications.
 - 1. interviews
 2. written
- e. Placement agencies
- f. Development of a job hunting plan.

- a. (follow outline of University of Wisconsin.)
- b. Have personnel managers talk to class on "how to get a job".
- Discuss dress and personal behaviours.
- d. See any friends who can help you "sell yourself".
 - e. Have individuals
 make contact with
 business, write on
 opportunities in Denver, Colorado.
 - f. Write and study different applications.
 - g. Have speakers on interviews.
 - h. Interview each other and teachers.
 - i. Make job applications.
 - j. Answer and analyze want ads.
 - k. Have speakers from Colorado Employment Service and the Occupational Adjustment Service.
 - 1. Register with these services if advisable.

200

- 4. Work Exploratory
 Experiences
- 4. Work Exploratory Experiences
 - a. If advisable plan individual work exploratory experiences, as part of job information.
 - b. Plan work visitations on instruction from professional men.
 - c. Plan an individual evaluation for each pupil.

- 5. Success on job.
- 5. Success on job.
 - a. review philosophy of work
 - b. see movies

The preceding plan of vocational guidance as part of the general guidance program emphasizes the need of functional presentation by means of a problems approach. Illustrations from actual life are given in order to prepare pupils to make adequate adjustments in the world of work. At the beginning group guidance and study is advisable. As a guidance group progresses more and more attention should be placed on individual guidance until the final semester. Pupils may work entirely on their own plans.

OUTLINE
FOR
SELF ANALYSIS

OCCUPATIONAL ADJUSTMENT SERVICE SOUTH HICH SCHOOL

GUIDE FOR SELF-ANALYSIS

Personal Histor	y
-----------------	---

NameAddress	3
Place of birth Na	ationality
My parents! occupation	
Father	
Mother_	
Does my father work for h	imself?
If not, by whom is he	e employed?
What is his position	?
Can I work for my father	or mother?
Can my father or mother ge	et me a job?
Do I have other relatives get me a job?	or friends who can
Am I interested in the worme and does it fit my abil Explain	
Do I have friends who can on selecting a career? Ex	
Do I have to get a job who Explain	en I leave school?
Can I finance an additional (college, commercial school	al training program? ol, trade school, etc.
Do I have any training fac Explain	cilities in my home?

Physical condition

MITI	my physical condition allow me to	
	Do hand labor?	
	Do lifting?	
	Use my eyes a lot?	
	Do a lot of walking?	
	Do tedious work?	
	Do monotonous work?	
	Work outside?	72
	Do exacting work?	
	Sit at a desk all day?	
	Travel?	
	Stand on my feet all day?	
	Drive a car?	
	Endure heat?	
	Endure cold?	
	Work long hours?	
	Endure damp places?	
Do I	have a good sense of	
	Hearing?	
	Sme 11?	
	Taste?	
Am I	susceptible to certain diseases?	
	have any physical defects which wince my choice of a career? Explain	

Do I have any special physical abilities which will influence my career? Explain

Will my physical appearance affect my career? Explain

Is my voice pleasing?

Personal Analysis

Am I attracted toward any particular occupation? Explain

With what vocations have I become acquainted through close contact or through short periods of employment?

In what vocations have I friends or acquaintances?

To what extent do I like to use my hands?

Do I like to engage in handiwork (woodcarving, manual training, steel working, cooking, etc.)

Do I like to read? What type of reading?

Do I like to study? (explain what you like to study.)

Do I like to start or help run organizations? Explain

Do I like to go to school? What do I like about it?

Do I meet people with ease?

Do I like to carry on a conversation?

Do I like responsibility? How do I know this?

Do I start things and not finish them? Explain

Do I like tedious work and accurate work? (doing chemistry or physic experiments)

Do I like to work with others in accomplishment of some one thing? Explain

What subjects do I like best?

Why do I like them?

Can I follow instructions?

Do I accept authority?

Am I prepared to start at the bottom in the job world?

Am I willing to work hard at menial tasks in exchange for an opportunity to learn?

Do I have any hobbies which may be turned into a career? Explain

Am I (write out)

Happy or unhappy?
Pleasant or unpleasant?
Cheerful or sullen?
Optimistic or pessimistic
Vivacious or stolid?
Excitable or calm?
Explosive or eventampered?

		Warm or cold (in atti	tude toward others)	
	Am	I		
		Agressive?		
		Confidant?		
		Dominating?		
		Persistant?		
		Poised?		
		A Leader?		
	Can	I		
		Write plainly?		
		Spell correctly?		
		Read charts and graph	s?	
		Speak clearly?		
	Am	I		
		On time for appointme	nts?	
		Dependable?		
Pers	onal	Accomplishment		
	My	average grade in subje	ct matter fields:	
		English	Commercial	
		Language	Home Economics	
		Social Science	Music	
		Mathematics	Mechanical Drawing	
		Science	Industrial Arts	
		Art	Physical Education	

My extra curricular activities:

My out of school activities: (clubs, church, etc.)

My special talent and training; (dancing, art, music, etc.)

My school attendance record 1959-40

Days absent

Times tardy_____

What training have I had in any occupation? Explain

What jobs am I now qualified to hold? Explain

OUTLINE FOR

A

JOB ANALYSIS

OCCUPATIONAL ADJUSTMENT SERVICE SOUTH HIGH SCHOOL

AN OUTLINE FOR A JOB ANALYSIS

1.	Gen	eral information
	а.	How many people are employed in this occupation in the United States?In Colorado? In Denver?
	b.	How many people were employed in this occupation ten years age in the United States? In Colorado? In Denver
	c.	What changes may be expected in this occupation in the future?
	d.	Is this occupation overcrowded?
	0.	What are the related occupations?
	ſ.	Will I work for myself or for an employer?
	g.	Does it require capital to get started?
	h.	What qualities are necessary for advancement?
	i.	Is this occupation seasonal or is the work steady
	j.	Is there a related job which would make employ- ment continuous?
	k.	What are the beginning jobs in this occupation?
	1.	

Traj	ining required
8.	How much formal education is required?
b.	Does the necessary training have to be special training or will a general education be satisfactory?
c.	What courses should be taken in high school?
d.	Where could necessary training be obtained?
е.	How much will this training cost?
î.	Would an apprenticeship or internship be necessary?
g.	Where can an apprenticeship or internship training be obtained?
	How many years would it take? How are people chosen for an apprenticeship?
	For internships?
h.	Can training for this occupation be secured while on the job? How
	What are the personal qualities necessary before a person can enter the training program?
j.	After obtaining a beginning job, what training is necessary for advancement and how do you get it?
k.	How many people are in training for this occupation?

	1.	Do you need a license to enter this occupation?
	m.	Are there any physical or mental examinations necessary at the end of the training periods? Explain
	n.	Is any experience necessary before starting on a training program?Explain
3.	Adv	antages and disadvantages of this occupation
	а.	Under what type of physical conditions is the work carried on?
	b.	Is the work monotonous? Exciting?
	c.	Are there many restrictions on employees?
	d.	Is advancement based on individual accomplishment?
	е.	Could employment be found in different communities?
	ſ.	Is the work dangerous?
	g.	Do you have regular hours?
	h.	Are there opportunities to develop initiative?
	1.	Are there opportunities for self-improvement on the job?
	j.	Are the employers interested in the welfare of the employees?
	k.	Are the people in this occupation apparently happy?

342

	1.	What are the chances of permanent employment after the beginning job?			
	m.	Do many people leave this occupation after starting in it?			
	n.	What is the average age of the person in this occupation?			
	0.	What social relation does the worker have to the community?			
	p.	At what age are employees dropped from service?			
	q.	Are there any tenure laws operating?Explain			
4.	Remuneration of the occupation				
	a.	What is the salary of the beginner?			
	b.	On what basis is salary increased?			
	C .	What is the salary at the end of three years?			
	d.	How is the worker paid? Piece work by the day, by the week, by the month, by the year, commission?			
	е.	Is there a union wage scale? What is it?			
	f.	Do employees receive bonuses?,Gifts?, Houses?,Cars?			
	g.	Does the firm have a profit-sharing plan?			
	h.	Does the worker receive pay while sick or disabled? While on vacation?			
	1.	Is there a pension plan connected with the occupation?			

	j.	Are there any insurance plans in the occupation?
5.	Who	can get a job in this occupation?
	a. ·	What are the age restrictions for beginners?
	b.	Do you enter this occupation through family connections?
	C *	Are there any racial restrictions?
	d.	What are the physical restrictions?
	е.	Do you have to be elected to enter the occupation
	f.	Do you need a license?
	g•	Is there any outstanding personal, mental, so- cial, or physical qualification necessary for entrance in the occupation?
	h.	Do you have to belong to a union to find employment?
	i.	Are there any residential requirements?Explain
	j.	Are there any religious requirements?Explain
	k.	Are there any special ways of obtaining employment?
6.		t are the duties and responsibilities of the cer in this occupation?

a. Do the duties involve dealing primarily with people, things, or ideas? Make a list falling under each of 3 columns.

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- b. Write a word picture of a day's work in this occupation. A week's work.
- 7. How do I get a job in this occupation?

study to getting employment?
Oraft a chart showing the industry as a whole and route of promotion.
What trade papers, magazines, or professional organizations are in this occupation? Should a person belong or subscribe to these

7.

Information for this outline from:

- 1. How to Choose a Career Science Research Associates
- 2. Carett Surver Manual The Institute for Research
- 3. Career Problems University of Denver Students
- 4. A Method of Matching Individual Qualities with Occupational Requirements R. A. Hinderman

A METHOD OF MATCHING INDIVIDUAL ABILITIES WITH JOB REQUIREMENTS

DR. R. A. HINDERMAN

DIRECTOR OF RESEARCH AND SPECIAL SCHOOL SERVICE

DENVER PUBLIC SCHOOLS

A METHOD OF MATCHING INDIVIDUAL

QUALITIES WITH OCCUPATIONAL REQUIREMENTS

R. A. Hinderman Director of Research and Special School Services Denver Public Schools

Thorndike in his study discovered that people perform in three ways, and that these three ways are common to all people. He found through Psychological tests that the three ways of performance could be measured by a study of the student's (1) Abstract Intelligence, (2) Mechanical Aptitude, and (3) Social Intelligence. He also established the fact that all occupations required the use of the three classifications listed in varying degrees. Since both student abilities and occupational duties could be classified with respect to "Abstract Intelligence", "Mechanical Aptitude", and "Social Intelligence", he arrived at a common basis for measurement.

Two charts are made for comparative purposes.

Chart I. Measures the qualifications of the student using his record of study and grades. He would be measured or graded as "above", "normal", or "below", in relation to his class.

CHART I

DATE	THE STUDENT	NAME	
ABSTRACT INTELLIGENCE	MECHANICAL APTITUDE	SOCIAL INTELLIGENCE	
I.Q. Math Literature History	Laboratory Science Chemistry Gym	Extracurricular Activities Personality Rat- ing Leadership Culture	

- Chart II. Distribute the duties under three classifications, on basis of which is needed most in performing duties, Then determine the relative amount of ability required by:
 - 1. Importance of duties in each column.
 - Number of duties in each column.

In breaking down the duties you should indicate whether the person should have "light", "average", or "great amount" of "Abstract Intelligence", Mechanical Aptitude", or "Social Intelligence" to qualify for the job. It is advisable to encourage students to interview successful people on the job and determine duties.

CHART II

ABSTRACT	MECHANICAL	SOCIAL
INTELLIGENCE	APTITUDE	INTELLIGENCE
Read financial reports Sales and stock control Record keeping Merchandise sources	Window display Advertising Manufacturing Storage Construction	Adjustor Inspires employees Leadership

A study or comparison of the qualifications of the student (Chart I) with job requirements (Chart II) would enable student and counselor to arrive at a wise choice. Experimental evidence has shown these charts to be very helpful and fairly accurate, but we must keep in mind that "A person can fail because he has too much ability, and also can fail because he has too little ability."

DEFINITIONS

By abstract intelligence is meant the ability to understand and manage ideas and symbols.

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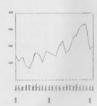
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