

**3:45 pm - 4:30 pm**

**Denise Hawkins & Stacey Schipper**

**The City and County of Denver's  
Approach to Actionable  
Intelligence with Data**



**DENVER**  
THE MILE HIGH CITY

# Agenda

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- **Denver's Data program – Where are we today?**
  - **Bloomberg Grant**
    - –Partnerships with What works cities and Sunlight foundation
  - **What is open data?**
  - **Open Data Policy**
  - **What's next**
  - **Marijuana lightening talk**
  - **Driving data outcomes**
-

# Where are we today with our program?



- **Formed a team in technology services**
- **Worked on productivity dashboard for the Denver Police department**
- **Ramp' d up the program by going on “road show”**
  - DPD
  - Sheriff
  - Citywide KPI/metrics

# Overview

## What is Open Data

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- ❑ 2012 -The open data initiative for the City and County of Denver began as an employee level initiative to get our data out to the public to help with both transparency and to free up staff from processing many data requests.
  - ❑ On May 9, 2013, President Obama signed an [executive order](#) that made open and machine-readable data the new default for government information.
  - ❑ Making information about government operations more readily available and useful is also core to the promise of a more efficient and transparent government. <http://www.whitehouse.gov/open>
  - ❑ Over the past few years, the Administration has launched a number of Open Data Initiatives aimed at scaling up open data efforts across the [Health, Energy, Climate, Education, Finance, Public Safety, and Global Development](#) sectors.
  - ❑ The White House has also launched [Project Open Data](#), designed to share best practices, examples, and software code to assist federal agencies with opening data. These efforts have helped unlock troves of valuable data — that taxpayers have already paid for — and are making these resources more open and accessible to innovators and the public.
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# Open Data value

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- **The current Open Data Catalog has 191 datasets available**
    - Open Data Catalog high usage
      - Crime 3,000 + downloads
      - Parcel 3,000 + downloads
      - Mostly Spatial (MAPS) – some non spatial data
    - PocketGOV
    - Open checkbook
    - Code for America initiatives - marijuana crimes and tax revenue
    - Procurement and Travel webpage (Budget) and the Open Checkbook
    - Street sweeping app is using open data to notify citizens if requested, via email or text
    - The State of Colorado downloads our GIS data to help create State-wide GIS layers
    - Our neighboring municipalities download our data to help create regional GIS layers
    - The media uses the “Open Checkbook” to research City spending on various projects
    - Researchers use the data on the ODC for various studies:
      - project that develops a displacement metric to predict when market rate affordable housing will be demolished or remodeled to reflect the increase in land value and decrease in building value, therefore displacing low-income renters
  - **New arrivals**
    - Marijuana operations data
    - DPD - Traffic and Pedestrian stops + 2 more
    - Data Sharing agreement with Louisville KY – Sheriff department data analysis
    - Energy efficient Buildings
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# Open Data Nationwide

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## Case Study: NYC OpenData

- 2012: Local Law 11, requiring city agencies to open data
- 1,350 current data sets
- 282 planned data sets
- Used for visualizations of noise complaints, building construction, recycling rates, urban streetscape, etc.

38

U.S. Cities with Open Data Policies

7

U.S. Counties with Open Data Policies

15,000

Available datasets on Socrata multi-tenant platform

\$3 trillion

Potential economic benefit of releasing federal data (McKinsey)

# Why an Open Data Policy

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- Align with the Mayor and White House government transparency initiatives**
  - Incorporate best practice**
  - Facilitate the dissemination of information in a rational and legal manor that best serves the public**
  - Bloomberg Grant resources – Sunlight Foundation**
  - perfect opportunity for us to use these resources to get this accomplished**
  - Zero-CCD policies providing support for open data initiatives, guidance for agencies, and governance of open data practice**
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# What happens next

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- **Finalize open data policy**
- **Formalize Data governance**
- **Establish open data procedures**
- **Identify Data coordinators**
- **Identify useful data sets**
- **Tell stories using data instead of just publish datasets**
- **Revamp open data web site**



# Marijuana Portal and Data Sensitivity Concerns Lightening talk



**DENVER**  
THE MILE HIGH CITY

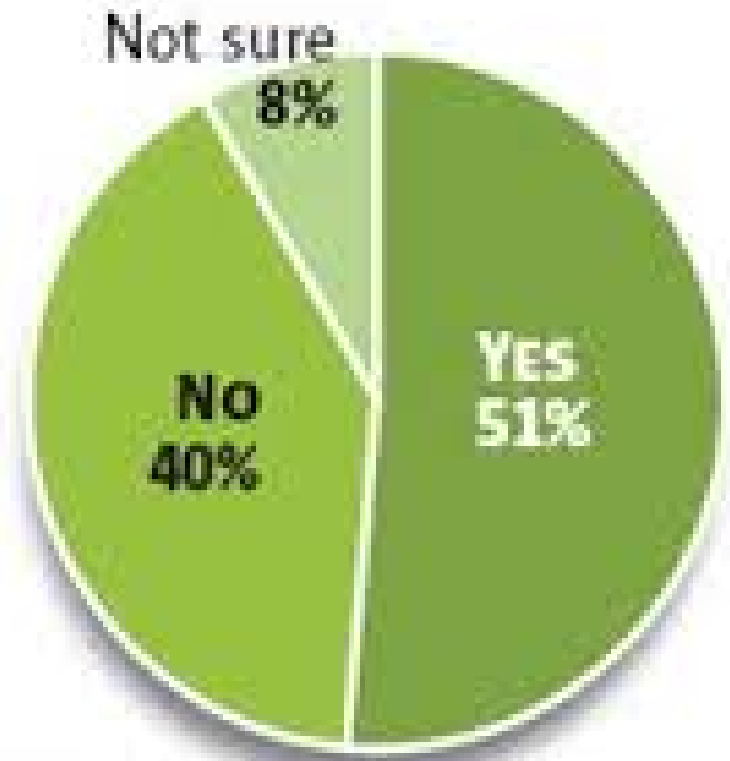
# Amendment 64 PASSED

## Amendment 64

Would decriminalize marijuana in Colorado.

*Survey USA polled 615 Colorado adults who were likely to vote in the November election from Sept. 9-12. Totals may not equal 100 percent due to rounding. The margin of error is plus or minus 4 percentage points.*

Source: SurveyUSA Elections  
The Denver Post



# Need answers

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© Splash News

# Safety



- ❖ Denver implements data driven policies
  - ❖ Compliance Metrics     Enforcement Tactics
  - ❖ Crime Metrics             Policing Tactics
  - ❖ Industry Trends             Command Economics
  - ❖ Youth Usage Metrics     Education Campaigns
-



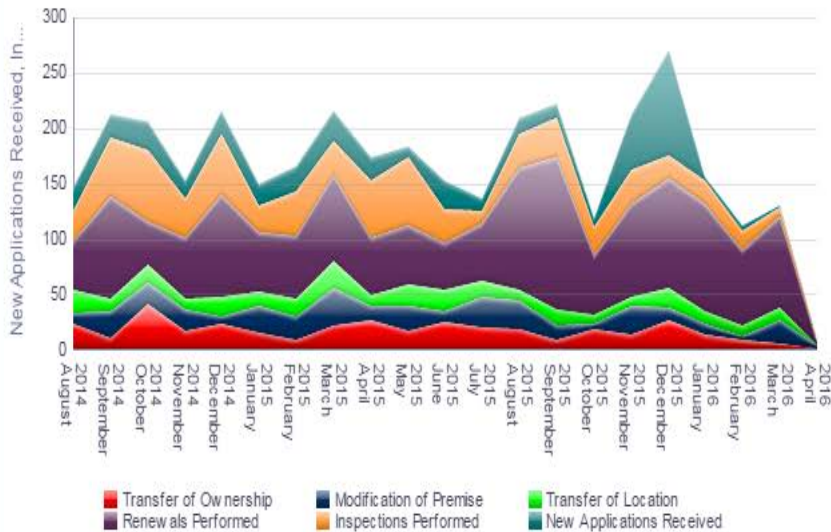




Year  Month

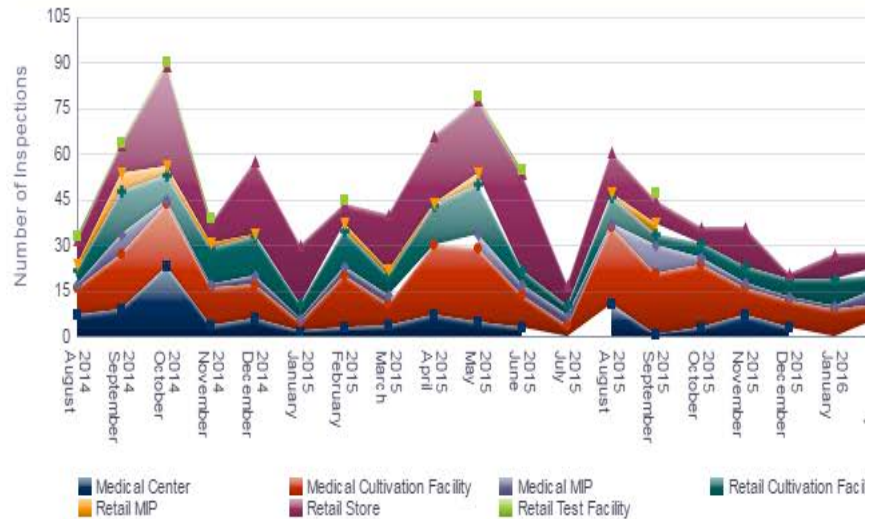
Facility Type  Month  Year

Marijuana Workload Summary



Analyze - Refresh - Print - Export

Completed EXL Marijuana Inspections by Facility Type



Analyze - Refresh - Print - Export



## Denver Marijuana Information

[Newsroom](#)
[Marijuana Data & Statistics](#)

Denver Marijuana Information / [Marijuana Data & Statistics](#)

### Marijuana Data & Statistics



Revenue & Sales



Crime Statistics



Licensing & Locations



Public Health Statistics



Past Presentations

[Zoning Permits & Change of Use](#)

[Zoning & Building Inspections](#)

[Fire Safety Permits](#)

[Food Safety](#)

[Taxes & Revenue](#)

[Public Hearing Schedule](#)

[Medical Marijuana Licensing](#)

[Retail Marijuana Licensing](#)

#### Related Resources

#### Contact Us

**Webb Municipal Office Building**  
 201 W. Colfax Ave., Dept. 206  
 Denver, CO 80202  
 Phone: Call 311  
 Outside Denver: Call (720) 913-1311  
 Fax: (720) 865-2881  
[MarijuanaInfo@denvergov.org](mailto:MarijuanaInfo@denvergov.org)

**Marijuana in Colorado**  
 Be educated. Be responsible.

## Denver Marijuana Information

Newsroom

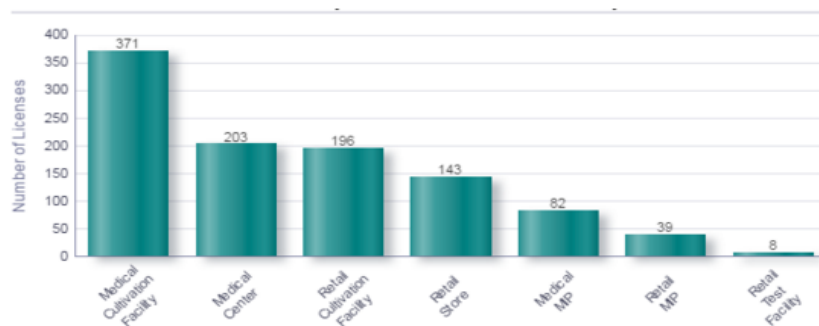
Marijuana Data & Statistics

Denver Marijuana Information / Marijuana Data & Statistics / Licensing and Locations

## Active Marijuana Licenses & Locations

### Number of Marijuana Business Licenses Currently Issued

This graph represents the total number of marijuana business licenses currently issued in the City and County of Denver. Please note, many of these licenses are co-located in a single physical location. Please see below for a count of distinct marijuana business locations.

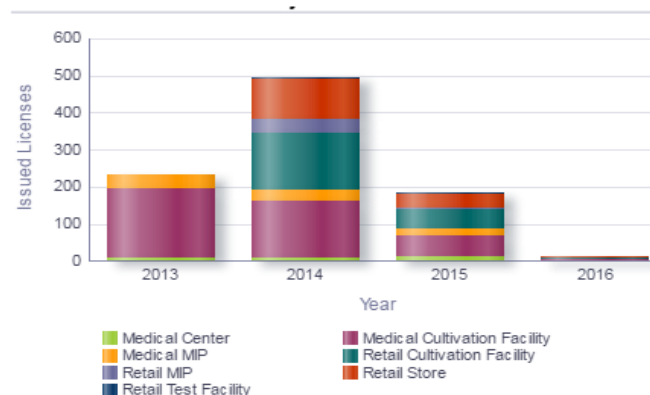


MIPs are manufacturers of infused products (such as edibles)

This graph was updated on 02/04/16. A CSV export of the number of active licenses, updated daily, can be found [here](#).

### New Licenses Issued by Facility Type

This graph represents the total number of new marijuana business licenses issued in the City and County of Denver by month. This graph only includes license applications received on or after Jan. 1, 2012. Also, these graphs only show original issue dates occurring on or after Jan. 1, 2013.



MIPs are manufacturers of infused products (such as edibles)

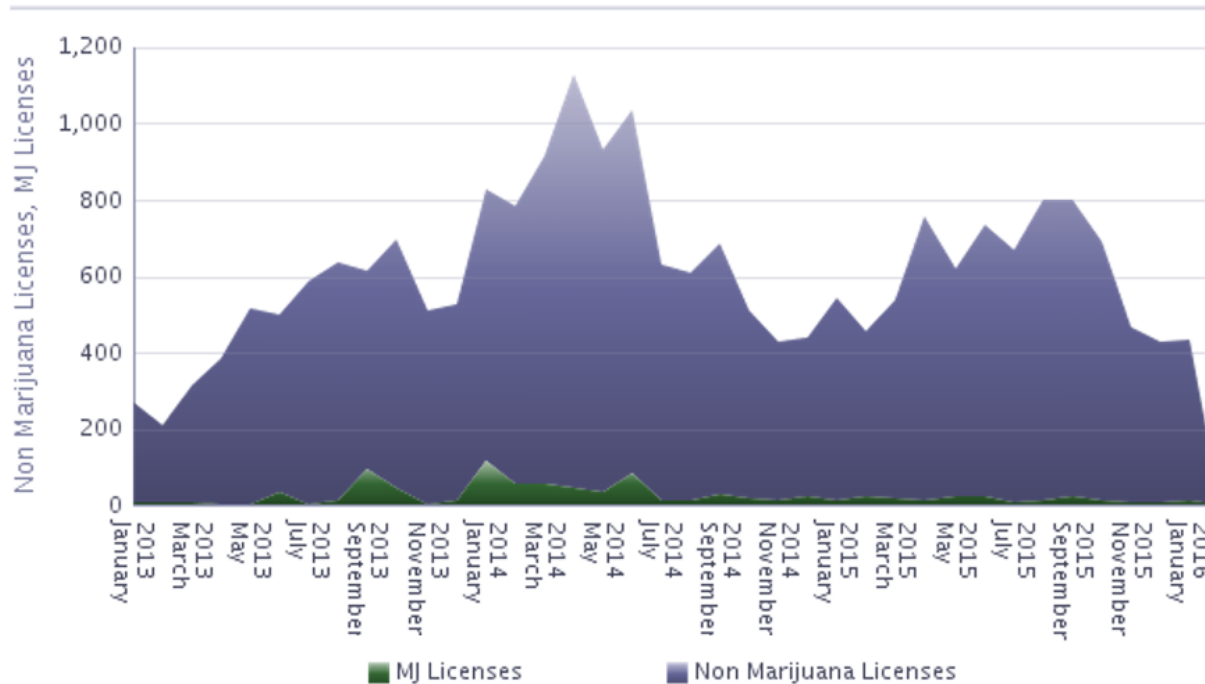
This graph was updated on 02/04/16. A CSV export of the number of new marijuana licenses issued, updated daily, can be found [here](#).

## Denver Marijuana Information

Newsroom Marijuana Data & Statistics

### Total Licenses Issued vs. Total Marijuana Licenses Issued

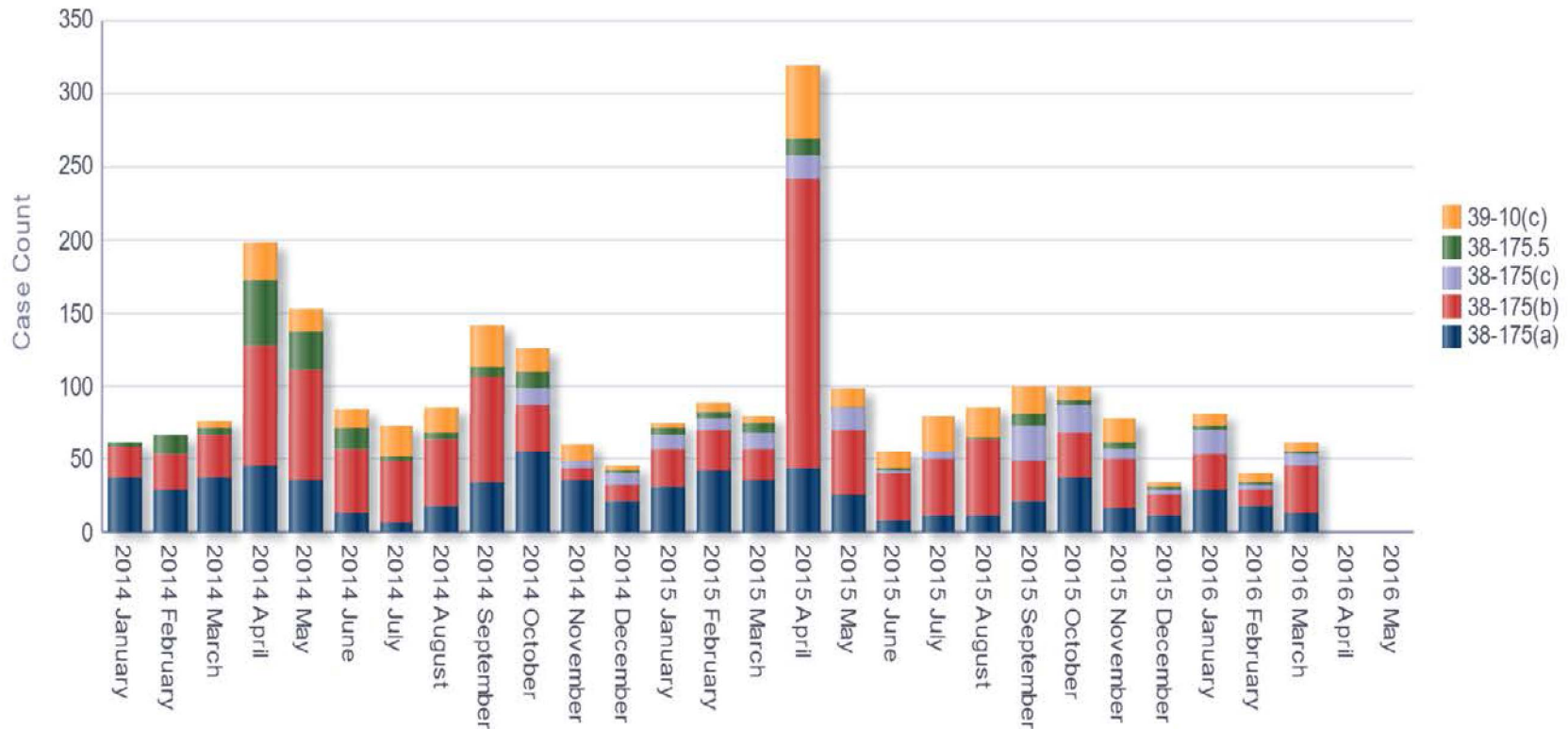
This graph represents the total number of new marijuana business licenses issued in the City and County of Denver by month. This graph only includes license applications received on or after Jan. 1, 2012. Also, these graphs only show original issue dates occurring on or after Jan. 1, 2013.



This graph was updated on 02/04/16. A CSV export of the total number of new licenses issued by Excise and Licenses, updated daily, can be found [here](#).

# Court Cases by Month

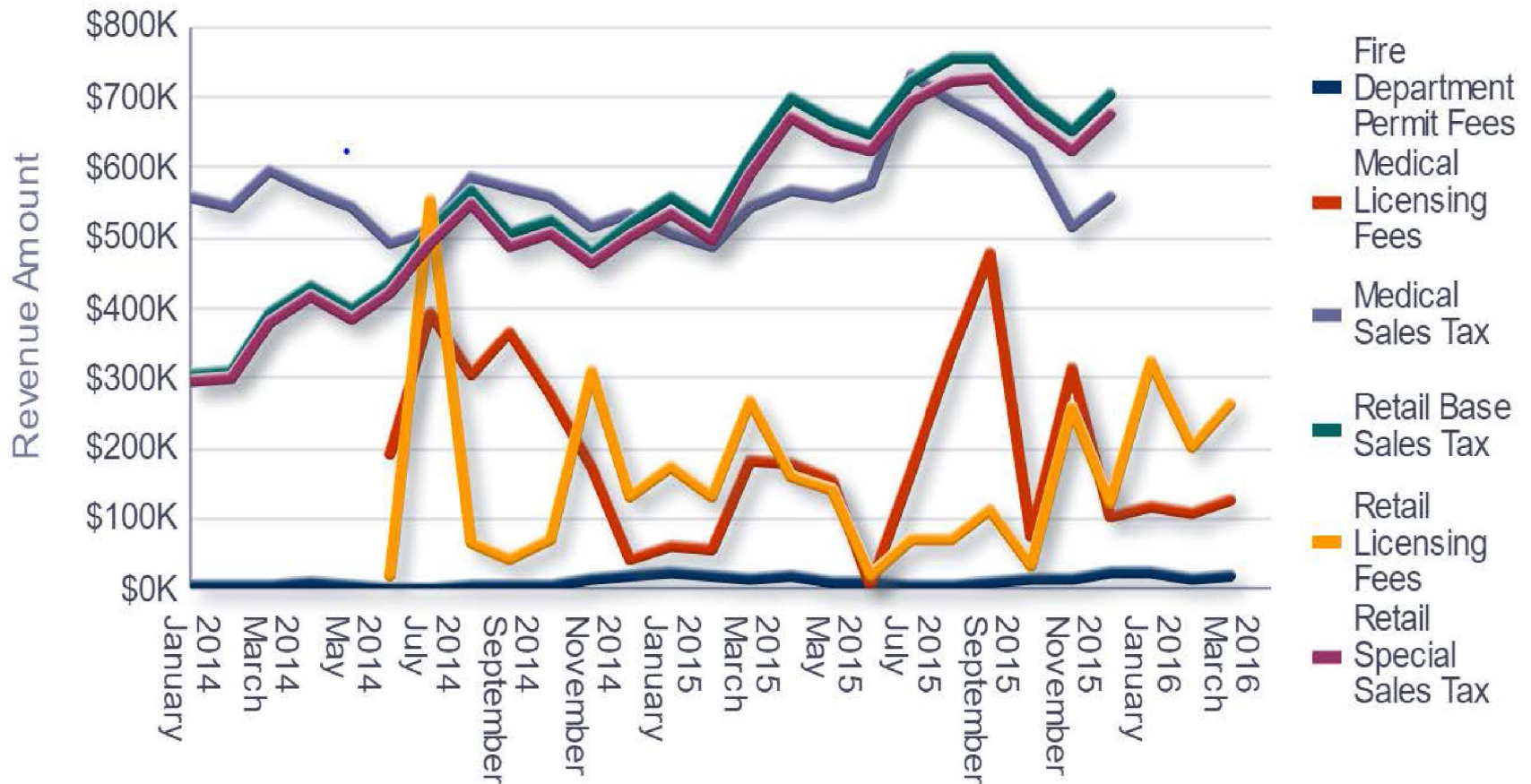
Number of Marijuana Court Cases per Ordinance per Month



# Citations 4/20

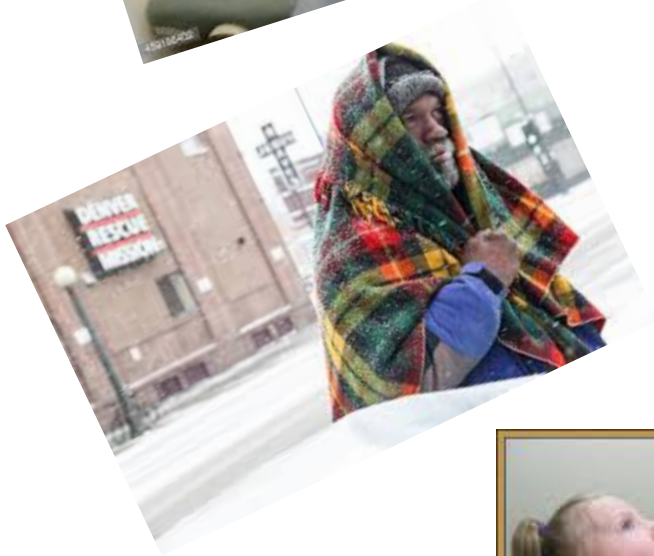


City of Denver-Marijuana Sales Tax and Licensing Fee Revenue

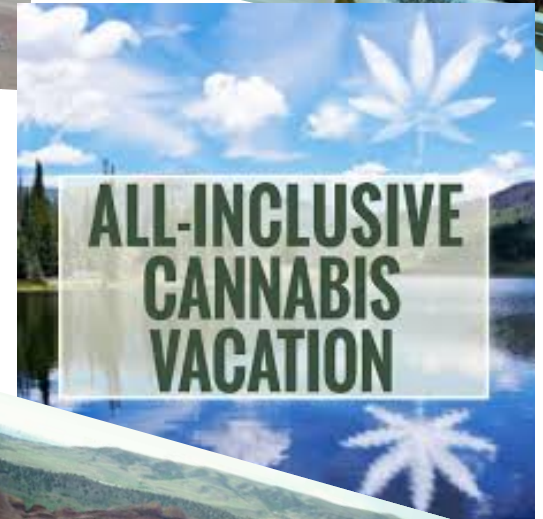




# Health and homeless impact



# Tourism





# Data challenges



# To Publish or not to publish

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## Open Data Catalog

Making city government accessible through open access to data



Home > Search :

- [Search](#) [Clear](#)
- marijuana
  - marijuana addresses
  - marijuana applications
  - marijuana crime
  - marijuana distinct locations
  - marijuana fees
  - marijuana gross sales
  - marijuana licenses
  - marijuana locations
  - marijuana sales

new search term.

### About This Catalog

This catalog was created in partnership with Open Colorado.

To search for open data provided by other government organizations in Colorado please visit the [Open Colorado Data Catalog](#).



Facebook



Twitter



YouTube



Flickr



Newsfeed



Open Data Catalog

#### Stay Informed

- Connect with Denver
- Emergency Alerts
- News & Subscriptions
- Mayor's Blog
- More

#### Apps & Tools

- Connect Denver App
- 311 Help App
- Recreation App
- Property App
- More

#### Services

- Online Services
- Neighborhood Services
- Business Services
- Government Services
- More

#### Get Help

**311** | FOR INFORMATION & CITY SERVICES



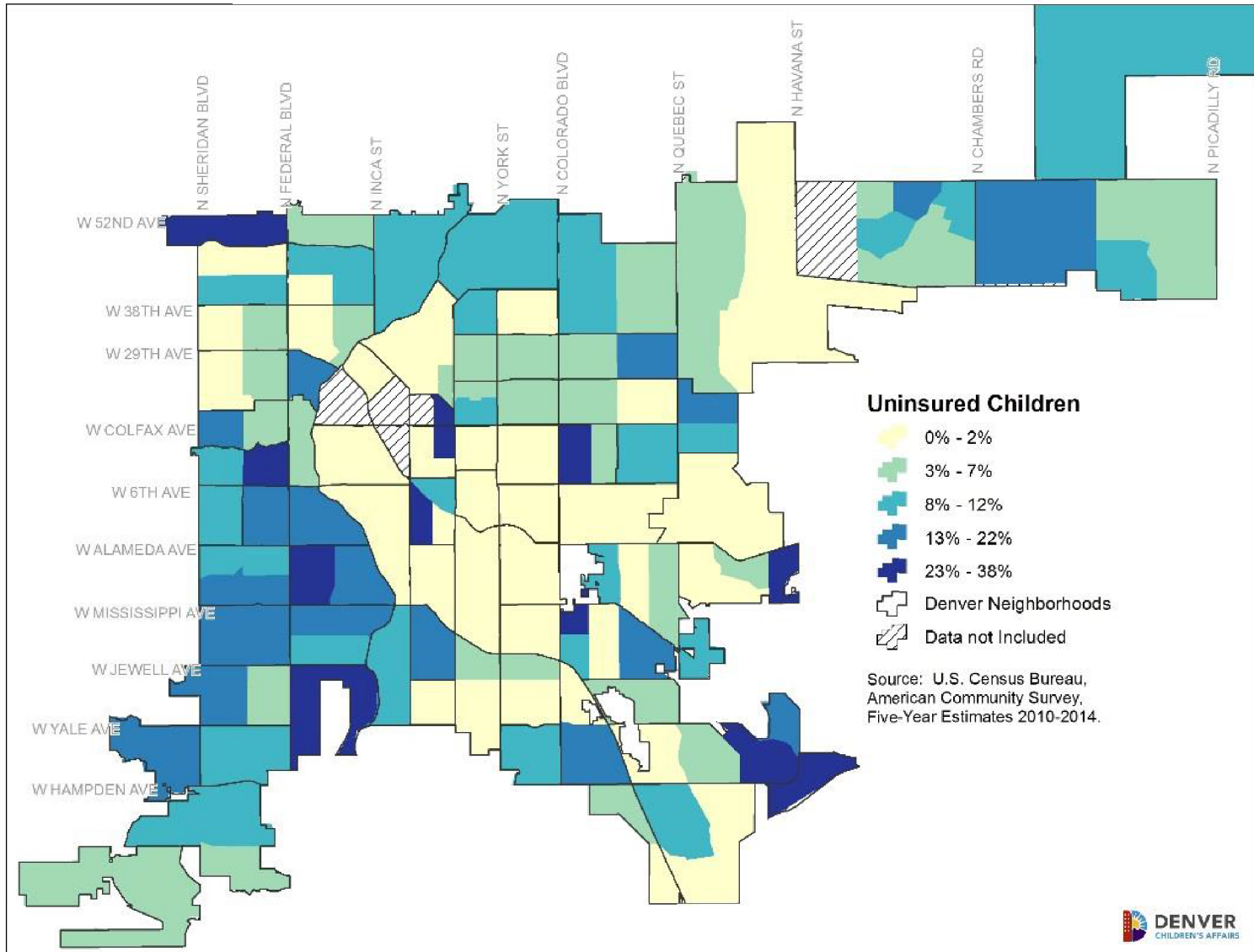
# Driving data outcomes

## Stacey Schipper

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- Intro
  - Challenges with Public Data
  - Types of Analytics
  - Delivery and Strategy
  - Aligning on methodology and definitions
    - Chicago – using rat data and predicative analytics
    - Denver – Community corrections
-

# Challenges With Public Data





# Types of Analysis

Descriptive - exploratory

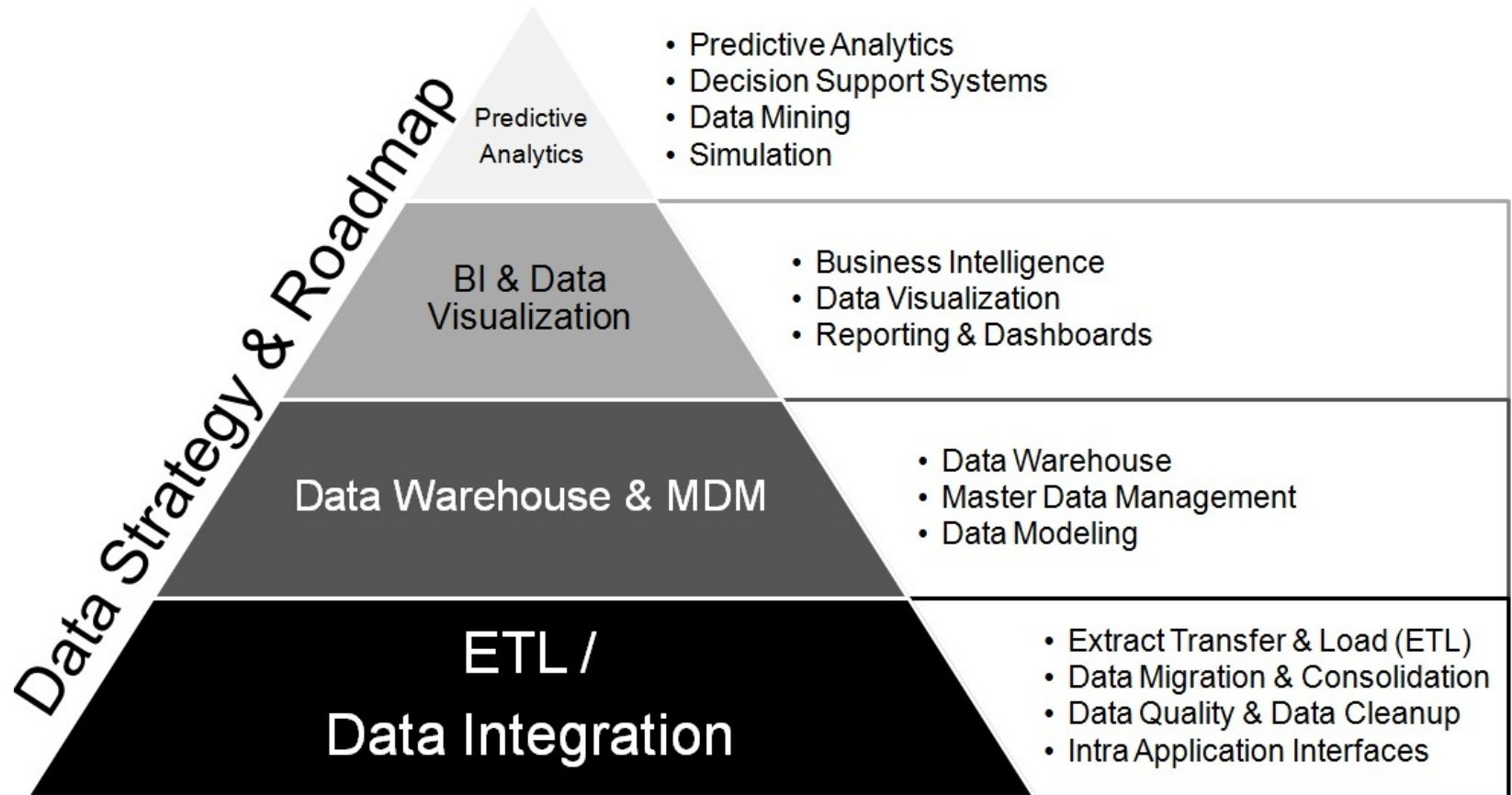
Predictive - forecasting, classification

Prescriptive - decision making

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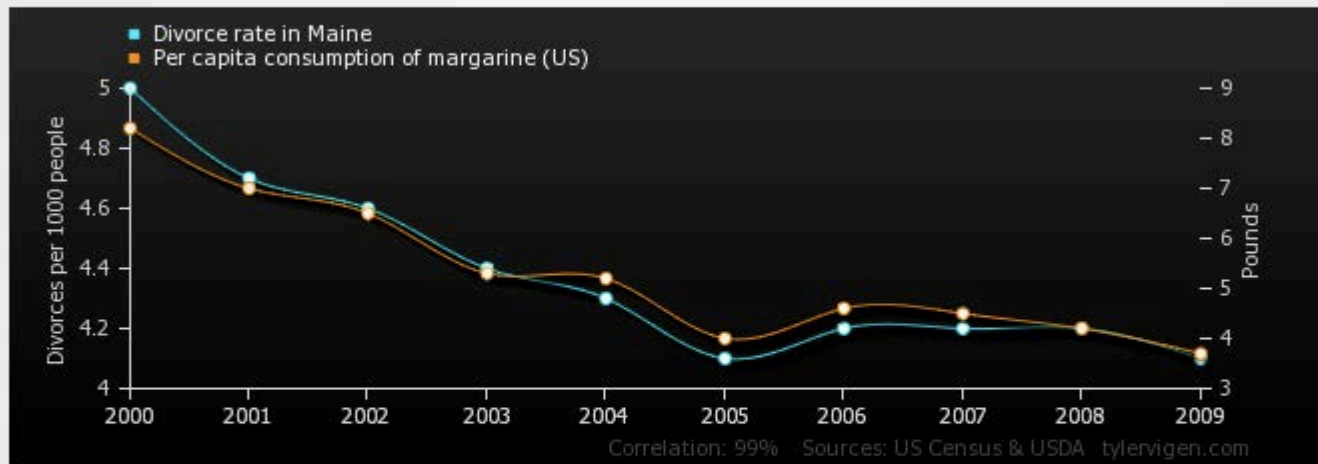
# Delivery and Strategy





# Importance of Understanding the Data

## Divorce rate in Maine correlates with Per capita consumption of margarine (US)



[Upload this image to imgur](#)

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
<i>Divorce rate in Maine Divorces per 1000 people (US Census)</i>	5	4.7	4.6	4.4	4.3	4.1	4.2	4.2	4.2	4.1
<i>Per capita consumption of margarine (US) Pounds (USDA)</i>	8.2	7	6.5	5.3	5.2	4	4.6	4.5	4.2	3.7

**Correlation: 0.992558**

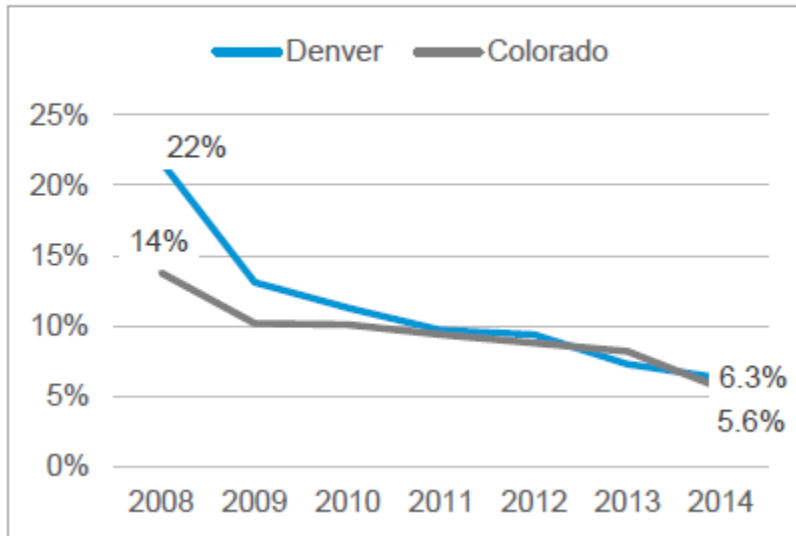
# The Data Science Reality

John Foreman, Chief Data Scientist for MailChimp:

- 1/3 talking with others and figuring out how we can use our data to solve problems
  - 1/3 up to my elbows in ugly data cleaning and prepping to solve a problem
  - 1/3 hunting down data that's logged in some strange way, plying developers with drinks to get the data moved into our big data store in the appropriate way for modeling
  - .00000001% actual training of models.
-

# Start with the problem

Figure 66: Uninsured Children



Source: 2016 State of  
Denver's Children





# Chicago Rats!

**TOTALS  
BY YEAR**

**2011:  
34,331**

**2012:  
41,532**

**2013:  
33,773**

**2014:  
32,855**

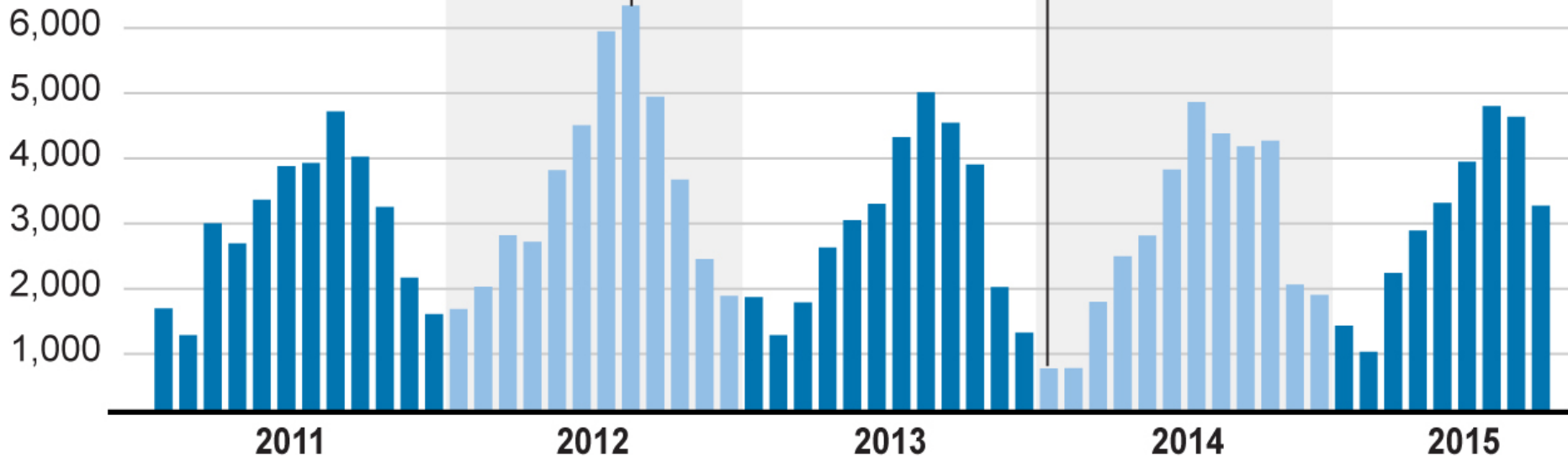
**2015:  
26,600**

*Through  
Sept. 22*

**BY  
MONTH**

**Most, Aug. 2012: 6,236**

**Least, Jan. 2014: 667**

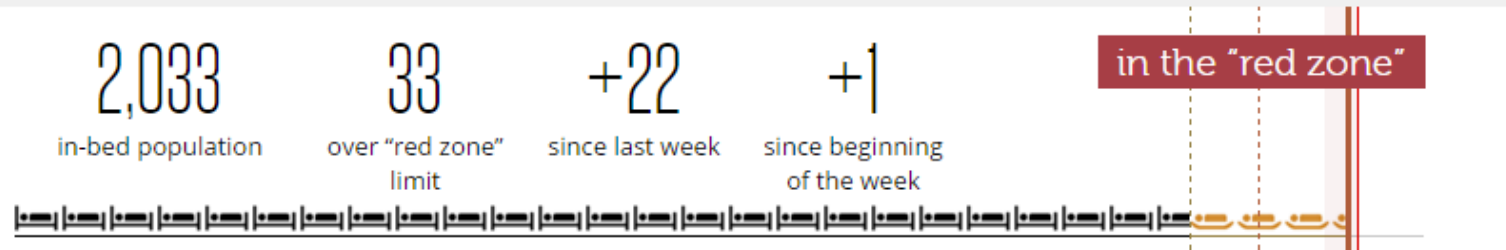


# Denver – Louisville Partnership

## In-bed jail population

[Explain »](#)
[More »](#)

Jun 1 (today) | 7am



## Non-jail options utilization

[Explain »](#)
[More »](#)

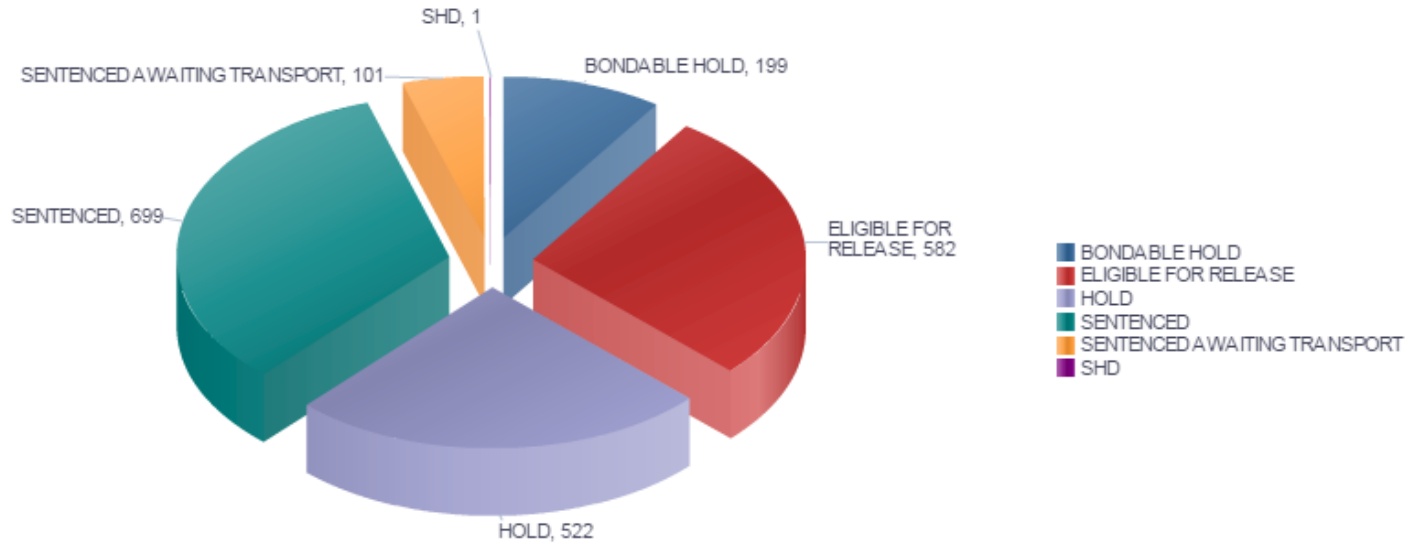
Jun 1 (today) | 7am

at least  
**578**  
spots available

Non-jail option	Spots utilized / Capacity	Available spots
<a href="#">HIP (Home Incarceration Program)</a>	629 out of 1,000	371 available
<a href="#">MIP (Misdemeanant Intensive Probation)</a>	157 out of 350	193 available
<a href="#">WR (Work Release)</a>	226 out of 240	14 available
<a href="#">DRC (Day Reporting Center)</a>	75 out of 75	-

# Denver Community Corrections (Draft)

Population Eligible for release report



Inmate Count

Cpcc Case Status	Inmate Count	Offender %
BONDABLE HOLD	199	9.5%
ELIGIBLE FOR RELEASE	582	27.7%
HOLD	522	24.8%
SENTENCED	699	33.2%
SENTENCED AWAITING TRANSPORT	101	4.8%
SHD	1	0.0%
<b>Grand Total</b>	<b>2104</b>	<b>100.0%</b>

# Links to open data

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- <http://www.denvergov.org/opendata>
  - <http://data.opencolorado.org/>
  - <https://www.whitehouse.gov/open>
  - <https://data.colorado.gov/>
  - [Link to Denver Post article - Bloomberg grant](#)
  - [White House Police Data Initiative](#)
-